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Belgium	100.00	100.00	Portugal	100.00
Denmark	100.00	100.00	Spain	100.00
France	100.00	100.00	Sweden	100.00
Germany	100.00	100.00	Switzerland	100.00
Greece	100.00	100.00	Taiwan	100.00
Italy	100.00	100.00	Thailand	100.00
Japan	100.00	100.00	Turkey	100.00
Netherlands	100.00	100.00	USA	100.00
South Korea	100.00	100.00		
Sweden	100.00	100.00		
Switzerland	100.00	100.00		
Taiwan	100.00	100.00		
Thailand	100.00	100.00		
Turkey	100.00	100.00		
USA	100.00	100.00		

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

PRIVATISATION

Still a case of 'us and them'

Page 11

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Thursday March 7 1991

World News Business Summary

India election inevitable after Shekhar resignation

A general election in India looked inevitable last night after prime minister Chandrashekhara resigned and all political parties supported his demand for the dissolution of parliament. The collapse of Mr Shekhar's four-month government came as a result of what senior ministers described as "an unbridgeable gulf of distrust" between the prime minister and Mr Rajiv Gandhi, the Congress party leader. Page 12

Mandela 'hit' blacks

A key witness at the trial of Mrs Winnie Mandela described how she repeatedly punched and whipped him and three other young blacks, leaving them bloodied and in pain. Page 3

Albania worsens

Albania's political crisis deepened after thousands tried to besiege western embassies in Tirana to get visas. Page 4

Mexico smog booths

Oxygen booths placed at strategic points in Mexico City are the latest innovation to protect its 20m inhabitants from "smog attacks". Page 6

Argentina bank 'plot'

Domingo Cavallo, Argentina's economy minister, has accused three foreign banks and several multinational companies of trying to topple him in an "economic coup" last Friday. Page 6

Gatt Airbus panel

The subsidies committee of the General Agreement on Tariffs and Trade (GATT) agreed to establish a disputes panel to hear a US complaint that Germany is illegally subsidising sales of Airbus aircraft. Page 6

Unions demand rise

Nicaragua's government faces stiff opposition to its 80 per cent devaluation of the cordoba, with trade unions demanding wage increases of 500 per cent. Page 6

Soviets debate crisis

President Mikhail Gorbachev and the leaders of most of the Soviet republics were locked in negotiations on how to resolve the country's economic crisis, and its future constitution. Page 4

Ethiopia rebels gain

Rebel successes in Gojam province in northwestern Ethiopia have placed further strain on the embattled government of President Mengistu Haile Mariam, according to diplomats in Addis Ababa. Page 3

Wreckage found

No survivors were reported among the wreckage of a DC-9 airliner, which crashed with 43 people on board in a mountainous region of western Venezuela. Page 3

Paris jails IRA men

Three Irish Republican Army (IRA) guerrillas were jailed for five years in Paris for trying to smuggle more than 250 tonnes of weapons from Libya to Ireland. Page 7

Greek union deal

Greece's labour unions accepted a below-inflation, two-year collective wage agreement that will reduce workers' real incomes by about five per cent. Page 7

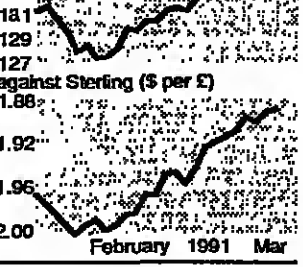
Archbishop elected

George Carey was elected the next archbishop of Canterbury at a secret meeting in the crypt under 800-year-old Canterbury Cathedral, England. He becomes leader of the world's 70 million Anglicans, including 2.5 million US Episcopalians. Page 7

SmithKline Beecham profits 19% up at £860m

SmithKline Beecham, Anglo-US pharmaceutical group, reported 1990 pre-tax profits surging by 19 per cent to £860m (\$1.65bn), continuing the run of strong financial performances by pharmaceutical companies. Trading margins improved from 17 per cent to 20.8 per cent, as SB took advantage of last year's merger of SmithKline Beecham of the UK and Beecham of the US to cut costs with the closure of 17 production plants, 17 distribution facilities and 14 offices. The workforce was reduced by 2,900. Page 13; Lex, Page 12

FOREX markets: profit-taking and the fear of central bank intervention pulled the dollar back after it hit resistance at around DM1.5500. However, at the London close the dollar had improved to DM1.5410 from DM1.5330, to Y136.15 from Y135.35, to SFR1.3445 from SFR1.3350 and was up 1.20 cents to \$1.0900 against sterling.



STOCK MARKETS: In Frankfurt, the DAX index closed up 54.06, or 3.5 per cent, on volume of DM9.0m to a new closing high for the year at 1,594.32. Paris closed its highs in extremely active trading, as investors took profits. The CAC 40 index closed 20.38 or 1.1 per cent up at 1,821.01. Wall Street's rise and hopes of short recession in the US encouraged index-hungry Tokyo, with the Nikkei average closing 469.51 up at 26,382.99 on volume of 650m shares. Market reports, Back page, Section II

ALFA-Laval, Swedish industrial, dairy and food processing equipment company, reported profits after financial items up by 18 per cent to SKr1.6bn in 1990. Page 14

STORA, Europe's largest pulp and paper group, announced a fall in its profits (after financial items) in 1990 to between SKr2.7bn (\$474m) and SKr2.8bn compared with SKr3.9bn in the previous year on sales ahead at SKr162bn from SKr142bn in 1989. Page 14

CHARTERED WestLB, Anglo-German merchant bank, raised profits by 21 per cent last year to £15.97m (\$30m) up from £13.21m, despite dullness of the UK market. Page 14

BANCO Portugal de investimento (BPI), Portugal's leading private investment bank, reported profits up by 140 per cent to \$66.5bn (\$66m) from \$53.5bn in 1989. Page 14

GENERALE de Banque, Belgium's largest commercial bank, posted profits up by nearly 8 per cent to BF8.04bn (\$25m) after taxes and minority interests, despite financial deregulation and a depressed stock market. Page 14

BRAZIL will need investments of \$16bn over the next four years to boost oil production to 30 per cent of consumption, Infrastructure Minister Ozires Silva said.

SOUTH Africa is moving steadily toward meeting the terms laid down by Congress for the removal of US sanctions and may have complied fully by early summer, administration officials and diplomats said.

Rapid truce in Gulf means US economy will pick up within months, says Greenspan

Fed forecasts early recovery

By Peter Riddall, US Editor, in Washington

THE US economy should pick up in the coming few months following a boost to consumer and business confidence as a result of the rapid end to the Gulf war, Mr Alan Greenspan, chairman of the Federal Reserve, said yesterday. However, he warned that continued worries about the availability of bank credit and problems in property markets continued to restrain activity. Despite lower interest rates and regulatory changes, the credit crunch had not yet eased sufficiently. He admitted that "at the moment the economy is still edging lower", but strong export prospects and "stimulative forces in train in the domestic economy" pointed to a pick-up in overall demand over coming months. With stock/inventory levels "relatively lean" at most businesses, a recovery in demand

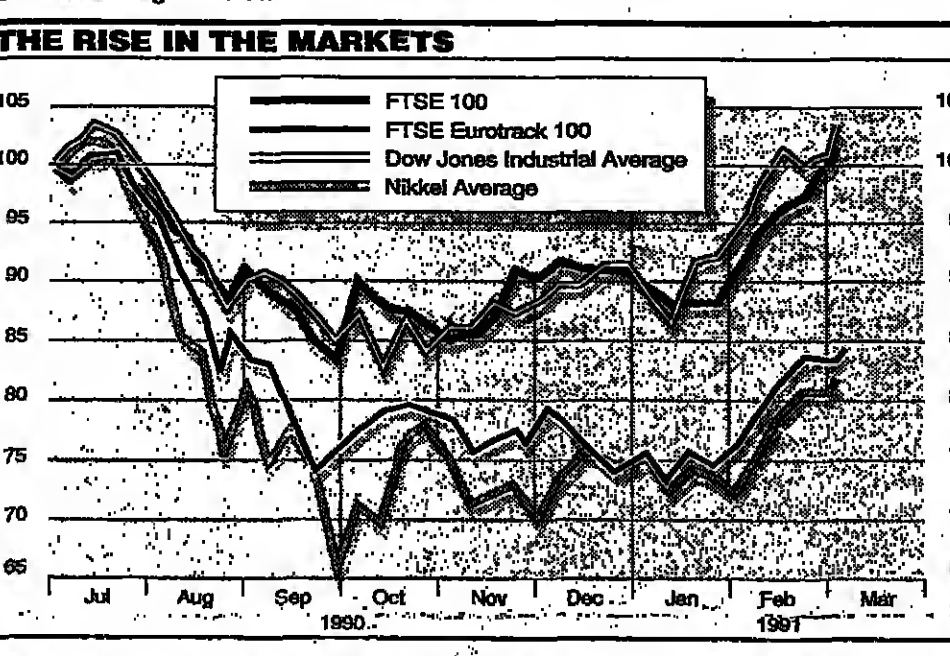
should show through fairly promptly in a higher level of production. Mr Greenspan's tone in his congressional testimony was cautiously optimistic. On balance, he said, "the scales appear to tip slightly in favour of suggesting that the current downturn might well prove milder than most of the recessions in the past 40 years". His comments were in tune with those of the White House, which has also been predicting that the US economy should start to recover soon. However, while some indicators have suggested the decline is slowing down, the current position in the key housing and motor sectors remains bleak. Mr Greenspan's main worry was continued evidence of restraint in lending by commercial bankers to otherwise creditworthy customers. It was still possible, he said, that

these negative factors could cause the contraction to last longer or be more serious than currently anticipated. Overall, however, he argued that the recession was not becoming more serious than the Fed thought last month, when its policymakers forecast an upturn in activity later this year, with real Gross National Product in the fourth quarter around 1% and 1% per cent higher than at the end of 1990. Among the positive factors he highlighted were the recent sharp drop in petroleum prices and lower interest rates. Along with the potential boost to confidence from the end of the Gulf war, these factors should lay the groundwork for a some firming in consumer spending. He noted anecdotal reports of "increased traffic in real estate offices and auto showrooms", but cautioned that sales of houses and cars usually surged at this time of the year. Because a lessening of cost pressures has improved the outlook for prices, the Fed's easing of money policy has been possible without raising new concerns in financial markets about inflation prospects, he argued. Although market interest rates had risen a bit in recent weeks, this should not materially interfere with an upturn in activity. While the Fed has not presented a formal response to the Treasury's banking reform plan, Mr Greenspan said the governors "very generally" subscribed to the proposals, although there were "minor adjustments and elements which we might quarrel with" (an apparent reference to the reorganisation of regulatory responsibilities to which the Fed objects). In particular, Mr Greenspan

Post-war optimism lifts stock markets

By Rachel Johnson in London and Karen Zagor in New York

STOCK MARKETS in New York and London scaled new heights yesterday, as hopes of lower interest rates and economic recovery following the Gulf war gripped investors. On Wall Street, the momentum from Tuesday's stock market rally helped lift the Dow Jones Industrial Average to a historic trading high of 3,002 on very heavy volume. The Dow's record close of 2,999.75 was set in July.



Stock markets in London and New York have now regained all the ground lost since the start of the Gulf crisis in August 1990, and yesterday reached record levels for intra-day trading. The Dow Jones Industrial Average passed 3,000 for the first time. Wall Street, like the UK, believes economic recovery is almost around the corner and, in its case, that the end of the war could be good for the US economy. Continental stock exchanges and the Tokyo market have also rallied sharply but they are still well below the levels of mid-1990 and in the case of Tokyo, still 23 per cent down on the December 1989 peak. Though the German market rose over 3 per cent yesterday, worries about the costs of reunification have tended to hold its recovery behind other markets.

The surge in US equities was sparked by widespread belief that the US recession has hit its trough, and that the end of the war will spur consumer confidence and economic recovery.

In the UK, the FT-SE 100 share index shot past the record trading high of 2,463.7, reached on January 3 1990, to a new peak of 2,482.2. The index was then up 60.1 points, after a surge of 37.2 points on Tuesday.

The keen appetite for shares from cash-rich institutions - which have until now been staying out of the market because of fears about the Gulf war and the recession - led to severe shortages of stock.

Economists said the market optimism in the US was based on sentiment rather than hard facts, since it was too early to measure the economic consequences of the war and post-war business conditions.

The stock market also took strength from comments by Mr Alan Greenspan, chairman of

the Federal Reserve. He said yesterday that the US recession was not deepening, although he added that "at the moment, the economy is still edging lower".

Money is flowing into US stocks from low-yield investment funds such as certificates of deposit and money market funds. In addition, money managers are adding equities to their portfolios ahead of the close of the first quarter at the end of March.

Yesterday morning's gains were broad-based, with the Standard & Poor's 500 climbing 2.62 to 379.34 at 12:30pm and the Nasdaq index of secondary issues adding 5.11 to 478.16.

Across Europe, continental bourses continued the rally which has been driven by highly liquid institutions. The FT Eurotrack index of the main European markets rose by 25.47 points to 1,089.4. But the most impressive rally was in the UK, where

investors are being lured back into the market by prospect of further cuts in interest rates. A cut is expected as soon as the week of the budget on March 19. Rates on the sterling futures markets yesterday pointed to 11% base rates by June.

Disappointing - as opposed to disastrous - company results, a strong Wall Street and the end of the Gulf war have all invigorated trading on London's financial markets.

Investors are confident that the reconstruction of the Middle East will fuel a pump-out of contracts for UK companies, helping provide the momentum to lift the economy out of recession.

The FT-SE closed off the day's highs at 2,482.2, up 39.5 points. Sterling closed at DM2.9126, after a previous DM2.9150. Bush view of the economy, Page 6; Lex, Page 12; Markets, Section II

Background, Page 28

US concerned about Kuwaiti leader's reluctance to return

By Lionel Barber in Washington and Victor Mallet in Kuwait

THE US is becoming increasingly worried about the reluctance of the Emir of Kuwait to return to his liberated homeland.

The administration has started to rely on his brother, Crown Prince Saad Al-Sabah, to fill the vacuum in authority in Kuwait.

This is further evidence of the difficulty the ruling al-Sabah family face in re-establishing its credibility after six months' exile in Saudi Arabia.

The Crown Prince, who has taken over as chief martial law administrator in Kuwait, is "the key person" in the immediate post-war period, the official said yesterday. The Emir has become more of a "symbolic figure", the official said.

The Emir, Sheikh Jabar al-Ahmed al-Sabah, said to be in a state of shock over the havoc wrought by the Iraqi occupation of his country, has declined to return to Kuwait until law and order is fully restored.

Although US officials refuse to express direct criticism, there is some irritation at the

Emir's caution. It contrasts with Washington's swift dispatch of Mr Edward Gnehm as the new US ambassador to Kuwait and the visit yesterday of Mr John Major, the British prime minister.

Mr James Baker, US secretary of state, was forced to delay finalising the schedule for his tour of the Middle East after aides were unable to confirm whether the Emir would be returning to Kuwait or remain in Saudi Arabia.

Mr Baker will make his trip against a background of more evidence that President Saddam Hussein is managing to put down the popular uprisings against him in the southern cities of Iraq.

The Iraqi leader yesterday named one of his most ruthless relatives as minister of the interior in a move designed to assert his grip on the country in the wake of his army's crushing defeat.

Ali Hassan al-Majid, the new minister and one of Mr Saddam's cousins, ordered the gassing of 5,000 Kurds in 1988 and was de facto governor of

Kuwait for part of Baghdad's seven-month occupation. A Briton seized by Iraqi troops in January and jailed in the southern Iraqi city of Basra said yesterday that troops loyal to Mr Saddam had been killing people and displaying the corpses in efforts to suppress the uprising.

Mr Brock Matthews, in a first-hand account of the revolt, was freed on Saturday when the jail he was in was stormed by opponents of the regime. At the start of the uprising, he said, the resistance took complete control of Basra. But government forces subsequently deployed artillery and tanks to crush the rebellion and "burned" Basra.

US military sources in Saudi Arabia confirmed that Saddam's forces had started to gain the upper hand against rebels in other south-eastern centres.

Mr Baker is tentatively scheduled to leave today for Saudi Arabia, Israel, Syria, Turkey and the Soviet Union. Gulf reports, Page 2; UK war costs, Page 7

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Neutral Iran starts to beckon the foreign investors

Iran's neutrality in the Gulf war makes it easier to secure foreign credit and attract trade, a key policy of President Hashemi Rafsanjani. Now Tehran has ambitious aims despite objections from hardliners. Page 4

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.0915	New York lunchtime: DM1.54	FT-SE 100: 2,482.2 (+39.5)
London: \$1.0915	London: DM1.54	FT Ordinary: 1,877.5 (+31.6)
DM2.9125 (2.915)	Y138.05	FT-AIB Share: 1,102.56 (+1.8%)
FF9.9175 (9.9225)	London: DM1.541 (1.533)	New York lunchtime: DJ Ind. Av. 2,992.82 (+20.3)
SFR2.54 (2.54)	FF9.9175 (9.9225)	30 Comp 379.49 (+2.74)
Y257.25 (257.5)	SFR1.3445 (1.335)	Tokyo: Nikkei 26,382.99 (+469.51)
£ index 93.6 (93.8)	Y138.15 (138.35)	
GOLD	US LUNCHTIME RATES	
New York: Comex Apr \$367.5 (366.3)	Fed Funds 6 3/4%	
London: \$368.65 (365.3)	3-mo Treasury Bill: 6.26%	
N S&A OIL (Argus)	Long Bond: 9 1/8%	
Brent 15-day Apr \$19.375 (19.65)	yield: 6.27%	
Crude price changes yesterday: Page 23		

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THE GULF

Major presses UK claims in reconstruction

By Victor Mallet in Kuwait City

MR John Major, the British prime minister, yesterday became the first leader from the victorious multinational alliance to visit Kuwait and view the devastation caused by seven months of Iraqi occupation.

He congratulated British troops in the desert and flew to Kuwait City, where he met Sheikh Saad al-Sabab - the crown prince, prime minister and military governor for the duration of martial law - and sought to secure a share of Kuwait's reconstruction business for British companies.

Mr Major's aircraft from Dhahran to Kuwait City was diverted to northern Saudi Arabia because of bad weather and black smoke from Kuwait's burning oil fields, and he flew on by helicopter. "I was very surprised to find the severity of the black clouds around Kuwait," Mr Major said outside the British embassy. "I was not fully prepared for that. They are very bad indeed."

He described the oil slick in the Gulf, caused by Iraq's dumping of crude oil to prevent an allied amphibious landing which never came, as "an appalling sight". He said: "I am delighted to be here and see the work that needs to be done. Clearly there has been a substantial amount of devastation and it will take some time to get things back to normal. Kuwait... one gets a practical idea of what the liberation was about."

Mr Michael Weston, the British ambassador, said Sheikh Saad had expressed the hope that Britain would win a substantial share of the reconstruction contracts for Kuwait.

At his meeting with Mr Major, the crown prince, responsible for municipal affairs and the head of Kuwait's emergency relief programme, he said: "I think if we get 20 per cent of the reconstruction business, that would be very good indeed." Mr Weston said: "If the Americans are going for 70 that doesn't leave much for the rest of the world." Kuwait is experiencing a surge of pro-British and pro-American feelings since liberation, although most Kuwaitis revere Mrs Margaret Thatcher, Mr Major's predecessor, and would have difficulty recognising the current prime minister.

At his meeting with Mr Major in the Diwan palace, Sheikh Saad thanked the British people, government and armed forces for their help in freeing Kuwait from what he called the "treacherous Iraqi aggression".

Discussions focused partly on the future security of Kuwait, but Mr Major - who was due later to travel to Saudi Arabia for a meeting with King Fahd - said there would be no British standing army in the Gulf.

Mr Weston said Sheikh Saad told Mr Major he knew there was concern in the west about possible reprisals against Palestinian residents suspected of collaborating with Iraq, but assured him that every body would be treated in accordance with the law. Sheikh Saad also said that Kuwait would continue along the path towards democracy, Mr Weston said.

Brussels to soften stance on free trade with GCC states

By David Buchanan in Brussels

THE European Commission is expected to propose softer terms for negotiating free trade between the EC and the six states of the Gulf Co-operation Council (GCC), but is still likely to meet opposition from some EC governments and their petrochemical sectors.

EC foreign ministers emphasised yesterday in general terms the need, in the wake of the Gulf war, to relaunch deadlocked talks on the creation of an EC-GCC free trade zone. They authorised the EC executive body to re-examine the Community's negotiating stance.

The Commission, or at least those on its foreign policy side, read this as EC governments virtually abandoning the demand for protection against petrochemical imports from the Gulf that was rejected by the GCC last October. But most EC governments caution that they have sanctioned no such concession in advance.

The EC and the Gulf states - Saudi Arabia, Kuwait, Bahrain, Qatar, Oman and the United Arab Emirates - have committed themselves to wiping out tariffs on their trading partners' goods. The EC's 1989 trade total with the GCC was \$2.9bn, in an ambitious sequel to their 1989 economic co-operation accord.

But most EC states want to protect their petrochemical industries which are experiencing a bad time. Leading this protectionist effort have been the Netherlands, Italy and Spain, followed

not far behind by Britain. At present, 95 per cent of GCC states' exports (Ecu5.4bn last year) enter the Community free, because crude and refined oil products carry no duty. Most of the remaining 5 per cent is made up of sensitive petrochemicals which, above a certain level, bear duties from 6-13 per cent.

Most EC states are at pains to protect their petrochemical industries

The EC has proposed phasing these duties out over 8-15 years, while allowing itself the right to slap a duty on any new GCC product which the GCC starts exporting. The GCC's chief complaint is over the length of the transition, though EC diplomats point out that the Gulf states get 8-16 years to phase out duties on imports from the Community, and that GCC members must first harmonise their own tariffs in a customs union before reaching a joint arrangement with Brussels. No breakthrough in negotiations is expected in time for the EC-GCC joint council meeting in May.

Separately, the Commission said yesterday it was giving Ecu340,000 to Kuwait for the transport and distribution of baby food, to be administered by the Gulf Red Cross, and Ecu3m in aid for the "civilian population" of Iraq.

Advertising groups and business travel agents are among those rejoicing that war has ended

Businessmen look to better times but resist euphoria

ALLIED commanders have called on people back home to ring church bells, but the end of the Gulf war finds cautious optimism rather than euphoria among business communities on both sides of the Atlantic.

Among those tinkering at cymbals are advertising companies, whose sector was among those worst hit by hostilities in the Gulf. "Things are picking up," said Mr Dominic Proctor, deputy managing director of J. Walter Thompson, one of the largest UK agencies, yesterday.

The company recently estimated that the Gulf crisis had depressed the television advertising market by 255m in the final quarter of last year. It now believes that the end of the war will combine with a "likely loosening of interest rates" to ensure a recovery in advertising revenue by the second half of the year.

The view was echoed by Mr Ray Morgan, chairman of Zenith, another big British

agency, who predicted that advertising revenue for the newspaper industry would be no worse this year than last. There are signs too that international business travel is slowly recovering from the slump early in the war. "There is definitely an upturn and it looks as though business travel will soon return to the same level as a year ago," said Mr Colin Rainbow, commercial director for Pickfords Business Travel, yesterday.

Business travel agents also report that the early demand for rail travel to the continent, or flights via charter airlines less likely to be targets of terrorist attacks, have tailed off. Many travellers are switching back to scheduled airlines.

A similar return to normal is expected in the pattern of telephone traffic and the popularity of video-conferencing. Long-distance communication was boosted as travel was restricted.

The airline industry, which

suffered the twin effects of escalating oil prices and a traffic slump, remains far from buoyant. If anything, promotional activity has muted the picture. Sharply discounted travel may have pulled back some customers, but at the expense of profits.

The US Airline Transport

Reports by Jimmy Burns, David Churchill and Paul Abrahams in London; Katharine Campbell in Frankfurt; and Alan Friedman and Nikit Tait in New York.

Association said yesterday that traffic was "returning back to previous level - but slowly", and pointed out that after the dire experience of the last two months, the base level was now very low.

Among conference and meetings organisers, there appears to be an underlying belief that

the recession rather than the Gulf crisis has been the real problem.

Mr Peter Barners-Price, chairman of conference production company Spectrum Communications, said yesterday: "Most companies I talk to are not expecting any U-turn in fortunes until the third quarter of the year at the earliest. Only when we begin to see the recession bottoming out do I think we will see a significant change."

In the US, in particular, there has been much speculation about more consumers being spotted in car showrooms and real estate offices, and even about an upturn in aluminium orders by home appliance makers who have let stocks run down. But the consensus among industry-watchers is that the end of the war will not be enough to end a recession that was under way before hostilities broke out and has more structural causes.

Mr Alan Greenspan, chair-

man of the Federal Reserve Board, told Congress yesterday that the swift conclusion of the war should lead to a lift in consumer and business confidence but warned that he was still worried about tight credit and problems in the real estate market.

A more sceptical view was provided by Mr Gordon Richards, an economist at the National Association of Manufacturers (NAM). "There is no reason to expect that the end of the war will produce an instant rise in capital investments," he said.

Elsewhere, some French companies and banks were among those hoping to see business pick up in the Gulf as the process of post-war reconstruction gets under way.

According to a survey undertaken by the Bank of France, most companies can be put in two distinct groups: the first are "the more optimistic, who attribute most of the damaging effects they have suffered so

far to temporary factors and who are not revising their business forecasts".

The second, more pessimistic, are "the more pessimistic, far fewer in number, who consider that the current wait-and-see attitude of many economic players will amplify the current gloom and trigger a marked recessionary process". German businessmen appear to consider themselves least affected by either war or peace in the Gulf. As one industrialist noted yesterday, most are too caught up with the immense problems of regenerating the eastern part of their country.

About the only factor entering their equation is the effect on companies' export markets, notably the US, where the most optimistic, though not necessarily reliable, forecast would have the impetus of victory pulling the US out of a recession much sooner than was expected a few months ago.

ABB back at work in Kuwait

By William Dultforce in Geneva

ASEA Brown Boveri of Zurich, Europe's biggest electrical engineering group, said yesterday it had already resumed its operations in Kuwait.

ABB said it had been asked by the Kuwaiti state electricity board as a first step to assess war damage to the country's electricity network and to determine what could be repaired and what had to be rebuilt.

The value of ABB products and systems previously installed in Kuwait amounted to about \$2.5bn (£1.3bn), the group said. ABB had supplied equipment primarily for the transmission and distribution of electricity and for broadcasting stations.

But ABB could also offer power generating equipment and had interests in process technology, equipment for refineries and other engineering services in Kuwait.

Initially, ABB will run its Kuwait operation from Saudi Arabia, where it maintained a workforce of more than 700 throughout the war.

Turks seek share of Iraq rebuilding

By John Murray Brown in Ankara

TURKISH companies hope to act as sub-contractors supplying labour and raw materials for reconstruction of Kuwait, but far better prospects exist for business with Iraq.

Turkey could use income from the pipeline through its territory, and through which Iraq exported its oil before the war, as security against Iraqi payment default.

Ekinler Holdings, a Turkish steel company, has received orders from C. Itoh of Japan and Samsung of Korea, to supply 100,000 tonnes of steel bar, in anticipation of contracts in Kuwait. C. Itoh, which supplies Dubai with Turkish steel products, hopes to secure support from the Japanese Export Import Bank.

Later this month, Mr Isin Celebi, Turkey's state economic minister, leads a delegation of companies to Kuwait. The contractors' association in London to formalise joint-venture or sub-contract opportunities with UK companies.

Mr Yilmaz Gurel, head of the Turkish contractors' association, said practical reasons existed for using Turkish companies, but US and UK companies could get the lion's share of the turnkey business. Turkey is well placed to set up distribution and supply companies, with much rebuilding of refineries and motorways probably going to the original contractors.

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King fears Iraqi POW 'difficulties'

By David White, Defence Correspondent

MR Tom King, British defence secretary, yesterday attacked the Baghdad authorities' "lack of interest" in the plight of Iraqi prisoners of war and said it was still not clear how many there were.

He cited figures ranging from 75,000 to 175,000 and described the situation as "highly confused". Many prisoners were in transit or still in the process of being documented.

Mr King added that it could become "a very difficult problem indeed" if a large proportion of the prisoners were unwilling to return to Iraq.

The coalition says it is still holding more than 6,000 Iraqi prisoners after the Gulf war. Most are held in camps in Saudi Arabia.

Meanwhile, 35 allied prisoners of war arrived in Saudi Arabia on a Red Cross flight from Baghdad yesterday. There were 15 Americans, nine Britons, nine from Saudi Arabia, one Kuwaiti and one Italian.

Two Red Cross aircraft brought the POWs back from Baghdad. They had earlier flown in with 294 Iraqi prisoners.



FREE: Allied prisoners leave Baghdad by plane for Saudi Arabia

Energy body replies to criticism that it drove down prices

IEA ends sale of oil from reserves

By Deborah Hargreaves in Paris

THE International Energy Agency, the body that co-ordinates western energy policy, said yesterday it was withdrawing its emergency plan to make 2.5m barrels of oil a day available to the market. The plan was introduced to deal with any shortage of oil during the Gulf war.

Mr Geoffrey Chipperfield, chairman of the IEA's governing board, called the plan a success, saying member countries had "demonstrated cohesion and sent a reassuring signal to the oil market".

The IEA said that it was too soon to estimate how much oil had been sold as a result of the plan, but that the US, Germany and Denmark had auctioned 600,000 b/d for 30 days from government stocks. Mrs Helga Steeg, executive director of the IEA, said the organisation was still analysing contributions to the plan and 17 countries had released government or commercial stocks.

The IEA plan was criticised by some producers for driving down oil prices, but the agency defended its plan yesterday by saying the markets saw some action had been taken and that in itself might have had some effect. But it was impossible to

say what the full effect of the IEA decision had been on prices.

In the wake of the war, some members of the IEA have been pushing for a closer relationship with oil-producing nations. Mrs Steeg said the organisation would be holding informal discussions on the sort of dialogue that can be created between producers and consumers, in the run-up to the ministerial meeting of IEA members in June.

These talks are expected to begin today when the organisation holds informal meetings in Paris, France, which has applied to join the IEA, has led the call for a closer relationship with producers and is understood to be talking to Venezuela - a member of the Organisation of Petroleum Exporting Countries (Opec) - about the issue.

Western oil consumption is expected to remain flat this year at 37.6m b/d after a drop in oil demand of 100,000 b/d in the first quarter to 36.3m b/d, according to the IEA's monthly oil market report.

But Mr Quincy Lusenden, director of oil market developments at the IEA, said he was optimistic that OECD economic

growth would recover over the next year and that demand for oil would expand by 1.5 to 2 per cent a year.

Cold weather in Europe at the end of January led to a 9 per cent increase in demand for products such as heating fuel in the first two months of the year, but this was offset by a drop in US consumption of 1.5 per cent in January and 5 per cent in February to 18.5m b/d.

The IEA says oil supplies were slightly lower in January-February at 53.5m b/d as strong refining margins encouraged a greater use of stock. Production by Opec was slightly lower, at 23m b/d, from a level of 23.5m b/d.

Oil stocks have been drawn down from their historically high level at the beginning of the year to leave total western oil stocks in February at 322.3m tonnes - the same as last year.

North America has, however, seen a significant draw-down of stocks to leave overall stocks 4m tonnes below last year's level at 216m tonnes. The IEA attributes this to increased product exports to Europe and low demand.

Taiwanese accused over embargo

THE United Nations has accused some Taiwanese companies of exporting goods to Iraq in violation of the UN trade embargo. The accusation came yesterday, Peter Wickenden reports from Taipei.

Mr Chiang Ping Kun, deputy economics minister, said the government had received a list from the UN with the names of the companies and items they had allegedly exported. There was no military equipment involved.

The Board of Foreign Trade had, nevertheless, complied with UN resolutions by suspending the issue of permits for exports to Iraq on October 27, and its records show no direct exports since then. Mr Chiang said an investigation was under way and that any company found to have exported goods to Iraq directly or via a third country might be temporarily banned from exporting or have its business licence revoked.

Mr Yilmaz Gurel, head of the Turkish contractors' association, said practical reasons existed for using Turkish companies, but US and UK companies could get the lion's share of the turnkey business. Turkey is well placed to set up distribution and supply companies, with much rebuilding of refineries and motorways probably going to the original contractors.

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Gulf war tarnishes Japanese dream of new global role

Tokyo hoped to be a leader; it has proved to be a follower, and a reluctant one at that, writes Stefan Wagstyl

A YEAR ago, Japanese leaders confidently claimed they were beginning to find an international role for their country commensurate with its economic power.

They boasted that relations with the US - their one-time mentor - were at last being put on an equal footing. In the post Cold War era, Tokyo was to be Washington's partner.

The Gulf war has tarnished both dreams. Where it was hoped to be a leader, Japan has been shown once more to be a follower, and a reluctant one at that. Far from improving relations with the US, they have got worse.

The conflict has demonstrated that the gap between economic and political power can be unbridgeably wide. The UK, France and even Israel all had a greater influence on events than did Japan.

Moreover, the war showed that many ordinary Japanese prefer their country to stay out of world affairs, especially military conflicts. Despite the best efforts of some political leaders, government officials and businessmen to persuade their

countrymen of a need for Japan to contribute to the war effort, opinion polls demonstrated most people were against Japan sending even money to the battle front - let alone troops.

The war finished quickly and with few casualties on the allied side. But there is also unease about the price Washington may try to exact for Japan's failure to send personnel to the Gulf and the delays which have surrounded its financial contributions.

Government officials take heart from President Bush's public thanks for Japan's support in the conflict, but they are concerned Congressmen could go on the attack, especially as recession in the US seems certain to generate new economic rows across the Pacific. A Gallup poll published this week in the US showed 60 per cent of Americans regard Japan as America's most critical threat.

The Japanese are bunkering down to avoid any criticism. Ministers are urging companies not to chase Gulf reconstruction contracts and allow

DIET APPROVES \$9BN MILITARY AID FOR COALITION

THE Japanese Diet (parliament) yesterday approved a \$9bn (\$4.6bn) contribution to the US-led multinational forces in the Gulf, writes Stefan Wagstyl. The vote followed weeks of political manoeuvring as the Liberal Democratic Party worked to secure support from two centrist minority parties.

The money, which ministers pledged before the war broke out in January, will be used mainly to defray US military costs, with any funds left over being put towards Gulf reconstruction. The contribution follows a \$2bn payment promised to the coalition late last year, and a \$2bn pledge of economic aid to Middle East countries. Japan is also considering further contributions to Gulf reconstruction costs.

US and European competitors the lion's share of the work. Mr Noboru Takeshita, a former prime minister, said aid to the region should be in the form of untied loans - to give foreign companies as well as Japanese ones a chance of securing Japanese-funded contracts.

The hope is that with the passage of time relations with the US will return to normal. Mr Akihiko Tanaka, professor of international politics at Tokyo University, says the

event with little bearing on broad-and-better relations between states. But others are concerned the war's influence may last for years.

Now, as during the conflict, Tokyo's foreign policy is being driven not by an independent assessment of its own interests in the Middle East but by the overwhelming wish to stay close to Washington.

The Nihon Keizai Shimbun, the leading business daily, said this week that Japan should not stand idly by as the Anglo-Saxons create a new world order. It also said Japan should take note of the anti-American, anti-colonial and pro-Islamic sentiments expressed in some Asian countries.

But the newspaper fell short of advocating radical change. "Japan's role is to observe the US's lack of economic power and to supplement it. In return, Japan should make clear its own unique world

view with its emphasis on securing world peace through non-military means."

The government is preparing a new bill for the creation of a Japanese peace-keeping force to serve on United Nations missions. The bill is similar to one which founded late last year. But this time it could pass because the ruling Liberal Democratic Party has won support from minority parties.

Exhaustive media coverage of the war certainly brought home the conflict to Japanese. "The Japanese consciousness has been awakened. In future we will have a more active role in international affairs," says Mr Kiyooki Kikuchi, a former UN ambassador.

But Mr Kikuchi is a member of an internationally-minded elite. The opinion polls tell a different story. They show that that support for the US-led forces in the Gulf broadly grew as the conflict progressed. But support for Japan's involvement has been lukewarm.

According to a poll published last week in the Asahi Shimbun, a leading daily, 51 per cent of Japanese supported the multinational forces but only

Gandhi determines to take back power

The Congress leader found Chandra Shekhar too successful. David Housego reports

INDIA'S Congress party last night set what is likely to be the tone of its election campaign when the party spokesman said the lessons of the last year have been that "no party other than Congress can provide a stable government".

After Mr Rajiv Gandhi, the Congress leader, was voted out of power in November 1988, a coalition government under Mr V.P. Singh lasted only 11 months. Mr Chandra Shekhar's administration, formed from a faction that defected from Mr Singh but had Congress support, has lasted less than half that time.

Tensions have been growing over the last two months in part because Mr Gandhi found Mr Shekhar - whom he had helped put in power - an uncomfortably successful prime minister. Politicians, diplomats and businessmen praised his political astuteness, quick grasp and direct talking.

In part, Mr Gandhi had good reason to believe that Mr Shekhar was seeking to undermine him within his own Congress party. Mr Shekhar, for instance, maintained in office officials who under Mr Singh had helped bring charges against Mr Gandhi.

The discovery that two policemen from the Haryana state force had been keeping his house under surveillance - the issue that precipitated the dispute over which Mr Shekhar resigned - seemed to confirm to Mr Gandhi the prime minister's malign intentions.

In recent weeks the Congress party has been divided over whether to strike a long-term alliance with Mr Shekhar, to topple him or to precipitate fresh elections. At the end of December, Con-



Chandra Shekhar (right) with his former ally, Congress party leader Rajiv Gandhi, in more friendly days

gress began a campaign to undermine him by demonstrating his vulnerability. They forced him to dismiss the government of Tamil Nadu, to halt refuelling of US military aircraft on the way to the Gulf, and to postpone the budget.

The Congress strategy has been to emphasise disorder within the government and the country in the hope of persuading the electorate to revert to Congress as the party of stability.

The party most likely to gain strength in the election is the radical Hindu BJP party. The BJP brought

down Mr Singh's government in November when it withdrew support over the controversy to build a temple on the site of a mosque at Ayodhya in northern India. Senior party members believe that in an election it will double its parliamentary strength to 155 - making it a possible pivot for a new coalition government.

In sharp distinction to the BJP, Mr Singh has focused his campaign since his downfall on building an alliance among Moslems, the lower castes and Harijans (untouchables). Mr Singh's

logic is that electoral strength lies with the poor. In an increasing polarisation of Indian politics he has taken the lead in opposing the BJP.

Attempting to gather both Hindu and Moslem votes and to maintain itself as an umbrella organisation for all castes, the Congress risks being caught between differing objectives. None the less it remains the largest party in the country - winning on its own 196 seats in the last parliament. With its allies it has a current parliamentary strength of 311.

Technocrats appointed to Thai cabinet

By Peter Ungphakorn in Bangkok

A CABINET consisting mainly of Thailand's top technocrats was appointed yesterday, but military leaders, who seized power 11 days ago kept the defence and interior portfolios.

Mr Anand Panyarachon, the prime minister, who was appointed on Saturday, said he understood that the military would fulfil a promise to release his elected predecessor, General Chatichai Choonhavan, who has been detained at an air force residence since the bloodless coup. But Gen Chatichai could still face investigations into alleged corruption.

Part of the list of new ministers reads like a roll-call of Thailand's leading bureaucrats. Dr Saoh Unakul, former head of the national planning agency, is one of three deputy premiers.

He is joined by five former ministers from the 1980-88 government of General Prem Tinsulanonda, one former central bank governor and two former presidents of the Thailand Development Research Institute, the country's leading independent think-tank.

The government's economic policy is likely to remain market-oriented, with the possibility of further privatisation.

Witness claims Winnie Mandela joined beating

By Patti Waldmeir in Johannesburg

A KEY witness at the trial of Mrs Winnie Mandela yesterday described how she repeatedly punched and whipped him and three other young blacks, leaving them bloodied and in pain.

"She said we are not fit to be alive," Mr Kenneth Kgase, 31, said in testimony before the Rand Supreme Court in Johannesburg, where Mrs Mandela and three others are being tried on charges of kidnapping and assault with intent to commit grievous bodily harm.

"She punched me below my left eye and then punched me again...she kept on punching me," Mr Kgase said, adding that Mrs Mandela and several of her bodyguards used their fists, syringes (whips) and karate kicks to assault him. Barend Thabiso Moko, Gabriel Mekgwe and Stompie Seipei. Mr Seipei was later found in a Soweto ditch with his throat slit; one of Mrs Mandela's bodyguards was last year sentenced to death for his murder. Mrs Mandela and her co-accused deny the charges.

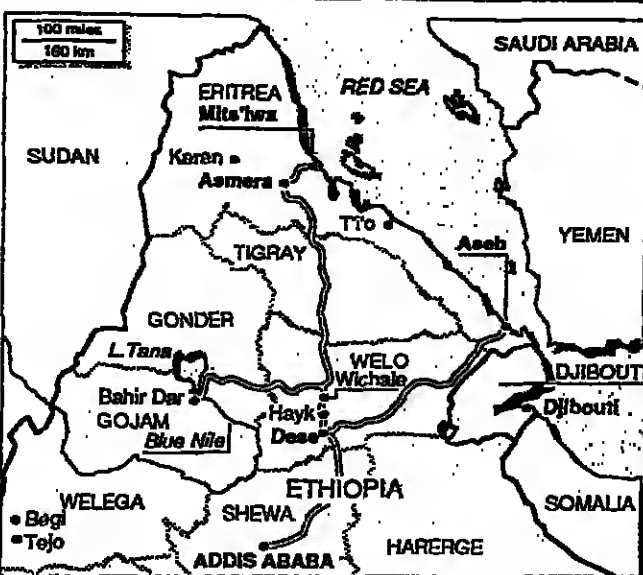
Each youth was assaulted by Mrs Mandela and others, he said. While Mrs Mandela's associates were beating him, Mrs Mandela was humming a

tune and then dancing to the rhythm," Mr Kgase said.

Mrs Mandela is a senior official of the African National Congress, and her husband is its deputy president. If she is convicted it could cause serious strains between the government and the ANC, which previously ostracised Mrs Mandela but has closed ranks around her since the trial began.

Mr Kgase said the beating followed an interrogation at Mrs Mandela's home. Mrs Mandela accused the witness of having homosexual relations with a Methodist priest, Rev Paul Verryn, and asked him, "why do you protect Paul...she asked me why do I make friends with white people [Verryn is white]?" The witness said he knew of no homosexual activities at Rev Verryn's mission.

Mr Kgase had earlier refused to testify, saying he feared retaliation from Mrs Mandela's supporters. He took the witness stand after the judge said he could go to jail for the rest of his life - by serving renewable five-year sentences - if he did not testify. The trial continues today.



Ethiopian rebels place further strain on Mengistu

By Julian O'Connell in Nairobi

REBEL successes in Gojam province in north-western Ethiopia have placed further strain on the embattled government of President Mengistu Haile Mariam, according to diplomats in Addis Ababa.

"Mengistu's claims to govern a nation are rapidly slipping away as more and more territory is taken by the rebels," said one western observer. "The danger of the disintegration of the country is rising every day."

The fall of Gojam province to the Tigray People's Liberation Front earlier this week marks an intensification of the military conflict in Ethiopia. It follows several months of relative calm and diplomatic efforts to bring about a negotiated settlement to the civil war.

The rout of government troops from Gojam does not pose a direct military threat to Mr Mengistu, but rebel control of the province will allow the opposition forces to increase military activity in neighbouring Gojam province.

Earlier this week a TPLF spokesman claimed the rebels had already taken an important air base and were approaching Gondar town, the provincial capital.

The TPLF already controls all of Tigray province and large parts of Welo and Shewa provinces. The Eritrean People's Liberation Front control more than 80 per cent of that province and have restricted government forces to the garrison towns of Karen and Asmara and the Red Sea port of Asseb. Attacks have also been reported this week by the shadowy Oromo Liberation Front in western Wolega province.

With declining Soviet military support and increasing

demoralisation of his army, Mr Mengistu will find it almost impossible to recapture the lost ground. His ability to negotiate is also severely constrained.

Peace talks between the government and the EPLF broke up in Washington last month without agreement on an independence referendum for the territory. The TPLF, for their part, have shown no willingness to negotiate and have continued to press their campaign to oust Mr Mengistu and set up a broad-based administration.

Western observers, who have been predicting the imminent demise of Mr Mengistu for several years, are once again prophesying doom for his regime. But Mr Mengistu has shown remarkable resilience in the face of defeat.

An attempted military coup in May 1988, just after the fall of Tigray province to the TPLF, failed partly due to the efficient and ruthless security apparatus Mr Mengistu has built up over the past 14 years.

But many officers remain loyal to Mr Mengistu because they see him as the only hope for preserving the territorial integrity of Ethiopia and because they are suspicious of the TPLF and its shadowy Marxist-Leninist League of Tigray.

More likely is a continuation of Mr Mengistu's regime and the protracted guerrilla conflicts with the government slowly surrendering territory except the capital until, as in Somalia and Liberia, the nation state collapses under the weight of rebel assault.

Such a future offers no respite to Ethiopia's long-suffering civilians in a country already torn by conflict, wracked by famine and impoverished by war.

The three countries recommended that, for the first time, a United Nations observer attend the negotiations to help work on a ceasefire in the war, which has raged since Angola's 1975 independence from Portugal.

The three delegations urged the Angolan government and Unita to bring to the negotiating table realistic proposals

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INTERNATIONAL NEWS

New Gatt panel will hear Airbus complaint by US

By William Dulforce in Geneva

THE subsidies committee of the General Agreement on Tariffs and Trade (Gatt) yesterday agreed to establish a dispute panel to hear a US complaint that Germany is illegally subsidising sales of Airbus aircraft.

At US insistence, the committee did not heed the European Community's argument that the dispute should be dealt with under Gatt's civil aircraft code.

However, the US agreed to discuss with the EC over the next 10 days whether or not the subsidies code's standard terms of reference for the dispute panel could be modified for this particular case.

At stake is the exchange rate pledge which the German government gave to Daimler-Benz, when the industrial group took over Messerschmitt-Bölkow-Blohm in a privatisation move in 1988.

Without changing any premiums, the government agreed to provide up to DM2.63bn (£900m) to cover potential exchange rate losses on the sale of Airbus aircraft if the dollar fell below DM1.60.

Washington claims that Bonn has already paid out more than DM390m under the scheme, which it says amounts to an export subsidy of roughly

\$2.5m (£1.3m) on each aircraft delivered by the four-nation Airbus consortium.

The US demand for a panel to adjudicate the issue may well be only an opening shot in Gatt. In long-running bilateral discussions with the EC Commission, Washington has queried the legality of subsidies of all kinds to Airbus Industrie from the German, French, British and Spanish governments, which it claims total more than \$19bn.

In a spirited defence, the EC argues that the German currency insurance scheme is not a subsidy; is certainly not an export subsidy, since it applies to all aircraft sold within the Community; and that in a market where Boeing cannot even meet demand for its aircraft there is no evidence that the scheme harms US trade.

EC officials were surprised at US insistence in addressing the matter exclusively under Gatt's subsidies code. A finding in favour of the US under the subsidies code would not necessarily end the dispute, they argue, since the EC could appeal to the World Trade Organisation, which states that in assessing government support, "special factors" applying to the aircraft sector should be taken into account.

Brussels opens Korean chip 'dumping' case

By David Gardner in Brussels

THE European Commission has opened an anti-dumping inquiry into South Korean exports to the EC of widely-used memory chips. The investigation comes only a year after the EC secured a voluntary agreement on minimum prices for these chips with the main Japanese manufacturers, and is clearly using those prices as its reference.

Acting on a complaint from the European Electronic Component Manufacturers Association (EECA), the Commission says Korean manufacturers are selling Dynamic Random Access Memories (Drams) in the EC at "a large dumping margin". Drams are temporary storage devices used in large quantities in computers and telecommunications products.

The Commission notes that Korea's EC sales of this chip rose from 300,000 units in 1988 to 4m in 1989.

While the market for Drams, particularly of one megabit capacity, grew very fast during this period, it says Korea's market share grew more than

fivefold to 7.6 per cent in just one year.

This was still only about a tenth of Japanese market share in the EC, where Drams are produced by Siemens, Motorola and the UK subsidiary of NEC of Japan.

But EECA officials believe that Korean manufacturers positioned themselves to expand their share rapidly after the January 1990 EC agreement with the 11 main Japanese manufacturers, by cutting the latter's minimum price undertakings.

"The Japanese have the lowest production costs, and even though the Koreans are not bound by the [Japanese] reference price, they can only have increased their market share the way they have done by dumping," an EECA official claimed.

Last year's agreement with the Japanese Dram manufacturers followed a three-year investigation, but the Commission is expected to move much faster on the Korean case in the light of that experience.

Concern over Chinese building plant imports

CONSTRUCTION equipment producers are becoming increasingly worried by parallel imports of cheap construction plant made under licence in China and sold worldwide for significantly less than their western-made counterparts.

At a Rotterdam auction today, a number of Dynapac drum-drive rollers, made in China under licence from the Swedish compaction equipment maker, are due to be sold. They reached Rotterdam via Earthworm, a New York State-based dealer which claims credit for pioneering the overseas sale of brand-name equipment made in China.

Earthworm's trades, revealed in recent issues of the UK magazine Construction Weekly, are defended by Mr Eliot Lev, the company's president. "With a lot of machines being built in various non-traditional countries, this kind of

trade is becoming not only a known fact but an acceptable fact," he said.

Dynapac will not comment officially on whether the trades imply that its Chinese licensee, the Xuzhou factory in Jiangsu, has broken its agreement with the Swedish parent company. But CW says Dynapac claims to have taken its case "to government levels". Mr Lev said Earthworm had been told repeatedly that the Chinese were authorised to make the sales.

Mr Bo Lagergren, president of Dynapac Heavy Equipment, said the company was worried western buyers of the Chinese machines might be upset by their quality, despite saving money on the purchase. That could affect Dynapac's image.

Mr Lev dismisses as "absurd" Dynapac's quality claims. "We have had three years' experience with these machines; they are performing really well."

Albanians halted outside western embassies

By Judy Dempsey in London and Laura Silber in Belgrade

ALBANIA'S political crisis deepened yesterday after thousands tried to besiege western embassies in Tirana, the capital, and obtain visas to emigrate.

At the same time, the authorities in Yugoslavia, which borders with Albania, are planning the evacuation of Serbs and Montenegrins who hold Albanian citizenship.

Police reinforcements were yesterday called in to avoid a repetition of last June's events in which 3,000 Albanians stormed embassy compounds and demanded political asylum. The authorities eventually allowed them all to emigrate.

German banker's money market plea

By Katharine Campbell in Frankfurt

MR Karl Thomas, a member of the Bundesbank policy-making council, has issued a strong plea for the easing of minimum reserve requirements in order to help repair the relatively uncompetitive position of Frankfurt's financial markets with respect to London.

"The question is what costs monetary policy [should reasonably] incur," Mr Thomas, who is also president of the state of Hesse's central bank, said yesterday.

He was referring to the fact that minimum reserves, while one of the German central bank's most jealously-guarded levers of monetary control, were also driving large chunks of D-Mark capital market business abroad.

"The development towards European monetary union is creating more competition between leading financial centres in Europe," he said, noting London's efforts recently to try to secure its preeminence by aggressively developing the Ecu market.

Germany, by contrast, might one day see the D-Mark absorbed into a single currency and therefore other attributes of its system had to be taken more seriously if the country was to compete effectively in financial services.

The minimum reserve requirement prescribes that banks maintain non-interest-bearing deposits with the central bank in relation to their liabilities.

It has long been recognised

that the growth of a domestic money market has been hampered by the Germans' very tight restrictions.

"The German money market is some way off from being able to play a European role," Mr Thomas told the Hesse banking association last night, pointing out that it lacked breadth, flexibility and information.

Money market instruments trade at very fine margins, so that the extra costs of minimum reserves on loans, in effect, makes these kinds of paper - essential to a sophisticated financial centre - uneconomical in Germany.

While Mr Thomas is one voice among 16 at Bundesbank council level - and is also seen as having Frankfurt's financial centre interests particularly close to heart - Mr Karl Otto Pöhl, Bundesbank president, is scheduled to make an important speech, apparently on these themes, at the end of the month.

Another market Frankfurt is largely missing out on, Mr Thomas noted, was that in bond "repo" facilities.

These enable traders to borrow bonds, greatly enhancing market liquidity. Minimum reserves also impede these arrangements, so that the D-Mark repo market and hence a considerable portion of the D-Mark government bond market resides in London - a fact that considerably irritates the Bundesbank.



The Bundesbank president, Karl Otto Pöhl, awaiting the arrival in Frankfurt yesterday of the Polish prime minister, Jan Krzysztof Bielecki, to discuss Poland's foreign debt problems.

Sweden agrees launch of commercial TV channel

By Robert Taylor in Stockholm

SWEDEN'S ruling Social Democrats have agreed to support the introduction of a land-based commercial television channel in the country. The decision ends a debate that has lasted on and off for more than 20 years.

Legislation to approve the new channel to compete directly with Sweden's two state-owned public television channels will go to Parliament next month. It is expected to become law by the summer.

The main opposition parties have said they will back the proposal. The Social Democrats' parliamentary group rejected the suggestion advertising should be carried on the state-owned Swedish Radio but it said this decision could be changed in a few years.

The arrival of satellite com-

mercial television has brought a profound change to Swedish broadcasting, which has been a public monopoly. There are three mainly Swedish language satellite television channels broadcasting in Sweden.

TV3 is owned by Scan-Sat part of Mr Jan Stenbeck's Kinnevik group, while TV4 is owned by a consortium including the Wallenberg finance company, Providentia, as well as SPP, the white-collar pension fund and the publishers, Natur og Kultur. There is also the Nordic channel, owned by the businessman, Mr Mats Carlsson.

However, Sweden's current economic recession has hit advertising revenues and brought severe financial troubles for the existing satellite television companies.

EC standard for mopeds urged

THE European Commission hopes to strengthen European moped-makers' chances of winning back market share from Japanese rivals, by harmonising standards for motorcycles and mopeds before the end of 1992, writes Andrew Hill.

Commission research has uncovered one weary Italian manufacturer's frustration at the different versions of the same motorcycle in the quest to satisfy a variety of regulations across the Community.

ent technical definitions of motorcycles and mopeds within the EC and manufacturing to so many different technical requirements increased European companies' costs by as much as 30 per cent. Manufacturers in Italy, Spain and France account for 89 per cent of EC production.

Mr Martin Baumgartner, the internal market commissioner, will put a set of 24 common technical standards to the EC's 12 member-states later this year.

Heavy losses for Labour in Dutch poll

By Ronald van de Krol in Amsterdam

THE DUTCH Labour party suffered heavy losses yesterday in provincial elections which were seen as a barometer of public support for the party's partnership nationally with the Christian Democrats (CDA) of Mr Ruud Lubbers, the prime minister.

An hour after the polls closed, computer projections showed that the Labour party's share of the vote plunged to just 21.6 per cent from 33 per cent in 1987, when the last provincial elections were held.

Electoral support for the CDA was stable at 32.7 per cent compared with 33 per cent four years ago. D66, a small left-of-centre party, more than doubled its share of the vote to 15.8 per cent from 6.7 per cent. Support for the Liberals - until now the main opposition party nationally - dropped by 0.4 points to 18.1 per cent.

If yesterday's provincial poll had been a general election, Labour would have lost 15 of its 49 seats in the 150-seat lower house of parliament. The CDA would have lost three of its 54 seats.

The poor showing by Labour does not pose a threat to the continued existence of the centre-left coalition but it will diminish Labour's voice in the cabinet, giving added weight to Mr Lubbers.

Moscow, republic leaders in talks

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev and the leaders of most of the Soviet republics were locked in negotiations yesterday on how to resolve the country's economic crisis, and its future constitution.

Only eight of the 15 fully-fledged union republics have given their blessing to a draft union treaty. But fundamental disagreements remain on the allocation of power between Moscow and the republics.

Questions such as responsibility for the central government budget, control of the customs service, and control of border security, are unresolved, according to reports of the negotiations.

Representatives of nine republics have been meeting for several weeks at a government dacha on the outskirts of Moscow, with a remit to finalise details of the new treaty, the constitutional foundation of the future Soviet federation.

All three Baltic republics, plus Armenia, Georgia and

Moldavia refused to attend. Azerbaijan sent its Moscow representative, in a gesture of partial disavowal - and has declined to sign the final version, even with the inclusion of numerous alternative clauses.

The result is a draft with large areas of uncertainty, still to be approved by rebellious republican parliaments, submitted yesterday to Mr Gorbachev's Federation Council.

In addition to the eight union republics whose representatives have signed it, including the Russian Federation, Ukraine, Belarus and the central Asian republics, a further 18 autonomous republics have agreed the draft.

According to Interfax, news agency, most of the signatories want the document called the "Treaty of the Union of Sovereign States," instead of the simple "Treaty of the Union" which is favoured by Russia.

The draft allows all the union republics to be treated

Slovakian party in split

By Judy Dempsey, East European Correspondent

POLITICS in Czechoslovakia's eastern republic of Slovakia yesterday embarked on a potentially new course after public opinion polls. Violence, (PAV) the republic's largest political movement, and the counterpart of Civic Forum in Prague, prepared to split into factions.

The split, which could lead to the creation of a separate political party, occurred after Mr Vladimir Meciar, the prime minister of Slovakia, walked out from a leadership meeting of and founded his own faction: Public Against Violence - for Democratic Slovakia.

At issue is the political direction and future of PAV. Mr Meciar, a popular politician and pragmatist, and Mr Milan Kuznetsov, head of the republic's office for foreign affairs, had recently accused the leadership of PAV for being too close to Prague, the federal capital, and capital of Bohemia. PAV is led by Mr Fedor Gal.

Since last year's free elections, in which PAV won the majority of votes in Slovakia, relations between Prague and Bratislava have been strained over the extent to which power should be devolved to Slovakia.

The federal government agreed to a compromise last year granting Slovakia considerable autonomy in language, media, and some aspects of foreign policy. Slovak and Czech are two separate languages. But the Slovak government remains under pressure from the Christian Democrats, which is led by Mr Jan Carnogursky. His party favours ultimately a separate and independent Slovakia.

This stance has won considerable political support from Slovaks for the Christian Democrats. During the local government elections in November, the party gained more votes than PAV.

As prime minister, Mr Meciar has adopted a pragmatic position, recognising the economic costs of outright autonomy, and the consequences it would have for the integrity of the Czechoslovak federal republic.

as "fully-fledged members of the international community", allowed to enter into direct relations with other foreign states "without damaging the international obligations of the union".

"It allows new republics to join the union, provided all existing members agree to allow any republic leave the union 'in accordance with the procedure established by the union members'."

Powers delegated to the centre include defence, national security, the declaration of war and conclusion of peace treaties, control over the defence industry, foreign relations and foreign trade policies, and space research.

There remain disputes on border security, which the Ukrainians say should be a wholly republican responsibility, and on the control of customs services which several republics wish to control themselves.

EC influence over water industry 'set to broaden'

By Richard Evans

THE European Community's dominance over the water industry was going to extend in the next decade from environmental issues to competition standards, and investment across boundaries, Mr David Trippier, UK minister for the environment, said yesterday.

He strongly backed the benefits of opening up the EC internal market, which would provide opportunities for the most efficient manufacturers and suppliers. Increased competition would reduce costs, and customers would benefit from the greater efficiency, he told the Financial Times European Water Industry Conference in London.

Mr Trippier said the UK industry was poised to benefit from the single market and there was certain to be much more investment in the water industry across national boundaries. Although there was a presumption against further mergers within the UK industry, inward investment by other EC states would not be discriminated against.

Dr Klaus Töpfer, German environment minister, advocated the introduction of incentives for industrial and other water users to consume less water and improve pollution levels. He pointed in particular to the pollution levels throughout the eastern provinces of

Germany and the rest of eastern Europe.

"We are anxious to ensure that many European companies get involved in helping to sort out the environmental problems of the east," he said.

Much of the first day of the conference was dominated by a debate on the progress of the water industry in England and Wales a year after privatisation. Chairmen of some of the 10 former water authorities, including Mr Dennis Groves of North West Water, argued that the industry was now in better shape because of its ability to fund its huge capital investment programme.

Mr John Bellak, chairman of Severn Trent Water and of the Water Services Association, said none of the hysterical fears hyped up before privatisation had been realised. Investment was higher than ever, water quality was improving, and charges to cus-

tomers and environmental quality were controlled by independent public regulators.

"Whether it is sensible to spend quite so much on achieving progressively smaller increments of environmental improvement is another question. That has to be decided not by us but by the Government, the regulators, customers and the public."

A contrasting view came from Mrs Ann Taylor, shadow environment minister, who was critical of the way the industry had favoured shareholders' interests since privatisation.

"The Labour Party is deeply concerned about the balance that has been struck between the interests of consumers and the interests of shareholders. Consumers have been faced with price increases above the rate of inflation, while shareholders have benefited from dividend growth way ahead of inflation."

Mr Laktis Athanasiou of UBS Phillips & Drew, giving an analyst's view, questioned the role of the industry's regulators and the impact they could have on shareholders. He believed the industry had made a "major strategic error" by agreeing to the framework under which the financial structure after five years.

Neutral Iran beckons the foreign investors

Scheherazade Daneshkhu reports on Tehran's efforts to secure credits worth \$27bn

IRANIAN officials will be in London next week to talk about foreign investment in their country, not a subject they are well known for promoting.

"It was the Iranians who pushed us to hold it," said a representative of Business International, organisers of the conference.

The Iranian government is pressing ahead with a development programme which aims to secure up to \$27bn (£14bn) in foreign credit, despite fears voiced by hardliners that this might compromise Iran's political independence.

With the end of the Gulf war, Iran is seeking to carve out a prominent place in the so-called New World Order. Its neutrality during the war won it international approval, making it easier in principle to secure foreign credit and attract trade, a key policy of President Hashemi Rafsan-

jani's government. He has also sought to settle outstanding financial disputes such as those with the US and France.

Foreign investment will be difficult to secure, however, despite the government's efforts. According to one European banker, Iran still has a high risk profile at a time when international capital markets are jittery about tolerating risk.

Foreign reaction to Iran's efforts remains mixed. French, German, Dutch and Italian export credit agencies are willing to extend medium-term cover to Iran but Britain and Japan will only provide short-term cover.

Sluggish production, an overvalued currency, unemployment (open and disguised) estimated by one government official at 43 per cent for 1988, and persistent inflation have all contributed to economic woes discussed vocally in the

press and majlis (parliament).

Over the last year, however, there have been signs of recovery. Gross domestic production has grown for the first time in four years to IR3,511bn (\$83bn at the official exchange rate) in 1988, though it remains below the pre-revolutionary level of 12 years ago. In some sectors, especially in intermediate goods, industrial productivity has also improved.

Iran's main trading partner is Germany, which exported \$1.5bn to Iran in 1988, followed by Japan, Turkey, Italy and the UK.

Iran is keen to tie much of this trade to finance specific projects and to repay the capital through a variety of countertrade, including oil barter and buyback deals.

Primary targets for foreign investment are the petrochemical, oil and gas and heavy industry sectors. France's Société-Generale agreed last

year to raise over \$2bn in project finance through a pool of international banks for four petrochemical projects.

Greece agreed to study a proposal for a pipeline to pass through the country last month. Tehran is in two sets of negotiations on the plan - one with France and one with the five-country group of Austria, Czechoslovakia, Italy, Romania and Yugoslavia.

Last November, the Islamic Republic News agency reported that the majlis allowed the government to borrow \$17.5bn from abroad to implement development projects. Loans are a sensitive subject in Iran since Islam prohibits the payment of interest.

The government has also tried to attract foreign investment by setting up three free trade zones on islands in the Gulf, with separate social and legal codes from the mainland. An agreement has been signed

with Japan's Kobe steel for a 1m tonne steel plant on Qeshm, the largest of the islands, as part of a \$15bn five year plan to build an industrial complex there. Foreign currency is also being sold to tourists and foreigners at free market rates - 20 times better than the official rate.

Joint ventures have also been encouraged. Last year, legislation was passed allowing foreign partners to take up to a 49 per cent stake in joint ventures, higher than the 35 per cent limit introduced by the Shah in the mid-70s.

The rise in oil prices last year pushed oil revenues up by 60 per cent to \$19bn last year, which will mean increased opportunities for countries wishing to trade with Iran. The government needs to increase imports in line with its plans to rebuild after eight years of war with Iraq and a massive earthquake last June.

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INTERNATIONAL NEWS

IADB in \$300m debt-for-nature deal

THE Inter-American Development Bank (IADB) will invest up to \$300m (£157.8m) a year in Mexican debt-for-nature swaps, the bank's president said in Mexico City yesterday, writes Damian Fraser in Mexico City.

Mr Enrique Iglesias said the IADB would start the programme by purchasing more than \$100m of Mexico's foreign debt. The Mexican government would spend money saved from the purchase on reforesting parts of the notoriously polluted capital city.

The IADB president said about 20 per cent of the bank's loans went towards water treatment, reforestation, clean-up projects, and other

environmental or development programmes. "We want the IADB to be seen as the environmental bank," he stressed.

Mr Iglesias' announcement coincided with a meeting in Mexico City of the 41 member countries of the UN Economic Commission for Latin America and the Caribbean (Cepal). Delegates are in the capital to prepare the region's position for the UN world conference on environment and development, to be held in Rio de Janeiro in 1992.

At the conference, Mr Carlos Salinas de Gortari, Mexico's president, outlined his country's likely stance at

the Rio meeting. He said that developing countries could not sacrifice growth in order to conserve the environment. "That would frustrate the legitimate aspirations of the towns and create a socially explosive situation," he said.

However, Mr Salinas made it clear that development based on "degradation of resources" would not be "development, but regression."

The president stressed the world's biggest polluters ought to bear the greatest responsibility for solving environmental problems.

The key suggestions of a seven-point proposal made by Mr Salinas

included recommendations that:

- rich countries finance environmental protection in developing nations;
- they reduce trade barriers;
- there be greater regulation of cross-border trade in waste.

In a report prepared for the conference, Cepal revealed that in Latin America and the Caribbean 183m people live below the poverty line, about 40 per cent more than in 1980.

According to the study, slightly less than 60 per cent of the world's tropical forests are found in Latin America and the Caribbean, but these are disappearing at a rate of 1.3 per cent a year.



Enrique Iglesias: seeks reforestation

Pollution takes its toll of Mexican politics

OXYGEN booths placed at strategic points in Mexico City's downtown area are the latest innovation to protect its 20m inhabitants from "smog attacks".

Every day 12,000 tonnes of pollutants spew into the air: pollution has become a barometer of the ruling party's ability to govern one of the largest and most polluted cities in the world.

There are 35,000 industries established in Mexico City's valley and 2.5m vehicles on the roads. Together they are responsible for the 5m tonnes of pollutants, mainly sulphur dioxide, carbon monoxide, lead and suspended particles, which are released into the atmosphere annually.

Yesterday Mr Manuel Camacho Solis, mayor of Mexico City, outlined the results of the government's \$2.5bn programme to combat the city's appalling pollution. The programme, set up by the UN Commission for Latin America and the Caribbean, the government's measures have "led to the reduction of 15 per cent of environmental pollution" in the valley of Mexico.

However, according to Mr Sergio Reyes Lujan, under-secretary of the Ecology Ministry: "Mexico City has the highest level of ozone in the world; during 303 days last year ozone levels were above the norm."

Local ecological groups blame the industrial concentration and political centralisation encouraged by Mexico's ruling party, the Institutional Revolutionary Party (PRI), throughout its 61-year history. According to official sources, some 36 per cent of Mexico's gross national product is generated in the capital. Even Mr Patricio Chirinos Calero, secretary of the Ecology Ministry, points to the "meritocracy of centralisation" as one of the main causes of Mexico City's smog.

Although tax incentives are available for industries to move away, industrialists are reluctant to leave the capital because suitable infrastructure and services are almost non-existent elsewhere.

Mr Reyes pointed out that of the 82 companies which his ministry has shut down in the city over the past year, only 11 have relocated elsewhere. However, these companies left of their own accord. "They are not part of a decentralisation programme," said Mr Reyes.

Efforts to promote decentralisation have, for the most part, fallen on deaf ears. The 1985 earthquake seemed to provide an opportune moment for the government to decentralise some of its organisations. But the headquarters of Mexico's navy are still landlocked in the city, as is the massive Marz 18 oil refinery.

Migrants from poverty-stricken rural areas are attracted to Mexico City by the heavily subsidised transport, housing, water, electricity and even food. "The government has encouraged centralisation," said Mr Homero Aridjis,

founder of the ecological organisation Grupo de los Océanos. "The PRI uses migrants to get votes... It can unfurl the social banner whenever it needs to."

President Carlos Salinas de Gortari stressed Mexico's environmental problems in his presidential address in 1988: the Integral Programme to Fight Atmospheric Pollution was enforced in January 1991 with a budget of \$2.5bn (£1.3bn). Mr Reyes claims this is the largest sum of money set aside by any city to control pollution.

Rebecca Doulton reports that Mexico City is spending \$2.5bn to control toxic emissions

Almost \$1bn of the budget has been allocated to improve the quality of fuel. Mexico City's altitude of 7,500ft above sea level means there is one third less oxygen for adequate fuel combustion, which in turn exacerbates the ozone levels which blanket the city for 85 per cent of the year.

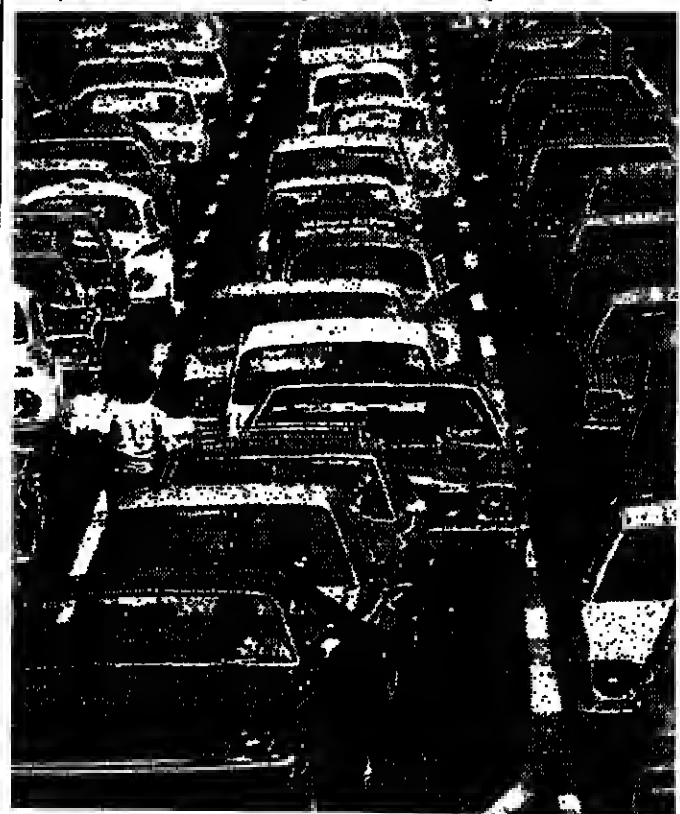
In winter, toxic emissions are trapped by layers of cold air, creating dangerous thermal inversions.

Petroleos Mexicanos, the state oil corporation, will have to ensure a steady supply of the lead-free petrol Magna Sin and reduce sulphur levels in both fuel oil and diesel.

The programme, which hopes to reduce pollutants by almost 40 per cent over the next four years, will also target public transport, encourage industries to replace old fuel oil with natural gas or diesel and restrict outlying areas.

Mexico City's car owners - blamed for almost 80 per cent of the contamination - have been drawn into a punitive programme which bans them from using their cars one day a week. Hoy no Circula (the driving today) was designed to take 400,000 cars out of circulation each day. But a loophole used by many Mexicans was to buy an extra car in response - 200,000 cars have been sold in the metropolitan area since 1990.

Ecological groups in the city believe that Mr Camacho (who may well be a presidential candidate in the 1994 elections and who needs to gain support), may be putting votes and economic growth before environmental health. "The PRI suffered unprecedented losses in the 1988 general elections and lost control of the capital to opposition parties. The city's rulers may be buying time at a high price. In the words of Mr Aridjis: 'Today's ecological problems will be tomorrow's political ones.'"



Cars take much of the blame for Mexican pollution

Argentine minister alleges plot by foreign banks

MR Domingo Cavallo, Argentina's economy minister, has accused three foreign banks and several multinational companies of trying to topple him in an "economic coup" last Friday, writes John Barham in Buenos Aires.

Mr Cavallo claimed the plotters, who have not been named, attempted to start a run on the currency by placing massive orders for US dollars on the currency market. The central bank sold \$251.8m (£132.5m) - more than 10 per cent of its liquid reserves - to defend the currency.

Mr Cavallo said the attempt failed when he ordered a tightening of monetary policy, forcing the buyers to disgorge the dollars on Monday at a loss of between \$40m and \$50m.

An Economy Ministry official said the reason for the purchases was "that some sectors are losing money with our reforms and want to destabilise the minister."

Argentine prices rose 27 per cent last month, the highest monthly inflation rate since the March 1989 increase of 95.5 per cent. In January, inflation was 7.7 per cent.

Bush capitalises on Gulf success

By Peter Riddell, US Editor, in Washington

THE Bush administration has made a specific link between US leadership in the Gulf war and its leading role in international economic affairs.

In a letter to Congress seeking a two-year extension to the "fast-track" system for considering international trade agreements without amendment, President George Bush said: "Events in the Gulf show how much the world continues to look to the US for leadership."

"Continuation of fast-track procedures is crucial to US leadership in the global economy."

The test of whether Congress backs Mr Bush's view in this respect - and how far he can

capitalise on Gulf successes - will probably come in late May, since the existing "fast-track" authority expires in June.

Despite its large fiscal and trade deficits, the US has sought to retain a leading role in global economic affairs, both through the Group of Seven co-ordination process and via multinational institutions.

Mr Nicholas Brady, US Treasury secretary, stressed the importance of a leading US role in these institutions earlier this week when he appeared before the House appropriation sub-committee on foreign operations.

Appealing for Congress to approve the proposed increase

in the US quota in the International Monetary Fund, Mr Brady said: "The US, as the leading and largest member of the IMF, has a special responsibility to do its part in the organisation. Failure of the US to support the quota legislation would seriously erode the effectiveness and credibility of the IMF."

Congress has always been wary of approving financial support for the multinational institutions, although it has generally done so at the last minute. There is no sign of an immediate willingness to transfer support for Mr Bush's strategy in the Gulf war to approval of his financial requests.

The devaluation was on

Nicaragua unions seek pay rise

By Tim Coone in Managua

NICARAGUA'S government faces stiff opposition to the 80 per cent devaluation of the cordoba announced last Sunday, with trade unions demanding wage increases of 600 per cent and greater financial aid for agriculture and industry.

The government has agreed to talks and offered a 300 per cent pay increase to public employees. Most prices are expected to rise - some by as much as 500 per cent - as a result of the devaluation; prices in Nicaragua's import-dependent economy are closely linked to the value of the US dollar.

The devaluation was on

attempt to improve the competitiveness of Nicaraguan exports and to eliminate the multiple currency system which is operating in the country.

The new cordoba, introduced last July, was worth US\$1 and has been maintained at that level by the continuing circulation of the old currency. The cordoba is now worth 20 US cents.

The old cordoba is to be withdrawn from circulation at the end of April.

The government is hoping by then to have some control over the fiscal deficit. This is one of the principal causes of Nicaragua's hyperinflation,

officially estimated at 12,000 per cent in 1990.

Mr Antonio Lacayo, minister of the presidency, said the measure was similar to a devaluation carried out in 1988 by the former Sandinista government, when the old cordoba was introduced at the value of 10 to the US dollar.

"However, we now have peace and external finance to support the adjustment," he said.

He added that the government had \$280m (£146m) to support the economy, as a result of a recent tour by President Violeta Barrios de Chamorro to Europe and the Far East.

PUBLIC NOTICES

NOTICE UNDER SECTION 12(2) OF THE TELECOMMUNICATIONS ACT 1984

Proposed Modifications of the Conditions of the Licences of British Telecommunications plc and Mercury Communications Limited

1 The Director General of Telecommunications ("the Director") in accordance with section 12(2) of the Telecommunications Act 1984 ("the Act") hereby gives notice that he proposes to modify the Conditions in the Licences granted to -

a) British Telecommunications ("BT") on 22 June 1984 ("the BT Licence"); and
b) Mercury Communications Limited ("MCL") on 5 November 1984 ("the MCL Licence") under section 7 of the Act for the running of the telecommunication systems specified in Annex A to each of those Licences.

2 The principal modifications which the Director proposes to make, the effect of the modifications and the particular reasons why he proposes to make certain of them are set out, as regards both the BT Licence and the MCL Licence in Schedule 1 below, and, as regards the BT Licence only, in Schedule 2 below. The Director also proposes to make a number of minor and consequential modifications for the purposes of the principal proposed modifications.

3 The principal reasons why the Director proposes to make the modifications as a whole are to promote further competition in the provision of telecommunications services, to ensure that the regulatory arrangements provide for effective competition, including competition from new telecommunications operators who may wish to use the services and facilities of BT and MCL, and to afford greater choice and quality of service and more competitive prices to users of telecommunications services.

4 The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn.

5 Representations or objections to the proposed modifications may be made to - Mr G P Knight, Office of Telecommunications, Export House, 50 Ludgate Hill, LONDON EC4M 7JL before 8 April 1991.

Further details of the proposed modifications may be obtained from the above address (telephone 071-922 1665).

7 MARCH 1991

SCHEDULE 1

Proposed Principal Modifications to both the BT Licence and the MCL Licence

(i) Interconnection of Public Networks

The proposed modification would enable the Director, if necessary, to ensure that the costs of interconnection were apportioned equitably between the operators of public networks to reflect the fact that the interconnection would be used by both operators and would enable him, with a view to minimising delay, to determine standard terms for a class of similar types of interconnection.

(ii) Equal Access

A limited form of equal access is available under existing Licence Conditions. The proposed modification would impose an explicit obligation on BT and MCL to provide facilities for a more complete form of equal access, by exchange line customers, to competing long distance operators where the Director has determined that it is justified on cost benefit grounds. The Director would have the power to determine the manner in which the costs should be apportioned between the Licensee and the operator requesting access to ensure that the costs borne by that operator equitably reflect the benefits to that operator and its customers.

(iii) Numbering

The proposed modification would allow the Director to establish a national numbering plan and to allocate numbers or blocks of numbers within that plan. The reason for this is that numbering arrangements are critical to the effective working of competition and the allocation of numbers should not therefore be under the control of a particular operator or operators. The modification would also provide for a limited degree of portability of numbers, provided this was technically feasible, not unreasonably costly and reciprocal between operators. Customers would be able to change from one network operator to another without changing numbers, if they were remaining at the same address.

(iv) Access to Data Bases

The proposed modification would require each Licensee to allow access to its directory information data base by other operators, on reasonable terms, for the purpose of dealing with directory enquiries and routing calls. The operators of interconnected networks would not be able to provide a complete service to their customers in the absence of such an obligation, and so would be unable to compete effectively.

(v) Essential Interfaces

The proposed modification would give the Director the power to specify essential interfaces which the Licensee shall make available in compliance with the appropriate European or other international standards. In the absence of such a standard, the Director would have the power to prescribe one. The reason for this proposed modification is to ensure that the interfaces in question have the characteristics necessary for the development of effective competition.

(vi) Provision of Private Circuits to Other Public Telecommunications Operators ("PTOs")

The proposed modification would require both BT and MCL to provide private circuits to other PTOs on request, unless the Director was satisfied that any reasonable demand was, or would be, met by other means or that the PTO in question would be unduly reliant upon services provided by BT or MCL, as the case may be, in satisfying its own licence obligations. BT and MCL would be required to publish charges, terms and conditions for the provision of such circuits and the Director would in certain circumstances have the power to determine that BT or MCL, as the case may be, should modify any published charge if he was satisfied that another PTO had established a prima facie case that it was unreasonable. The reason for this modification is to create a framework under which PTOs, including BT or MCL, would not be required to provide their own circuits when it would be more efficient for the PTO in question to pay for another PTO to provide them.

(vii) Financial Information

The proposed modification to the BT Licence would impose an explicit obligation on BT to furnish the Director, within 6 months of its financial year end, with statements showing its turnover, operating costs and profit, disaggregated to show those figures by types of service, together with a certificate from BT's auditor giving his view on the acceptability of the methods of allocation and the application of those methods for the preparation of the statements. The proposed modification to the MCL Licence would impose similar obligations, but only in the event of an explicit request from the Director. The reason for the proposed modifications is to ensure that the Director receives adequate and timely information about services provided by the operators who are, or may become, dominant in a particular area of the market, in order that he may use that information as a basis for regulatory decisions.

(viii) Metering and Billing

The proposed modification would require BT and MCL to apply for approval (under section

24 of the Act) in accordance with a time scale to be specified by the Director of meters of a description specified by him in use on a date specified by him. BT and MCL would also have to apply for approval of meters of a specified description not in use on that specified date no later than a date further specified by the Director or not less than six months before the Licensee in question intended to bring that meter into use, whichever should be the later. BT and MCL would be prohibited from keeping in or bringing into use after a date specified by the Director any description of meter specified by him which is not approved or for which the Licensee in question has not made an application for approval.

Where approval is not granted or is withdrawn, the Licensee would be required to inform the Director of the remedial action it proposes to take and of the anticipated date of approval or of the programme for the cessation of use of that description of meter. BT and MCL would also be prohibited from rendering bills which were higher than was warranted by the extent of telecommunication services which the Licensee had actually provided. The Licensee would be obliged to bring billing processes which would facilitate compliance by the Licensee with its billing obligation. The Licensee would be afforded a defence of having taken all reasonable steps to prevent a contravention of its billing obligations.

The Licensee would be obliged to keep records for the purpose of enabling the Director to check that the billing process met the requirements of the Licence. Powers to require information and of examination, inspection and testing would be conferred on the Director so as to allow him to verify that the billing process met the requirements of the Licence.

(d) Service Providers/Retailers

The proposed modification would require BT and MCL to deal with retailers of their services on reasonable terms. It would give the Director the power to require BT or MCL, as the case may be, to modify any charge, term or condition relating to the supply of services, in a manner which clearly identifies new prices and their operative dates. The Licensee would be obliged to bring billing processes which would facilitate compliance by the Licensee with its billing obligation. The Licensee would be afforded a defence of having taken all reasonable steps to prevent a contravention of its billing obligations.

The Licensee would be obliged to keep records for the purpose of enabling the Director to check that the billing process met the requirements of the Licence. Powers to require information and of examination, inspection and testing would be conferred on the Director so as to allow him to verify that the billing process met the requirements of the Licence.

(e) Notice of Price Changes

The first proposed modification would require BT and MCL to notify prices, in accordance with the existing obligation in Condition 16 of the BT Licence and Condition 15 of the MCL Licence, in a manner which clearly identifies new prices and their operative dates. The reason for the proposed modification is to enable customers readily to identify price changes. For the avoidance of doubt, a second proposed modification would make it clear that charges, terms and conditions for new services should be notified to the Director at the time the service is first provided.

SCHEDULE 2

Additional Proposed Principal Modifications to the BT Licence Only

(i) New Price Control Rule

There are two existing price control rules in Condition 24A of the BT Licence. The first rule limits the extent to which BT may increase, or is obliged to reduce, the aggregate price of a "basket" of its main international private circuit services, in any year of the three years ending on 31 July 1993, to 4.5 percentage points below the percentage change in the Retail Price Index (RPI) in the year to the previous 30 June. The services to which this rule applies are exchange line rentals and inland calls (except calls from public call boxes). The proposed modification would require BT to publish charges, terms and conditions for the provision of such circuits and the Director would in certain circumstances have the power to determine that BT or MCL, as the case may be, should modify any published charge if he was satisfied that another PTO had established a prima facie case that it was unreasonable. The reason for this modification is to create a framework under which PTOs, including BT or MCL, would not be required to provide their own circuits when it would be more efficient for the PTO in question to pay for another PTO to provide them.

The second price control rule limits the extent to which BT may increase, or is obliged to reduce, the aggregate charge for a "basket" of its main international private circuit services, in any year of the three years ending on 31 July 1993, to the percentage change in the RPI in the year to the previous 30 June. The proposed modification would bring BT's main international private circuit services within the "basket" for the first two years, commencing 1 August 1991. The reason for the proposed modification is to make clear the extent to which BT may increase its prices for its main international services should now be subject to control.

The third proposed modification would recognise explicitly that the offering of alternative tariffs would not be regarded as undue discrimination as between classes of customers, provided that the effect was to bring the revenues accruing from different classes of customer closer to the long run incremental costs of providing service to those classes of customer. The second proposed modification provides for the Director to issue guidelines, agreed with BT, which will specify, inter alia, the levels above or below which any charge or combination of charges may be set for the purpose of alternative tariffs, and will provide for the gradual introduction of such differential tariffs over a period of 5 years commencing on 1 August 1991.

The third proposed modification makes it clear that BT will be deemed not to have shown undue preference or undue discrimination if it provided that:

a) alternative tariffs comply with the guidelines;

b) the increase in the Median Residential Bill does not exceed the increase in RPI during each year of the currency of the existing price control rules;

c) any increase in residential and single line business or connection charges shall not exceed the percentage change in RPI by more than 2 percentage points during each year of that period; and

d) the same charges for business customers with more than one line shall not exceed the percentage change in RPI by more than 2 percentage points during each year of that period. The reason for the proposed modifications is to make clear the extent to which BT may introduce differential charging in an increasingly competitive market, and to control the speed of change with the objective of promoting effective competition.

(ii) Notice of Price Changes

The proposed modification would require BT to provide individual customers, on request, with advance details of increases or decreases in the rental charges, telephone call charges and Directory Enquiry charges. The reason for this modification is to give customers the opportunity of budgeting for their use of the telephone service.

(iii) Interconnection of Public Networks

The proposed modification to the BT Licence would provide for the Licensee to be paid its fully allocated costs plus an appropriate rate of return on capital employed and a contribution to any deficit incurred in the provision of exchange lines (after allowing for an agreed improvement in efficiency in such provision), except that where the interconnected operator is a specified second national operator lower rates shall generally be charged for the present level of business.

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Britain faces rising Gulf war costs

By David White, Defence Correspondent

BRITAIN'S military operations in the Gulf war have cost the country £1.75bn and the total is expected to rise further, Mr Tom King, defence secretary, said yesterday.

The costs, which were disclosed as Mr King gave evidence to the House of Commons defence committee, do not include the cost of replacing lost equipment or ammunition used in the conflict.

Cash contributions pledged to Britain by several countries, including Kuwait, the United Arab Emirates, Germany and Japan, amount to about £1.5bn.

British defence chiefs have meanwhile, embarked on a "very extensive exercise" to incorporate lessons from the Gulf war into their plans for reducing the size of the country's armed forces, Mr King said.

He told the committee of MPs from all parties that the work involved all three ser-

vices and would address issues including new equipment needs and logistics.

Mr King provided figures for UK casualties in the region since Iraq's invasion of Kuwait last August. A total of 36 had died, including 17 killed in action. Eight more - five from the RAF and three from the army - were still missing. There were 43 wounded, nine of them seriously.

Considering the scale of the operation, with almost 45,000 British troops involved, Mr King described the figures as "a very remarkable achievement by our commanders in the organisation and implementation of the campaign."

Once a ceasefire was firmly established, UK ground forces could start returning within "a couple of weeks", he said.

Britain foresaw no permanent stationing of ground forces in the Gulf. But the



Ha praised the performance of the Challenger tank - Britain's competitor to the US M1A1 tank - and other equipment used by the British army, but refused to be drawn on the chances of the new Challenger 2 being purchased in preference to an overseas tank. The government's long-awaited decision was postponed because of the war.

There was likely to be an increasing requirement for British training assistance in the region, and the UK would consider carrying out some of its own military training there, Mr King added.

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Mr King said one of the lessons from the Gulf war that

the UK needed to study was the relative power of tanks and battlefield helicopters.

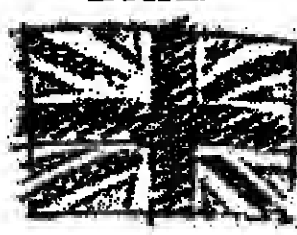
Officials responsible for Britain's Trident nuclear deterrent programme came under pressure yesterday over concerns about the safety both of the new strategic weapon and of the reactors powering the four planned Trident submarines.

Ministry of Defence (MoD) officials told the Commons defence committee they were confident that the British warheads to be fitted on US-supplied Trident missiles would be proved safe.

Their comments follow a recent report by a team of scientists to the US Congress which warned of the possibility of an accidental explosion in the third stage of the Trident missile, around which the warheads would be mounted.

Gulf news, Page 2

BRITAIN IN BRIEF



Big Far East deal won by UK venture

A £400m contract to build a hydro-electric power station in Malaysia has been awarded to an all-British joint venture between Cementation International and Balfour Beatty.

It is one of the biggest single construction contracts to be awarded in the Far East and took two years to negotiate, according to the British companies.

Cementation, part of Trafalgar House, the construction, property, shipping and hotels group, and Balfour Beatty, part of the BICC engineering group, have been awarded the contract by the Malaysian Electricity Authority which is upgrading the country's generating capacity.

The project, due for 1996 completion, involves the design and construction of a 74-metre-high dam and 600MW underground power station.

Stansted wins French boost

Air France, the French state airline, is to transfer its London-Bordeaux flights to Stansted airport, designated the capital's third airport when a £400m terminal opens next year.

The airline will switch its twice-daily service from Heathrow, London's busiest airport, from April 1.

At present, about 1.2m passengers a year use Stansted north of London. The opening of the new terminal is expected to increase passenger numbers by up to 30 per cent in the first year.

Clampdown on IRA sponsors

Prominent businesspeople and accountants who raise or launder money for the IRA and other terrorist groups risk having their property and assets seized under sweeping new powers approved by parliament.

Mr Peter Brooke, the Northern Ireland secretary, revealed that "persons of substance" were increasingly using sophisticated techniques to provide terrorism with its life-blood - finance.

The money was used to buy weapons and materials, and to pay so-called "volunteers" to plant bombs.

Mr Brooke successfully called for the addition of new provisions to the Northern Ireland (Emergency Provisions) Bill requiring courts to impose confiscation orders on "terrorist financiers".

MPs criticise Takeover Panel

The Takeover Panel's role in Guinness's bid for Diageo was criticised by members of the all-party Commons Trade

Edinburgh wins opera house

A 30-year battle to give Edinburgh an opera house to complement its international festival appears to be on the point of success.

The ruling Labour group on Edinburgh district council has agreed to the purchase for £2.5m of a derelict theatre now being used as a bingo hall. The building will require an investment of £11m to convert it into an opera house.

New objectives for Green Belts

Relaxations to the "Green Belts" around Britain's biggest cities to encourage more leisure activities and the development of derelict land are to be proposed soon by the government. Green Belts are designated areas where new development is not permitted.

Forensic test was 'unsafe'

A former government scientist retracted an earlier contention that traces found on the hand of one of the Birmingham Six were almost certainly caused by explosives.

The so-called Six were sentenced to life imprisonment for the 1974 bombing of two Birmingham pubs.

Giving evidence at the men's appeal hearing at London's Old Bailey, Dr Janet Drayton admitted that other factors - including swabs taken from a smoker's hands - could have given the same result for nitroglycerine.

School reform could be costly

Conservative proposals to encourage all schools to opt out of local education authority control would increase the burden on taxpayers, threaten quality, and create greater bureaucracy, the Association of Metropolitan Authorities has warned.

Public spending would rise by up to £4.5bn and local authorities would have to increase their community charges as a result of the opting-out policy, it said.

Schools that opted out would boost the bureaucracy at the Department of Education and Science, which has no established monitoring and evaluation procedures for them, he said. Quality would be threatened as a result.

Nuclear industry pioneer dies

Lord Penney, who died on Sunday at the age of 80, was responsible for the design, testing and fabrication of Britain's first nuclear bombs.

He was the last survivor of a technical "trio" - which also comprised Christopher Hinton and John Cockcroft - who organised and managed nuclear weapon design, production and research for the post-war Labour government.

Arms smugglers sent to prison

Three IRA men were sentenced to five-year prison terms in France for their part in smuggling arms from Libya to Ireland.

Gabriel Cleary, James Coll and James Doherty, arrested in 1987 on the freighter Eksund with the world's largest seizure of illegal weapons - including 20 surface-to-air missiles - are likely to be freed in just over a year, having already spent more than three years in prison awaiting trial.

Poll tax may see £1bn shortfall

More than one-third of those on the poll tax register in England and Wales had fallen behind in payments or paid nothing at all, according to

Lords attack 'hands-off' approach to industry

By Michael Cassell, Business Correspondent

BRITISH OWNED manufacturing industry could almost disappear if the government does not abandon its "hands off" attitude and help stem its decline, according to a cross-party Lords committee.

In an unequivocal attack on government policy towards manufacturing, the committee on science and technology says industry's failure to compete has grave implications for the country's prosperity.

The committee from the Lords, the UK's unelected second chamber, is chaired by Viscount Caldecote, the former chairman of 3i, the venture capital group.

It includes Lord Kearton, the former chairman of Court-aids, and Lord Gregson, a director of Fairway Group.

It claims that lack of government commitment, support and assistance to the manufacturing industry is deeply damaging to the economy and the national interest. Initiatives taken to date have been inadequate and taken piecemeal.

The committee firmly rejects the idea that market forces alone can be left to determine the fate of British industry.

The report, *Innovation in Manufacturing Industry*, does not advocate a return to large-scale state intervention, but supports the forging of a constructive relationship between government and industry.

The committee says rapid growth in imports and the consequent deterioration in the balance of trade in manufactured goods can only be reversed by a prolonged and orchestrated programme of innovation, in which Britain has a consistently poor record.

It adds: "The most urgent need is for a change in our culture. Unless we revise radically some of our attitudes which permeate our society we will continue to be neglected. Antipathy to manufacturing industry runs deep in our society. Industry is held in low esteem and so attracts too little of the country's talent and other resources."

The report says industrial innovation has been undermined by the cost of capital, takeover activity and the weakening of the Department of Trade and Industry.

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National Westminster



London's future as a financial centre depends on solving present economic difficulties, says Lord Alexander, above

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Alexander predicts further economic gloom

THE future of London as an international financial centre depends on Britain's ability to solve its economic problems, the chairman of National Westminster Bank told MPs yesterday, writes David Barclay.

Lord Alexander, speaking before the House of Commons Treasury and Civil Service Select Committee, warned that the economy was still declining and said he believed that the upturn would not begin until after the middle of the year.

Asked how far his bank would go to help corporate customers in difficulty, Lord Alexander replied: "Where we sensibly and commercially could do so, we would seek to help a business through." He added that there was limited scope for the government to assist companies in difficulty. But on corporation tax, the government could consider whether sufficient allowance had been made for inflation.

He said companies must form their own judgments on the amount of borrowing they could sustain.

As far as personal customers were concerned, NatWest had not experienced excessive levels of debt on its credit cards. "There is a relatively small level on both cards and no fundamentally different [lending] policy is called for," he said.

Lord Alexander told the committee that he did not believe that a credit crunch was not occurring. "We have not changed our criteria for lending," he said.

Airport workers told to expect job losses

By Paul Betts, Aerospace Correspondent

BAA, the former British Airports Authority, has imposed a freeze on staff recruitment and warned of job cuts in its 11,000 strong workforce.

But Sir John Egan, BAA's chief executive, said the company hoped to achieve the job cuts without resorting to compulsory redundancies.

The company is not setting any precise targets for the number of jobs it will shed. It said last night that the aim was to introduce greater efficiency and productivity in its operations.

Sir John also said in an article in the company's internal magazine that there would be a management streamlining throughout all parts of the group.

"This programme will be completed during March and will provide a much leaner and more effective management style," he said.

The company is introducing a voluntary early retirement scheme and is limiting overtime to only essential operations.

BAA, like the rest of the aviation industry, has been hit by the slump in air travel caused by the recession and the Gulf war.

Its latest traffic figures released yesterday showed a 23 per cent fall in the number of passengers using London's two main airports of Heathrow and Gatwick during the last two weeks of the Gulf war compared with the same period last year. Sir John also said there had been a decline in the occupancy rate of BAA hotels.

He added that the company's income was being reduced by the travel slump at a time when the group was paying for the cost of opening new facilities like the new £400m Stansted terminal, north-east of London, and Gatwick's North terminal.

While there would be an inevitable impact on the company's short term profitability, he anticipated a "bounce-back" in activity following the end of the war. But he said the latest downturn was "worse than anything that we have experienced before."

A £1bn plan to build a new international airport alongside the River Severn in Wales was unveiled yesterday. Proposals to build the complex are being drawn up by a consortium of companies with full backing from Gwent County Council.

Talks have been taking place for the past two years on plans for Severnside International Airport near Newport, Gwent, which would handle 15m passengers a year on 100,000 flights.

Investors rush to buy shares in electricity generating companies

By Clare Pearson

THE share offer for the two electricity generators of England and Wales closed comfortably over-subscribed yesterday after private investors had rushed to invest against a background of surging prices on the stock market.

Estimates were that the public had asked to buy at least four times the 200m worth of shares in National Power and PowerGen initially laid aside for them.

More than 1.5m forms had been counted ahead of yesterday morning's deadline. Receiving banks estimated the final number of applications would reach 1.5m once counting was complete.

The average application appeared to be for 350 shares worth just under £1,500 on a fully-paid basis.

Mr John Wakeham, energy secretary, said yesterday: "This is a very, very good response. We were looking for about one million retail investors and anything over that is a great success."

However, the financial bookmaker making a form of the advanced market in the shares, has quoted National Power at 125p and PowerGen at 125p compared with the 100p partly-paid price.

Some of the shares left over for overseas and UK institutions will now be put into a tender. Tomorrow afternoon, underwriters will have to submit bids at prices above the 100p partly-paid price, with stock going to the highest bidder.

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Explosive gas market threatens new power projects

Differences over pricing policy may prove costly for Britain's energy companies, writes David Thomas

THE crisis in the British gas market, which has placed a question mark over billions of pounds of power station projects, is making, but quick to explode.

It finally burst last Friday when Mr James McKinnon, the gas regulator, took the unprecedented step of ordering British Gas to sign two large power station deals, just 24 hours before it bumped up prices for power station gas by 35 per cent.

Not only did Mr McKinnon's intervention bring relations between British Gas and its regulator to a new low, it also highlighted the threat posed by the price increases to another newly privatised industry: electricity supply.

Gas has emerged as the fuel of choice for electricity generation in the 1990s because it is cheaper and cleaner than traditional fuels. Almost all the new stations planned by the established generators, National Power and PowerGen, and by companies hoping to enter the privatised electricity market, are gas-fired.

British Gas's 35 per cent price increase threatens to make many of these projects uneconomical, derailing not just years of planning, but also the government's hopes for the early emergence of a more competitive electricity market.

And, remarkably, British Gas is happy to admit that its actions were deliberate.

"Unless we took some speedy action, the situation would have spun out of control," says Mr Colin Playle, British Gas's director of industrial and commercial marketing.

The alternative to choking off demand for power station gas was too dire for British Gas to contemplate: as early as next year, the UK's near monopoly gas supplier would have lacked the gas to supply all its traditional domestic and industrial customers.

British Gas has long been aware of the upsurge of interest in gas-fired generation. In the past three years, it has heard of 70-80 enquiries about potential sites for gas-fired projects.

But British Gas also reckoned that few companies would persevere with the horrific complexities of independent power projects. As recently as last August, British Gas forecast internally that it would supply just 600m therms to power stations in 1994-95, when most early projects would come on stream.

Late last year, however, British Gas began to revise its estimates. In November, the company was forecasting that it could be more than 3bn therms short of meeting total UK demand in 1992-93. One reason

HOW THE CRISIS DEVELOPED IN THE GAS MARKET

- Nov 1990: BG forecasts "unmanageable" gas shortfall in 1992-93
- Dec 1990: BG buys extra gas from Brae field
- Jan/Feb 1991: Surge in interest from new power stations
- Feb 19: BG decides not to supply most new stations
- Feb 22: BG phones electricity companies to tell them prices will go up
- Feb 25-March 1: BG signs three power station deals in hectic scramble
- March 1: BG ordered by regulator to sign two further deals
- March 2: BG increases price for power station gas by 35 per cent

was a jump in projected power station demand from 600m to 1.6bn therms.

British Gas regarded the 3bn therm shortfall as "unmanageable," according to Dr Boh South, the company's director of strategic planning. "By December, we realised we would have to make contingency arrangements."

British Gas bought a third of the supplies from the North Sea Brae field. While this helped to close the supply gap, it was done at a price: "It

raised the going rate at the beach," says Dr South.

The higher prices paid for Brae gas had a crucial impact on the companies contemplating power station projects, British Gas now thinks. Suddenly, the going rate for new North Sea gas began to look expensive compared to the fixed price schedules published by British Gas.

The gas owned by North Sea producers other than British Gas began to look less attractive, British Gas believes.

These other producers have signed contracts to supply about 3bn therms a year to five new power stations, but in January and February those power station projects without committed gas supplies switched their attention to British Gas.

In early February, British Gas's forecasts of its potential annual commitment to the power station market rose from 1.6bn to 2.7bn therms.

The crunch came when a large purchaser told British Gas that it wanted to buy two tranches of 400m therms a year.

British Gas will not disclose the name of this purchaser, but FT inquiries reveal it to be National Power, which was seeking gas for three new power stations.

British Gas did its sums again. On February 19, it decided that it could meet only about 1bn therms of power station demand in 1994-95. But it now had firm interest from projects wanting almost triple that amount: it decided to kill the excess demand by pushing up prices.

Three days later, Mr Playle says, British Gas phoned about a dozen companies preparing station projects with two bits of news: first, gas prices would rise in a week's time; second, British Gas would sign a supply contract at the old prices with any project which could

guarantee within a week its side of the deal - crucially, that it could take gas for a very long period, typically 15 years. "Practical," says Mr Playle's unexaggerated description of last week. Three companies managed to beat the deadline and sign deals with British Gas: Yorkshire Electricity, British Nuclear Fuels and National Power (for its new station at Didcot in Oxfordshire).

Two companies came close to signing a deal: Tenaco for its planned station at Farnborough in west Wales, and Ranger Oil for its station at Great Yarmouth.

Mr McKinnon, the regulator, was asked to intervene by companies angered by British Gas's tight deadline. At 4.45pm last Friday, he ordered British Gas to agree a supply deal at the old prices for Thames Power's planned station at Barking, east London. At 7.45pm, barely four hours before the deadline, he issued a similar order for Mobil's station at Coryton in Essex.

As the dust from the deal-making begins to settle, a number of issues remain unresolved, such as the looming legal battle between Mr McKinnon and British Gas, which has rejected his orders as invalid, and the lack of gas supplies for more than a dozen companies wishing to build gas-fired stations.

MANAGEMENT: Marketing and Advertising

The UK design industry

Realism is the new byword

Alice Rawsthorn on the changes in attitude and structure arising from past excesses



Mark Landini: runs Conran like an architectural practice

ages employing no more than 25 or 30 full-time staff and liaising with other consultancies or freelancers for bigger projects.

"We want to work with a small number of senior people from a low-cost base," she says. "Design companies, like advertising agencies, are starting to realise that they can operate effectively without providing every service themselves."

Increasingly, people in the industry believe that advertising was never an appropriate model for design consultancies and that the problems posed by the recession simply highlighted its shortcomings.

Mark Landini, who became joint managing director of Conran Design last summer after its takeover by RSGG, the French advertising agency, believes that a craft-based industry like architecture is a

better model for design than advertising. Since last summer Conran has been reorganised along similar lines to an architectural practice.

It now operates as a single design studio with all the staff working on one floor. The old system of specialisation – whereby different designers worked within specific disciplines such as graphics or interiors – has disappeared. Projects are no longer co-ordinated by account managers, but by a small group of studio heads who liaise with clients and work directly with the designers.

Landini, like Dorothy Mackenzie, wants the company to remain reasonably compact. Conran employs 65 full-time staff, compared with nearly 150 before the takeover. He plans to accommodate specific projects by calling, when neces-

sary, on a pool of freelancers and at present uses 20.

Even the very largest consultancies are showing signs of returning to the old craft-based ethos of design. Fitch, the retail design group which is one of the first consultancies to bring people with general business skills into the industry, is also changing its approach.

Fitch has already rationalised by reducing its workforce from 550 to 440 last year. Last week it appointed Martin Beck, who had run RichardsonSmith, its US product design company, as group chief executive with a brief to overhaul its operations.

Beck is beginning a review of Fitch. He is already convinced that one of the main mistakes of the 1980s was taking control of the design business away from designers into the hands of general managers. "Many of the people who have been managing the industry do not have a feel for design," he says. "Of course we need the support of people with strong financial skills, but any main decisions should be taken by people who really understand the business and our clients' needs."

It would be wrong to picture design as an industry cowed by recession into abandoning its old ways of expansion and returning to its roots as a craft-based sector. The industry is certainly more subdued and has scaled down its aspirations in terms of size, but it is much more ambitious in terms of the scope of its work. The design projects of the early 1990s are more complex and more internationalised than ever before.

This poses a dilemma for design companies in that, at the same time as they are trying to trim their operations, they have to provide a more sophisticated service to their clients. The way that most consultancies hope to resolve this is by employing fewer people but investing in resources such as archive material, computer-aided design systems and information technology.

"One of the big mistakes the industry made in the 1980s was that it expanded in a very shallow way," says Paul Southgate, who left Peters with two colleagues last year to found Wickes Tut Southgate, a brand identity consultancy.

"There was expansion in terms of hiring more people and opening new offices, but little was done to improve service. The real challenge for the design industry in the 1990s will be to expand not simply by size, but by actually adding depth to our service."

Each week Arran Provisions ships about £75,000 worth of jams, honeys, mustards, marmalades and much else from the Isle of Arran to the Scottish mainland, all in stylishly packaged jars and containers.

One might imagine, therefore, that the Isle of Arran abounds in raspberry bushes, beehives, mustard fields and even orange groves.

In fact the 20-mile long island off the west of Scotland consists largely of mountain, moorland, river and forest, with only a few fertile patches. All Arran Provisions' raw materials are imported from the mainland.

Yet the marketing success of Arran Provisions lies in the way its products are perceived as containing the essence of a beautiful Scottish island with pure rain and healthy winds. "Arran provides the romance in the marketing," says Keith Brewood, the company's managing director. It is a romance which helps to offset the financial and logistical penalties of being based on an island.

Everything has to come in on the ferry from the grim port of Ardrossan, Ayrshire. "We reckon the inward freight adds about £100,000 to our costs, and the outward another £50,000," says Brewood.

Founded in 1981, Arran Provisions last year achieved sales of about £4m. It makes things like "Scottish strawberry preserve with Drambuie", "Marmalade with Scottish heather honey" and "Mustard with malt whisky". They come in special square jars and sell in

Crafty use of an island's name

James Buxton on Arran Provisions



Keith Brewood: "Buyers from big stores love coming here"

npmarket food shops, delicatessens, gift and tourist shops all over Britain and increasingly on the continent, the US and the English-speaking world.

Half the turnover comes from products specially designed and made for stores such as Fortnum & Mason, Harrods, Boots and Jenners (of Edinburgh), which sell them under their own labels.

The company was formed by Iain Russell, a former Birmingham policeman, who began making mustards and preserves at his home on Arran for sale in the island's tourist shops. Originally it processed

local berries and fruits, and experimented in growing mustard on the island, but soon found the supply insufficient for its needs. The marketing effort was boosted with the help of the Highlands and Islands Development Board's craft advice organisation, Craftpoint.

Expansion was funded by selling out to Robertson & Baxter, the privately-owned Glasgow whisky blender and distiller. In 1988 and last year Arran set up a distribution centre on an industrial estate near Glasgow to make delivery more efficient. One reason for

this was that, as Brewood says, "the company has almost outgrown the available manpower and resources of Arran."

Yet for all the cost and inconvenience, the business is run almost entirely from Arran: the sales and marketing director, and his sales team work from Glasgow, and a vital role is played by Tayburn Design, the Edinburgh company which designs Arran Provisions' labels and packaging.

Thinking up ideas for products, refining recipes for them and making sure they can be manufactured satisfactorily can only be done at the factory, and is directed by Brewood himself.

Obviously products sold under the Arran Provisions label must be made on Arran, but in theory the own-label products could be produced anywhere, since they do not mention Arran on the label. But apart from the disadvantage of splitting a small operation, Arran itself is an important marketing tool.

"The buyers from the big stores love coming here," says Brewood. "They sometimes come with a vague idea for a product which we try to interpret. We work on it while they are here and in a day, or two days, while they wait in their hotel, we can provide them with a sample to approve. They like seeing their ideas materialise." While the creative team does its work the buyers can play golf or climb the hills.

"It might be more profitable if we weren't on Arran but that would limit our possibilities for growth," he says.

Taking a nibble at marketing

David Churchill explains how restaurants are reacting to the bite of the UK recession

Laurence Isaacson, advertising gurn and bon viveur, has come into his own during the recession. As a long-time chairman of the Creative Business advertising and marketing group for the past decade – he has been applying his expertise to his other interest, part-ownership of a succession of stylish London restaurants starting with the Café des Amis in Covent Garden in the early 1980s and lately the Anglo-Indian restaurant Chintoy Mary in the Kings Road.

Recession is taking its toll on the restaurant business. "There are more restaurants for sale in London than ever before," says Isaacson, though

he maintains that his are doing nicely.

Eating out – one of the fastest growing of all leisure pursuits in the 1980s – is a sensitive barometer of both consumer and business confidence; as companies and individuals tighten their belts some in the restaurant business are finding that marketing may be their salvation.

Tim, many restaurant owners have in the past failed to see themselves as part of the retail mix," believes Alan Crompton-Batt, a publicist for many top London restaurants. "They have been very insular and believed they didn't have to compete with other demands on people's incomes." Large restaurant groups

have also honed up their marketing during the recession.

"We don't expect to see the market grow, so we have to steal share from others by better marketing," says Michael Tye, marketing manager for Beefeater restaurants, part of Whitbread and the largest sit-down restaurant chain in the UK with over 250 outlets.

Targeting is important. Isaacson has a database which he uses to keep his customers informed of developments and to offer special inducements – such as a free bottle of wine. Susan Warwick, joint owner of the Good Food Guide-rated La Bastide restaurant in central London, regularly sends out copies of the menu which changes monthly and also

holds wine-tasting evenings.

"We've built ours up simply by talking to customers and asking them if they wanted to be kept informed about our wine tastings and other special offers," she explains.

Advertising is not favoured by many restaurateurs. Beefeater believes, for example, that television advertising is too broad, though it does try to reach various target groups through specialist media such as magazines.

The tactical weapon being adopted by a number of individual London restaurants is pricing – but in the final analysis, the marketing approach that probably works best in hard times as well as good is simply word of mouth.

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Thursday March 7 1991

A Budget for companies

UK COMPANIES will examine this year's Budget with more than usual interest. The combination of high interest rates, rising unit wage costs and sluggish demand has put many in a liquidity crisis. High inflation is compounding their misery by raising effective rates of corporate taxation. The government should offset the extra tax burdens that inflation is imposing. In addition, the marginal tax rates on all types of capital investment are higher now than under the pre-1984 system, with the sole exception of commercial buildings. The government needs to reduce the disincentive to investment inherent in a system that was comprehensively, but in a few respects mistakenly, reformed in 1984.

The 1984 corporate tax reforms have left companies vulnerable to high inflation. Their corporate tax burden will rise as they are taxed on the entire increase in the value of their stocks, including that part caused by inflation. This extra burden could be removed by re-introducing temporary tax relief for book profits on stocks. The Institute for Fiscal Studies estimates this would cost £2bn in 1990-91.

The value of depreciation allowances also falls when inflation is high. As a result, the current corporate tax system lowers the incentive to invest as inflation rises. Both of these distortions could be prevented by indexing the corporate tax system for inflation.

Alternatively, the squeeze could be relieved by cutting the corporation tax rate. But this would merely deliver windfall gains to those companies that manage to survive the recession, without rectifying the system's vulnerability to inflation. Such a cut would also reduce the value of capital depreciation allowances and would do little to diminish the disincentives to investment left by the 1984 reforms.

Tight squeeze

The government might argue that reducing the corporate tax rate at this stage of the recession would weaken their resolve to reduce wage costs, thereby hampering the fight against inflation. Yet depressed company profits, rising unemployment and the

expected fall in manufacturing investment this year, are all evidence of the already tight squeeze on the corporate sector. Anti-inflation policy is best conducted through macroeconomic instruments rather than a distorting tax system. Interest rates and the exchange rate, not the corporate tax system, should be used to keep downward pressure on underlying inflation.

Investment distorted

Even without the system's vulnerability to inflation, the 1984 reforms distort investment. Those reforms rightly aimed to remove biases in the treatment of different types of investment, by simplifying the complex structure of depreciation allowances that then existed. The main effect of the fall in the corporate tax rate, from 52 per cent to 35 per cent, was to deliver windfall gains to existing capital. Meanwhile, the reduction in depreciation allowances "levelled the playing field", but also increased the effective tax rate on all types of investment.

In any case, substantial biases remain for different types of investment in the UK tax system. The system discourages investment in capital goods relative to expenditure on advertising and marketing, which are investments in consumer goodwill but effectively receive 100 per cent depreciation allowances; it continues to favour investment financed by debt rather than by equity or retained profits; and looking beyond the taxation of corporations, it subsidises investment in owner-occupied housing.

A cash flow corporation tax system - combining 100 per cent tax allowances for all current expenditure with the removal of tax-deductibility for interest payments on debt - would remove some of these non-neutralities, as well as eliminate the disincentive to investment.

Yet it is asking too much of the government to contemplate such an intellectual volte-face, especially in the run-up to an election. Temporary re-introduction of stock relief is the least now required, but indexation of the current system against inflation would constitute a still more worthwhile intermediate step.

Africa after apartheid

BRITAIN'S relationship with South Africa and its neighbours should not be dominated by the debate about sanctions and when to lift them. As this week's report by the House of Commons foreign affairs committee puts it, a new wind of change is blowing through the political and economic structures of southern Africa. Not only is apartheid crumbling; the whole region is in flux.

More is the pity, then, that the committee has not made enough of the opportunity to contribute to the debate on two critical issues: the move towards linking aid with what the World Bank calls "good governance", and black Africa's search for democratic systems which can withstand the stresses of ethnic, regional or religious tensions.

The recommendation that has received most publicity is the committee's proposal that economic sanctions against South Africa, including oil but excluding arms, should be dropped when President FW de Klerk fulfils last month's pledge to repeal the apartheid acts - Group Areas, Land and Population.

This may well be the right response. But the committee offers no advice on the merits of trying to co-ordinate such an important move with the Commonwealth (which holds its heads of government conference in October), the European Community, the US or the UN. The implication is that Britain should act unilaterally; yet in almost the same breath the committee urges Britain to act "in conjunction" with other Commonwealth countries before resuming sporting links with South Africa.

Malawi criticised

More attention must now be given to the problems confronting British policy towards other states in the region. Malawi, for example, one of the largest recipients of British aid to Africa, was recently indicted by Africa Watch, the London-based organisation that monitors civil liberties. Britain has only expressed concern.

This hardly matches up to principles set out last September by Mr Douglas Hurd, the British foreign secretary: "We will reward democratic governments and any political reform

which leads to greater accountability and democracy. The corollary is that we should by the debate about sanctions and when to lift them. As this week's report by the House of Commons foreign affairs committee puts it, a new wind of change is blowing through the political and economic structures of southern Africa. Not only is apartheid crumbling; the whole region is in flux.

Mr Hurd also stressed the importance of a proper "legal framework within which private property can be entrenched and put to full productive use". A test of this principle came late last year. The Zimbabwe government gave itself the power to make compulsory purchases of commercial farms. There is no recourse to the courts. Yet two weeks later a £2.5m UK truck contract, 30 per cent grant-aided by the Overseas Development Administration and the balance covered by the Export Credits Guarantee Department, was signed in Harare.

Admirable principles

These examples suggest that like many other western countries, Britain has adopted admirable principles linking aid and "good governance", without working out a policy. Although it addresses this linkage, the select committee does little more than endorse that principle. It fails to assess the practicalities of implementation - such as the inevitable clash between western commercial or strategic interests, and human rights concerns.

It is also inadequate on a second issue. The committee believes that tribal and regional divisions in Africa are "no longer a bar to the introduction of preservation of democracy in southern Africa". This sanguine observation does no justice to the difficulties Africa does face - and has yet to resolve - in the search for new constitutional models.

And there is a further fundamental question confronting not only southern Africa, but Africa's governments manage both to implement painful economic reforms while introducing democracy? The select committee is "dissatisfied" with current "rather simplistic" economic prescriptions, although it offers no alternative. The committee will have served a valuable purpose, however, if this warning note helps stimulate action on Africa's development crisis. This will be wracking Africa long after apartheid is ended.

Youth, energy and a powerful sense of mission seemed ideal qualities to halt Brazil's demagogic slide into economic stagnation. Yet after a nearly year in office President Fernando Collor has dissipated most of his good will and fulfilled few of his expectations.

In neighbouring Argentina, his older colleague President Carlos Menem came to power generating similar hopes. After 18 months in the presidency, he too has failed to break the mould of economic incompetence and political corruption.

Both leaders are still groping for the right formula to curb hyper-inflation and regenerate growth in economies that account for almost 40 per cent of Latin America's foreign debt and 35 per cent of its exports.

President Collor last month was obliged to introduce his second austerity plan, following three efforts at stabilisation in four years by the previous government of José Sarney. In Argentina, President Menem is on his fourth economic minister and third adjustment programme in only 18 months. Argentina is entering its fourth year of negative growth, Brazil its second.

"The performance of these two economies is crucial to the broader perception of Latin America," commented one Latin American finance minister. "If they continue to get it wrong, then those countries that are getting it right will remain lumped together in the same category."

The economic muddle in these two countries contrasts increasingly sharply with others who have managed to cope with the debt crisis and recession during the 1980s. Bolivia, Chile, Uruguay and Venezuela have demonstrated that orthodox economic readjustment, in co-operation with the international financial community, can succeed when competently administered.

President Menem was handicapped from the outset. He was obliged to take office six months early because his predecessor, Mr Raul Alfonsín, had exhausted all credibility. "Menem had to hit the ground running with a fire hose," observed a foreign minister.

Mr Collor enjoyed the advantage of time to think about his policies and choose his team before taking office. But he had to contend with a monthly inflation rate of 84 per cent as a result of the virtual abandonment of monetary management during the previous 12 months.

Mr Menem's policies have undoubtedly been moving in the right direction. He has broken with the corporatist traditions of Peronism by slimming down the role of the state, and he has established good relations with international creditors by maintaining token payments on Argentina's \$60bn foreign debt. But he has consistently encountered difficulties in finding a coherent team.

Few people from the ruling Peronist party or independents have been willing to work for Mr Menem. He has an impulsive nature, and is instinctively and prefers friends from his native Rioja province to well-trained technicians. One of his most faithful colleagues has been Mr Domingo Cavallo, whom he switched last month from the foreign ministry to the economy portfolio.

Mr Cavallo has always

Robert Graham on Brazil and Argentina's hunt for economic salvation Search for a panacea



Menem and Collor: groping for right economic solutions

sought this job and is well qualified as an economist with a Harvard background. His near prime ministerial position gives him greater authority; and perhaps at last Argentina may have found the combination of correct policies and competent administration.

Mr Cavallo has correctly identified three areas where policy has so far failed: reform of the tax and financial institutions; inadequate tax collection; and the inefficient state companies. In Brazil, spending by individual states during last year's state elections contributed to a larger than expected public sector deficit.

Another cause of inflation in both countries has been the conversion into local currency of the private sector's trade surpluses. Argentina last year had an overall trade surplus of \$7.3bn and Brazil \$10.5bn.

President Collor created an additional problem for the Brazilian economy by freezing two-thirds of financial assets in March last year. The authorities mistakenly assumed this money had been taken out of circulation when in fact the private sector quickly found ways to get round the freeze to pay taxes and wages.

Under the new plan introduced last month, the Brazilian

government has again resorted to a temporary price and wage freeze. This time, to keep control over the money supply, all money kept up to 60 days in the banking system has been forced into a Social Development Fund. However, it is questionable how long such policies can be sustained and how the government can release some \$30bn still held in frozen assets, mainly belonging to small investors.

This raises the all-important issue of public confidence. Historically inflationary pressures in Latin American countries have been caused by inertia - the belief that prices will go up regardless of policies. The more that various plans fail to produce the desired economic stability, the less faith the public is likely to have. Such lack of faith can be seen in the huge quantities of Argentine and Brazilian flight capital held abroad, conservatively reckoned to total \$30bn.

Mr Pedro Aspe, the Mexican finance minister, says with the comfortable knowledge of his own country's experience: "We have learned the lesson and cannot afford to forget that the only way governments can break the circle of recession and inflation is by regaining public trust."

Mr Collor has caused himself unnecessary harm by his confrontational style. Unfortunately this has been mirrored by his Zelia Cardoso, his economy minister, who through an aloof and arrogant style has managed to alienate the São Paulo business community.

His decision to retain her after the introduction of his "Collor Plan 2" has done nothing to improve the atmosphere between business and government. Relations are also poor with Brazil's international creditors because the government has held back on even token arrears payments. Meanwhile, labour has been most insensitively and now feels squeezed by recession.

A notable feature of successful stabilisation in Mexico has been the formal social pact between the government, employers and the trades unions in which each agrees to make sacrifices for agreed macro-economic objectives. President Collor's "lone cowboy" approach makes this very difficult, as does the private sector's conviction that it can always bend the administration to accept policies which are to its exclusive advantage.

Mr Menem, on the other hand, has more of an instinctive feel for compromise. Also, the Argentina spiral of economic decline has been more prolonged and giddy, (Argentina's per capita GDP fell 24 per cent in the past decade compared to a 5.5 per cent fall in Brazil). The collapse of the economy has dramatically curbed the traditional power of the Peronist-controlled trades union movement and finally forcibly sown the seeds of consensus between government, business and the unions.

In Argentina everybody now knows how or her back is to the wall. But such sentiment is not yet apparent in Brazil and is unlikely to emerge until the recession bites deeper. This kind of shock treatment is a new and bitter experience for the giant of Latin America which has long fed on the idea that economic growth is self-perpetuating.

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This raises the all-important issue of public confidence. Historically inflationary pressures in Latin American countries have been caused by inertia - the belief that prices will go up regardless of policies. The more that various plans fail to produce the desired economic stability, the less faith the public is likely to have. Such lack of faith can be seen in the huge quantities of Argentine and Brazilian flight capital held abroad, conservatively reckoned to total \$30bn.

Mr Pedro Aspe, the Mexican finance minister, says with the comfortable knowledge of his own country's experience: "We have learned the lesson and cannot afford to forget that the only way governments can break the circle of recession and inflation is by regaining public trust."

Mr Collor has caused himself unnecessary harm by his confrontational style. Unfortunately this has been mirrored by his Zelia Cardoso, his economy minister, who through an aloof and arrogant style has managed to alienate the São Paulo business community.

His decision to retain her after the introduction of his "Collor Plan 2" has done nothing to improve the atmosphere between business and government. Relations are also poor with Brazil's international creditors because the government has held back on even token arrears payments. Meanwhile, labour has been most insensitively and now feels squeezed by recession.

A notable feature of successful stabilisation in Mexico has been the formal social pact between the government, employers and the trades unions in which each agrees to make sacrifices for agreed macro-economic objectives. President Collor's "lone cowboy" approach makes this very difficult, as does the private sector's conviction that it can always bend the administration to accept policies which are to its exclusive advantage.

Mr Menem, on the other hand, has more of an instinctive feel for compromise. Also, the Argentina spiral of economic decline has been more prolonged and giddy, (Argentina's per capita GDP fell 24 per cent in the past decade compared to a 5.5 per cent fall in Brazil). The collapse of the economy has dramatically curbed the traditional power of the Peronist-controlled trades union movement and finally forcibly sown the seeds of consensus between government, business and the unions.

In Argentina everybody now knows how or her back is to the wall. But such sentiment is not yet apparent in Brazil and is unlikely to emerge until the recession bites deeper. This kind of shock treatment is a new and bitter experience for the giant of Latin America which has long fed on the idea that economic growth is self-perpetuating.

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government has again resorted to a temporary price and wage freeze. This time, to keep control over the money supply, all money kept up to 60 days in the banking system has been forced into a Social Development Fund. However, it is questionable how long such policies can be sustained and how the government can release some \$30bn still held in frozen assets, mainly belonging to small investors.

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Marconi Defence Systems is more used to the nation than assisting in its entertainment. But though the company, part of GEC-Marconi, may be more at home developing missile detection systems, it has found a useful sideline in manufacturing satellite television dishes.

This is a basic illustration of the challenges of diversification and adaptation facing Britain's defence industries. Says Sir Donald Hall, GEC-Marconi's deputy chairman: "We have probably got to find one such product every year if we are to offset the decline in our traditional business."

It is a challenge which the war in the Gulf will not affect. For despite the unprecedented opportunity it provided to test allied weapons, the war was less a timely boost to the defence sector than an event that brings into focus its projected, longer-term decline.

Even as Mr Tom King, the defence secretary, tots up equipment replacement costs, more defence manufacturers are being forced into announcing cuts and redundancies.

Dowry Fuel Systems has announced 300 job losses in the wake of Ministry of Defence spending cuts. GEC Ferranti is shedding 350 jobs in Scotland, blaming a general decline in defence orders. VSEL Consortium, the Cumbrian ship and submarine yard, is seeking more than 500 redundancies as part of a programme intended to shed another 1,500 jobs.

Meanwhile, Vickers Defence Systems waits patiently for a government decision, postponed because of the war, about an order to replace the army's ageing Chieftain tanks. Specialist engineering skills and more than 2,000 Vickers jobs are effectively in limbo until the MoD makes up its mind.

With Britain's defence spending below 4 per cent of gross domestic product for the first time since the Second World War, the military budget is set to drop by 6 per cent in real terms by 1993-94. The uncertainty is exacerbated by the government's present defence review, which despite the Gulf conflict will bring further extensive cuts in equipment and manpower, with manufacturers claiming that domestic equipment orders - now worth about £500 a year - could fall by between 20 and 30 per cent in the medium term.

Nor are exports any longer a panacea. Sales to arms-hungry markets such as the Middle East, now destined to become politically much more sensitive, will not bridge the gap left by the demise of the War-

Britain's weapons manufacturers must diversify to avert long-term decline. Michael Cassell reports

An industry looks beyond its defences



Vickers awaits a decision by the MoD that could determine the future of the Challenger 2 tank

saw Pact military threat which is already affecting European defence markets. Some estimates suggest equipment requirements across Europe could fall by one quarter by the mid-1990s, with production declining from \$55bn (£18.1bn) a year to \$25bn.

Present levels of UK defence spending are calculated by the government to support, directly or indirectly, about 620,000 jobs, half as many as 25 years ago. The expectation among defence equipment suppliers is that the figure could be under 500,000 within five years.

As the severity of the plight of British defence industries sinks in, equipment suppliers are starting to call for government help in their efforts to adjust, and the issue is rekindling political controversy.

Mr Alan Clark, the outspoken minister of state for defence procurement, acknowledges that the outlook for the defence companies appears bleak but says the challenges of adapting to changing times are "purely matters for the commercial judgment of the companies concerned".

In response, Mr Gerald Kaufman, the shadow foreign secretary, has accused ministers of

"not lifting a finger" to save defence industry jobs such as the 5,000 to be lost in the British Aerospace military aircraft division.

Should it win the next election, the Labour party is pledged to establish a defence diversification agency, located within the MoD and funded from its budget, to encourage the transition of the defence sector.

Mr Martin O'Neill, Labour's defence spokesman, believes diversification agencies have included management complacency and workforce indifference, both helping to perpetrate an overwhelming sense that the "worst" would never come to pass.

He says the agency would limit itself to an enabling role to help management and unions through the transition.

The defence industries themselves are becoming increasingly outspoken in their criticism of the government's detachment. Mr Brian Lowe, director-general of the Defence Manufacturers' Association, says the reduction in the domestic defence equipment programme makes it all the more important that those companies in areas where there is likely to be overcap-

acity are helped to diversify.

"Regrettably, there is little evidence that the British government sees the need to take positive action to strengthen the national industrial base," he says.

He claims that powerful disincentives to research and development - such as the shift away from "cost-plus" contracts to competitive tendering - have coincided with a change in the government's stance on its own support for R&D. Mr Lowe points out that while the US government's expenditure on defence R&D grew throughout the 1980s and remained static in France and West Germany, it has declined significantly in real terms in Britain.

The defence sector trade unions, which have been active in formulating their own diversification strategy, are critical of government and management. A new report jointly drawn up by three unions well represented in the defence sector accuses management of inaction in the face of overwhelming evidence that high levels of defence spending could not be maintained.

Mr Tim Webb, national officer of MSF, the general technical union, concedes that atti-

tudes within the defence sector are slowly changing but says too many proposals for using existing skills to produce alternative products are still treated with scepticism.

Respectively of the political debate, defence equipment manufacturers are in any case reassessing their future. It will be much more problematical for some than for others. Those most likely to be badly hit are involved in producing weapons systems focused heavily on traditional Warsaw Pact-Nato operations, including heavy artillery, and strike aircraft.

VSEL is among those facing acute difficulties. With the Trident submarine programme having peaked and the prospect for orders for other vessels looking uncertain, the group is in the final stages of devising a strategy to ensure its survival.

Mr Noel Davies, the chief executive, says the outcome will be announced very shortly. He has previously hinted that the group may seek to establish itself as a heavy engineering centre to serve European markets.

British Aerospace, the UK's prime defence contractor, has reduced its dependence on the defence sector to the point that it accounts for less than half of group turnover. Having acquired Royal Ordnance, Rover Group, the property development company Arlington Securities, and Ballast Nedam, the Dutch contractor, BAe is keen on becoming a force in the construction world.

Mr Bruce Ralph, deputy chief executive of Dowry Group, which has substantially reduced its exposure to the defence sector, acknowledges there are no "quick fixes" in converting a military business to civil markets. "It has taken us six years of very hard work to get our military aerospace activities down from nearly 60 per cent of turnover to 33 per cent."

Mr Ralph is wary of government intervention in the diversification process but says it could help by orchestrating a smooth run-down in orders and in providing tax breaks to encourage the necessary research and development.

Sir Donald Hall, of GEC-Marconi, is against the creation of government bureaucracies to tackle the challenge, but emphasises that other markets beyond defence are in the gift of government, including those associated with protecting and improving the environment. In the end, though, he acknowledges that the defence industries will have to opt for "intelligent self-help", rather than waiting for the cavalry to turn up and save them.

Privatisation and employee share ownership

It is still 'us and them'

By Theo Nichols and Julia O'Connell Davidson

One of the most enduring claims the British government makes for its privatisation programme is that it has increased the involvement and motivation of privatised companies' employees through share ownership.

The privatisation of the electricity industry marks a further extension of employee share ownership. What are the effects of such an extension likely to be? A Confederation of British Industry survey earlier this year found that 80 per cent of companies with employee share-ownership schemes did think they helped to motivate the workforce.

This survey, however, relied on the opinions of company chief executives. Less has been heard from those in privatised companies. The preliminary results of a survey funded by the Economic and Social Research Council, involving 255 employees of a privatised utility, fill part of this gap.

In this utility (anonymous at the request of its management), employees - including manual workers - had become shareholders to an unsurpassed degree. More than 90 per cent of employees owned shares in the company, and almost half joined the company's share-save scheme. But the survey found little to support the government's claims about employee motivation.

Nothing suggested that share ownership had changed the attitude of manual workers towards the company. As the

table shows, 77 per cent of manual workers denied that ownership of shares made employees more careful with company equipment, materials and time. The same number denied that shareholdings made employees work harder.

These findings might be put down to the fact that for manual workers, dividends and potential capital gains are very small in comparison to wages. Yet the lack of faith in the power of share ownership to affect employee behaviour was not confined to manual workers. Their views were substantially echoed by clerical workers and, perhaps more surprisingly, by managers.

More than 80 per cent of both managers and manual workers disagreed with the proposition that employee share ownership allowed employees to influence the running of the company. More striking still, the view that employee share ownership replaces "us and them" attitudes with a sense of common purpose was rejected not only by 87 per cent of manual workers, but also by 94 per cent of management. In this utility at least, the government's dream of replacing class divisions with share dividends does not appear to have been realised.

In fact, the only point on which clear disagreement between workers and managers emerged was the question of whether share ownership rewarded employees better than wage increases. Even then, however, only 31 per cent

of managers could be mustered to endorse the benefits of employee share ownership.

Increased worker motivation and participation through share ownership is, of course, only one of the alleged benefits of privatisation. Government ministers may seek solace in the idea that even if giving employees a stake in their company does not change worker motivation and behaviour, the discipline of the market will improve the company's performance. Again, preliminary results from our survey suggest that employees in the privatised utilities may not share this confidence.

Only 23 per cent of manual and 26 per cent of clerical workers thought that privatisation had made their company more vigorous and efficient. About the same number agreed that the company now provides a better service.

Perhaps more worrying for ministers, only half of the managers surveyed were convinced that privatisation had improved the company's performance. Meanwhile, the response to a question asking if the company is now run by people who do not really understand the industry demonstrates that divisions between management and workforce perceptions persist. Less than 5 per cent of senior managers believe that the company is now run by people who do not really understand the industry. But nearly 20 per cent of junior managers and more than 30 per cent of clerks do.

The eradication of barriers between managers and workers through employee share ownership and profit-related pay has been one of the key planks of Conservative party industrial policy. But employee share ownership was also supposed to contribute to a far deeper political change. Companies peopled by "worker-capitalists" were to be at the forefront of an offensive against class divisions, the destruction of which was to spell an end to socialism. The survey not only strongly suggests that the grand strategy is doomed to failure, it also raises the question of whether anything at all has been achieved.

Theo Nichols is reader in sociology at Bristol University and Julia O'Connell Davidson is lecturer in sociology at Leicester University.

DOES EMPLOYEE SHARE-OWNERSHIP:

	Yes	No	Don't Know/Non-response
a) Make employees more careful with company equipment, materials and time?			
Managers (n=55)	27	67	6
Clerical (n=109)	16	68	16
Manual (n=91)	15	77	8
b) Get rid of 'us and them' feelings between workers and managers?			
Managers (n=55)	6	94	0
Clerical (n=109)	5	76	19
Manual (n=91)	7	87	6
c) Make employees work harder?			
Managers (n=55)	9	80	11
Clerical (n=109)	10	71	19
Manual (n=91)	14	77	9
d) Reward employees better than wage increases would?			
Managers (n=55)	31	56	13
Clerical (n=109)	15	59	26
Manual (n=91)	16	80	4

LETTERS

Coal cannot be run solely according to market forces

From Mr P E Heathfield.
Sir, Your Leader "A Future for British Coal" (March 5) was no doubt intended to be provocative. Following the fair assessment of the coal industry's problems by Juliet Sytara and David Thomas the previous day, it obscured the central issue: the actual survival of the coal industry.

Decisions are now being taken that will lead inexorably to the death of modern deep mining in the UK unless a halt is called.

British mining conditions require a sophisticated technical base for our large mines to survive at all. This has been forgotten in the rush to the market. In spite of the devastation of recent years, the industry has clung on to this technical base, founded on the £12bn invest-

ment since 1974 and the world's most advanced mining technology.

High technology mining will not survive another big round of closures. Without large, long-term contracts with the electricity generators beyond March 31 1993, the government's new coal privatisation plans will be irrelevant; there will be nothing left to sell.

Energy industries, because of their strategic nature, cannot be run solely on the basis of market forces. While the government has utterly accepted this truism in the case of nuclear power and persuaded the European Commission to agree that nuclear should be paid over twice its market price, it continues to force coal prices down to the artificially low world price.

Where is the free competition?

Both the article and the Leader in the Financial Times raised more questions than answers. Let me put these another way:

If the European Commission accepts that the present world coal prices are unsustainable, why doesn't the government offer some protection from dumped prices?

If the gas price increase of 35 per cent now means that electricity generated by gas turbines will cost 2.5p a unit (kilo-watt hour) instead of 2.5p, what makes the government so sure that the next increase will not take gas well above the cost of electricity generated from British coal?

If the Soviet Union becomes a net oil importer by 1993, as Soviet officials predict, and

needs more of its own gas, what then happens to "unlimited" gas supplies?

If clean coal technology, much of it originally developed in Britain, is already in widespread use in other countries, why doesn't the government encourage its use here?

Cao the Department of Energy tell us what will be happening in the Middle East in three or four years, or what the oil price will be?

These are short and medium term considerations. The long term consequences of throwing away the security of our coal reserves are unimaginable.

P E Heathfield,
Secretary,
National Union of Mineworkers,
Holly Street,
Sheffield, S Yorks

Banks' acumen in business

From Mr Brian Warnes.
Sir, Colin Clark (Letters, March 6) seemed to cast doubt on the business abilities of the banks.

The classic "hollowness" response to the current situation is to cut turnover and increase margins, which is what the banks are doing: cutting lending (turnover) and increasing interest and fees (margins).

Whether their customers welcome the outcome is another matter. Brian Warnes,
Managing Director,
Business Dynamics,
18 Blackheath Village, SE5

Apologies to Beattie

From Mr Richard Woolman.
Sir, In our response (Letters, March 4) to your leader on the cabling of the UK (February 28), we included an error in the final paragraph: "... BT should be stopped from providing telecommunications services..." should have read "television services".

The cable industry favours competition and would not presume to exclude even BT from telecommunications through regulation. Richard Woolman,
Director General,
Cable Television Association,
30 Friar Street, W1

A useful basis for valuation of the stock market

From Mr D P Charters.

Sir, In his article "Why investors feast among the famine" (March 2), Barry Riley described many of the reasons for the rapid rise in the stock market over the last few months. There is one glaring omission, however, the valuation basis of the UK market.

During the period between the top of the market and the bottom, which it reached in

late 1990, the yield on the FTSE 100 Index had virtually doubled and the price/earnings ratio had halved. The cause of this enormous shift in the valuation basis was two-fold: share prices had fallen from their peak but, just as importantly, company profits and dividends had risen steadily over a three-year period.

History relates that once the stock market reaches a yield of

the exchange rate with the dollar will become far less significant.

The logic is simple. Once we cease exporting altogether manufacturers won't have to worry about the exchange rate.

David Blunkett,
MP for Sheffield Brightside,
House of Commons, SW1

Cure for exchange rate worries

From Mr David Blunkett MP.

Sir, In a recent Radio 4 discussion on the state of the British economy, I heard the most astonishing statement which offers us the answer to all our economic ills.

The "economist" said: "As the level of exports to the US drops, the relative importance

Scottish business rates are higher

From Mr S Fergus Ewing.

Sir, Richard Shepherd MP, bemoans the combined effects on many businesses of "moving to a common poundage at the same time as the first rating revaluation since 1973" (Letters, March 4).

He does not mention that his figures and arguments apply only to England and Wales. North of Hadrian's Wall we have suffered revaluations in 1978 and 1985.

The common poundage of 36.6p does not apply in Scot-

land, where, for example, Glasgow businesses must pay 67.9p and those in Edinburgh 61.5p. But rateable values are set according to the same rates for most types of premises. So, a shop in Oxford will pay £10,000 while a comparable shop in Glasgow must pay £17,500. Last year Scotland paid £458m extra. This year it is £400m.

Fergus S Ewing,
Small Business Spokesman,
Scottish National Party,
Speedwell,
Drymen, Glasgow

Dumping of chips was a fact

From Mr John Thynne.

Sir, Your leader ("Free trade in chips", February 21) said the US-Japan semiconductor agreement followed a "spate of anti-dumping and complaints of unfair trade", and invoked the GATT to belabour the US.

It failed to make clear that unfair trading by Japanese semiconductor manufacturers, in the form of dumping on a huge scale, was a fact - as confirmed by the exhaustive EC investigation whose findings the Japanese did not contest. The US and European semiconductor industries are fully entitled to object to such contravention of the GATT by their Japanese competitors, and to expect that "free trade in chips" should also be fair.

John Thynne,
Director-General,
Electronic Components Industry Federation,
399-401 Strand, WC2

TIME TO REORGANISE YOUR PORTFOLIO?

With the end of the tax year approaching, where can you get advice you can count on? The answer is Money '91, the Daily Telegraph Personal Finance Show.

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INTERNATIONAL COMPANIES AND FINANCE

BICC suffers 9% fall to £183m as recession bites

By Jane Fuller in London

BICC, the British cable and construction group, saw pre-tax profits decrease by 9 per cent from £201m (£382m) to £183m as recession in the UK, Australia and Canada took its toll.

The decline followed a small increase in turnover to £3.89bn from £3.79bn.

A £22.5m improvement at BICC Cables, one of the world's leading cable companies, failed to offset falls elsewhere.

Total operating profit fell from £230m to £212m.

Sir William Barlow, chairman, said conditions were unlikely to improve much in 1991 and one or two areas might decline further. However, he stressed the group's strong position in big power, transport, and communications projects.

He cited the potential benefits of increased spending in the UK electricity industry after privatisation.

The biggest setback came in Australasia, where operating profit fell from £53.1m to £32.5m on sales of £641m against £763m.

Sir William said Australia

was experiencing its worst recession for 40 years.

Both the construction and electrical wholesaling businesses had lost money. Mr Robin Biggam, chief executive, said a programme to reduce facilities from 11 to three should be complete by the end of this year and a third of the workforce was being cut.

Balfour Beatty, the UK construction group, saw profit fall from £46.1m to £22.5m on sales up to £1.81bn from £1.61bn. The decline was in house building, commercial construction and property development. The power engineering side continued to perform well.

North America had seen a marked decline in the second half and contributed a total of £26.2m, against £37.9m a year ago. Mr Biggam said the worst of the problems had arisen in Canada. A cost-reduction programme had been implemented last autumn and further rationalisation was expected as North America was increasingly treated as one entity.

The results contained two bright spots. BICC Cables increased its operating profit

to £110.2m from £87.4m, reflecting a strong performance throughout Europe. Sales rose from £866m to £934m.

BICC Technologies, previously a disappointing area, saw profit jump to £9.8m from £5.6m as a result of focusing on higher technology areas.

Interest charges were static at £29m, although BICC eliminated its net debt in the summer via a £177m issue of convertible capital bonds. Gearing had stood at 35 per cent in December 1989. Mr Biggam said the bond issue was effectively equity, but interest was being charged.

The proceeds, which will fund the increase of BICC's stake in Grupo Español General Cable from next year, form part of the £270m which BICC had on deposit in the UK. The bulk of its year-end £260m borrowings were overseas.

Earnings per share fell by 13.2 per cent to 40.2p, reflecting increased equity.

The maintained total dividend of 12.5p makes a final dividend of 19.25p against 19p last time. *See Page 12*

Vereins-und Westbank plans to halve payout

By Katharine Campbell in Frankfurt

VEREINS-und Westbank, the Hamburg-based bank that is 62 per cent owned by Bayerische Vereinsbank of Munich, plans to halve its dividend for 1990 to DM8 from DM12.

The bank, which will announce its full results next week, justified the unusual action - after a 23 per cent setback in partial operating profits - as getting all of its bad news over at once.

It blamed poor results on a combination of write-downs on its fixed income securities portfolio and the necessity to make provisions for export credits to the Soviet Union.

The bank is active in the securities markets, and a spokesman said yesterday that the high domestic interest rates had a strong adverse impact.

In common with some other German banks, notably Deutsche Bank, it is for the first time providing for its Soviet loans. The official would not comment as to whether the bank had yet encountered any payment difficulties.

The dividend cut contrasts sharply with the bank's stable policy in the past. One analyst, questioning whether the justified such action, suggested that the move might be connected with a wish on the part of Bayerische Vereinsbank to increase its stake to 75 per cent. Vereins-und Westbank and the big Bavarian commercial and mortgage bank have consistently denied that a full merger between the two institutions is planned.

Cadbury posts profits 14% higher

By Clay Harris, Consumer Industries Editor, in London

CADBURY SCHWEPPE'S, the confectionery and soft drinks group, lifted UK trading profits by nearly 50 per cent last year, enabling its pre-tax total to emerge 14 per cent higher at £279.6m (£331.8m) in spite of sharply higher interest payments.

Continental Europe and the Americas, by contrast, increased profits only because of acquisitions.

Translated profits from other areas were level or fell because of currency movements.

The group's increase in pre-tax profits from £244.3m in 1989

was achieved on turnover 13 per cent higher at £3.15bn from £2.87bn. The 1989 figures were restated to reflect Cadbury's move to average exchange rates.

Sir Graham Day, chairman, attempted yesterday to scotch rumours which surfaced earlier this week, saying: "Cadbury Schweppes has no present plans for a rights issue."

Trading profits rose by 23 per cent to £333.9m from £272.2m. Confectionery contributed £180m against £127.4m and beverages £153.9m against £145.2m. The UK advance to

£148.5m was fuelled by both divisions. Each increased its market-leading share. Within confectionery's 55 per cent increase to £283.3m, profits from chocolate rose by 40 per cent.

The sugar confectionery bought in 1989 and combined last spring into Trebor Bassett made their first full-year contribution.

Coca-Cola and Schweppes Beverages, the UK joint venture with the US soft drinks group which is being investigated by the Monopolies and Mergers Commission, increased trading profit by 36

per cent on volume ahead only by 5 per cent.

Ahead of the monopolies report, which is due to be delivered next month, Mr Peter Wiley, Trebor Bassett secretary, the company said only that CCB's market share increased to 36 per cent.

Interest payments rose by 34 per cent to £57.2m from £31.1m. Earnings per share advanced to 25.25p from 24.22p. A final dividend of 1.5p will lift the total to 11.5p from 10.7p.

Cadbury shares closed 15p higher at 379p. *See Page 12; Details, Page 20*

BNL earnings move up to L72bn

By Robert Taylor in Stockholm

BANCA Nazionale del Lavoro yesterday announced that net earnings at its parent bank rose to L72bn (£44m) in 1990 from a loss of L49bn in the previous 12 months. AP-DJ reports from Milan.

Mr Giampiero Cantoni, the chairman, said BNL's board of directors would propose a dividend for preferred shares that will take into account not only the bank's strong 1990 performance, but also the dividend payment that was passed in 1989.

He said the dividend would "reward all our shareholders who had faith in our restructuring."

BNL has restructured its operations and its balance sheet following the 1989 emergence of an international financial scandal involving the issue of irregular export credits to

Iran by its Atlanta, Georgia, branch.

BNL set aside more than L687bn in loan provisions last year, increasing its provisions for high-risk countries, including Iran, by more than 50 per cent from the year before.

BNL said it also set aside L140bn in depreciation funds, L104bn for losses on portfolio investments and other allocations for L28bn.

Profits rise 21% at Chartered WestLB

By David Llewellyn, Banking Editor

CHARTERED WestLB, the Anglo-German merchant bank, raised profits by 21 per cent last year, despite the dullness of the market in the UK.

Profits at the parent level were £15.97m (£30.4m), up from £13.21m. After tax, the profit was £10.23m. This represented a return on capital employed of 28 per cent.

The bank was formed just over a year ago out of a combination of the merchant banking activities of Standard Chartered and Westdeutsche Landesbank.

It is jointly owned by the two commercial banks.

Mr Patrick Macdonald, the chairman and chief executive, said the result completed a successful year of transition during which the bank had opened a branch in Düsseldorf and two offices in Latin America.

Stora reveals earnings drop for 1990

By Robert Taylor in Stockholm

STORA, Europe's largest pulp and paper group, announced yesterday a fall in its profits (after financial items) in 1990 to between SKr2.7bn (£474m) and SKr2.8bn compared with SKr3.9bn in the previous year.

But, at the same time, its sales rose to SKr62bn last year from SKr42bn in 1989.

The company released no further information on its 1990 results. Further details will come on March 26 after Stora's board meeting.

Stora said it had revealed a profit estimate and sales figures because the German company Feldmühle Nobel, a significant part of the group, had already made its results for 1990 public last week, revealing a 3 per cent profit decline to DM550m (£345.7m).

Belgian bank moves ahead to BFr8.04bn

By Andrew Hill in Brussels

CONSOLIDATED net profits at Générale de Banque, Belgium's largest commercial bank, beat 1989 profits by nearly 8 per cent last year, despite the effects of financial deregulation and a depressed stock market.

Générale de Banque made BFr8.04bn (£254m) after taxes and minority interests, compared with BFr7.45bn in 1988 and BFr2.57bn in 1989, when the group took extra provisions of BFr8bn against loans to developing countries. Depreciation, write-offs and provisions dropped from BFr17.3bn to BFr10.3bn last year.

The bank, which bought a 45 per cent stake in the French Banque Paribas de Crédit late last year, said it was still committed to a strategy of becoming a "super-regional"

bank, and was interested in expansion within a 400km radius of Brussels.

Mr Paul Emmanuel Janssen, chairman, said the company had suffered in 1990 from a reduction in commission earned on underwriting of government issues, and a dearth of business from the stagnating stock market.

Générale de Banque said the liberalisation of the Belgian financial markets - including the government's cut in withholding tax on interest income from 25 per cent to 10 per cent - "had a greater effect on the liability side of the balance sheet than on the assets."

The bank hopes to offset this partly by gradually imposing a 15 per cent charge on transfers and cheque transactions from this summer.

BPI profits rise 143% to Esc8.5bn

By Patrick Blum in Oporto

THE BANCO Portugues de Investimento (BPI), Portugal's leading private investment bank, yesterday reported sharply increased profits and turnover for 1990.

Net profits for the year rose by 143 per cent to Esc8.5bn (£85m) from Esc3.5bn in 1989 last year. Profits were boosted by extraordinary income of Esc3.8bn from the sale of an 11

per cent stake in Banco de Comercio e Industria (BCI), another private investment bank in which Banco de Santander of Spain and the Royal Bank of Scotland have a controlling interest through joint cross-holdings. BPI still retains a holding of 2.5 per cent in BCI.

Cash flow before taxes increased by more than 170 per cent from Esc4.6bn in 1989 to Esc12.6bn last year, while total assets grew by more than 40 per cent to Esc170bn. The bank is raising its dividend from 12 per cent to 14 per cent on share capital, which was raised from Esc7.5bn to Esc18.5bn last April.

Mr Artur Santos Silva, BPI president, described the results as "very satisfactory," and said the bank would pursue its main strategic objectives.

Esc12.6bn last year, while total assets grew by more than 40 per cent to Esc170bn. The bank is raising its dividend from 12 per cent to 14 per cent on share capital, which was raised from Esc7.5bn to Esc18.5bn last April.

Mr Artur Santos Silva, BPI president, described the results as "very satisfactory," and said the bank would pursue its main strategic objectives.

Alfa-Laval up 18%

By John Burton in Stockholm

ALFA-LAVAL, the Swedish industrial, dairy and food processing equipment company that accepted a takeover bid by Tetra Pak in January, yesterday reported profits after financial items up 18 per cent to SKr1.6bn (£381m) in 1990.

A dividend increase to SKr6 per share against SKr5.25 in 1989 was proposed, with earnings per share at SKr19. The company forecast that sales growth in 1991 will be slower than last year's - 17 per cent increase to SKr17.6bn, while profits will remain unchanged.

The 1990 figures will be the last before Alfa-Laval is removed from the stock exchanges in Stockholm, London, Geneva and Amsterdam and merged with the privately-held Tetra Pak, the Swiss liquid packaging concern.

Alfa-Laval's three main business groups reported higher sales and profits. The industrial equipment group, the company's largest sector, increased sales by 13 per cent to SKr3.1bn, while operating profits rose by 16 per cent to SKr1.1bn.

The food processing division had a 50 per cent increase in operating profits to SKr357m, while sales grew by 26 per cent to SKr5.3bn. The agricultural group, which supplies milking equipment and other machinery to farms, saw profits rise by 17 per cent to SKr350m as sales increased 16 per cent to SKr3.5bn.

Return on adjusted equity after taxes improved to 22.5 per cent, the highest figure ever attained by Alfa-Laval, against 21.9 per cent in 1989. The return on capital employed was almost unchanged at 20.2 per cent.

Liquidity stood at SKr5.3bn up from SKr4.2bn in 1989.

Gota flat at SKr1.17bn

By John Burton in Stockholm

GOTA, the parent company for Sweden's fourth largest commercial bank, Gota Bank, reported an unchanged operating profit of SKr1.17bn (£265m) for 1990 with provisions for credit losses, tripling to SKr982m from SKr302m. A dividend increase to SKr3.50 per share from SKr3 was proposed.

Operating profit rose by 3 per cent to SKr1.37bn. Costs grew by only 2 per cent due to rationalisation measures following the merger of Götalandsbanken, Wernlandsbanken and Skaraborgsbanken in late 1988.

to create Gota Bank. Group income grew by 18 per cent to SKr3.78m, while that for the bank increased by 23 per cent to SKr3.57m.

But the group's return on equity declined from 18.9 per cent to 13.9 per cent due to an increase in capital assets adjusted after debts.

Provisions for credit losses amounted to 0.98 per cent of total loans. The capital reserve margin reached 9.2 per cent, exceeding the capital coverage requirement of 8 per cent mandated for the end of 1992.

Tobacco companies rise as exports offset curbs

By Joyce Quek in Singapore

TWO OF Singapore's leading tobacco companies have reported better results, after advances in exports helped offset newly-introduced restrictions on smoking in the domestic market. However, both companies issued warnings over their prospects.

BAT Singapore's turnover advanced to \$254.5m (US\$148.7m) for the year to December 31, 1990 from \$218.92m for the previous year. Operating profits rose to \$841m from \$532m, helped by improvements in domestic margins. However, the domestic market, contracted and there was a continuing shift by consumers from English Virginia brands to US blended products.

Earnings per share rose to 38.8 cents from 24.9 cents, while net tangible assets per share fell to 79.3 cents from 13.6 cents.

The directors forecast that, with the government's tough anti-smoking stance, the domestic market would continue its slow decline, the recent punitive increase in excise duty would hit sales volume. Export demand would see some growth.

Rothmans Industries (RII), which is 50 per cent-owned by Rothmans International of the UK, blamed the shrinking domestic market for keeping group turnover at \$810.8 (US\$521.1m) for the half-year to 31 December 1990 against \$865.9m a year earlier, while pre-tax profits rose to \$32.5m from \$32.4m. Earnings per share rose to 19.4 cents from 15.6 cents.

RII said that trading conditions in its export markets were likely to become more difficult.



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REMINDER

NOTICE TO THE HOLDERS OF THE BANK OF GREECE (the "Bank") US\$150,000,000 Floating Rate Notes Due 1994 (the "Notes")

NOTICE IS HEREBY GIVEN that in accordance with Condition 5(c) of the Notes, the Notes are subject to redemption at the option of the holder on 24th April, 1991. The holder of any Note may, upon giving notice to any of the Paying Agents on or before 25th March, 1991, irrevocably elect to have such Note redeemed on 24th April, 1991 at its principal amount. Unmatured coupons appertaining thereto (whether or not attached to such Note) shall become void and no payment shall be made in respect thereof.

The notice of election shall either be accompanied by such Note or (but only if such holder is Morgan Guaranty Trust Company of New York, as operator of the Euro-clear System, or CEDEL S.A. or such other bank or depository as may for the time being have been approved by the Trustee) contain a statement that such Note has been credited to the custody account with such holder of the Paying Agent to which notice is being presented or of the Principal Paying Agent.

Pending completion of such redemption, the relevant Paying Agent and/or (as the case may be) the Principal Paying Agent will hold such Note to the order of such Noteholder. Such notice of election must be in a prescribed form, which will be available at the specified office(s) of each Paying Agent.

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THE BANK OF GREECE

By: Morgan Guaranty Trust Company

OF NEW YORK, Principal Paying Agent

Dated: 7th March, 1991

CORNWALL

The FT proposes to publish this survey on 26th April 1991. It will be of particular interest to the 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, please call Clive Radford on 0272 292565 fax 0272 235974 or write to him at Merchants House, Wapping Road, Bristol, BS1 4NW.

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Pursuant to Paragraph (d) of the Terms and Conditions of the Notes, notice is hereby given that the period in respect of Coupon No. 25 will run from March 22, 1991 to April 22, 1991. A further notice will be published advising Rate of Interest and Coupon amount payable.

March 7, 1991, London

By: Citicorp, N.A., (CSC) Dept., Agent Bank

CITIBANK

CRA posts 27% profits fall with cut in dividend

By Kevin Brown in Melbourne

CRA, the Australian mining group 49 per cent owned by Rio Tinto Zinc of the UK, yesterday announced a 27 per cent fall in net profits to A\$472.5m (US\$396.4m) for the year to December.

The result was better than forecast by most analysts, but the group said it had been hit by lower metals prices, recession in the main English-speaking countries, and industrial problems at iron ore, coal and copper mines.

The directors cut the total dividend to 44 cents from 58 cents last year, and warned that the current year would be affected by falling demand for minerals and slower world economic growth.

"The outlook for profit is always very difficult to read at this stage of the year because what is driving our result is metals prices and exchange rates, but I think there is a reasonable chance of coming out around where we have come out in 1990," said Mr John Ralph, chief executive.

Turnover was down 7.6 per cent to A\$4.6bn, largely because of lower sales by Comalco, the Australian aluminium producer in which CRA has a 67 per cent stake, and the closure of the Bougainville copper mine in Papua New Guinea, which is 53 per cent owned by CRA.

The group said net profits were hit by a loss of A\$20m on its share of the earnings of associate companies, compared with a profit of A\$86.7m in the previous year.

Four into one poses a challenge

Philip Gawith on South Africa's largest financial institution

ANYONE seeking to understand why United Building Society of South Africa triumphed in the country's bitterly-contested battle for control of the Allied Building Society group need look no further than the office of Mr Piet Badenhorst, redoubtable chief executive of United.

Covering one wall is a picture of an astronaut on the moon, with the slogan "Make It Happen". Confronted by his opponent, First National Bank (FNB), it will testify that Mr Badenhorst is a formidable opponent.

He himself comments: "If it's my intention, then I'll move heaven and earth to make it happen." Few would dispute that. He initiated the merger talks and it was his resolve which saw the matter through to its conclusion.

The result, subject to various formalities, is that Mr Badenhorst is now chief executive of the merged group, Amalgamated Banks of South Africa (Absa), made up of United, Volksbank and Safe Financial Services (SFS). It is the country's largest financial institution, controlling assets of about R50bn (US\$15.7bn).

With hindsight, FNB always faced a formidable task. United

had been having merger talks with Volksbank for three years, and the Absa talks took a gruelling four months. A man of Mr Badenhorst's resolve was not going to let things slip.

In the end, United won the battle on the floor of the Johannesburg Stock Exchange. Including the stake of one of its partners, it held 49 per cent of Allied, nearly double FNB's holding of just over 25 per cent. It was a case, says Mr Badenhorst, of possession being nine-tenths of the law.

He acknowledges that United has been forced to pay a high price for Allied - about R100m more than the original R72m offer - but says phlegmatically: "At the end of the day you can't play poker without the chips."

If the chips were expensive, it was because the stakes were high. Mr Badenhorst says the merger was of long-term strategic importance to the group because it conferred critical mass which was not achievable any other way. It was also important that Allied did not fall into the hands of his competitors.

"If Standard bid of Allied they would have had R60bn assets. How do you ever catch up with that? Similarly with FNB, a merger with Allied would have

made them the largest player." Mr Badenhorst is quick to acknowledge that in an era of stringent capital requirements, return on assets and equity are more significant indicators than asset growth and market share. Now top of the banking assets league, Mr Badenhorst says he hopes, "not later than two years", to be leading the profits race too.

There is no resting on laurels. "We know that we have a long way to go," says Mr Badenhorst. There is not a shred of complacency nor self-satisfaction. Indeed, as with the Gulf conflict, the two ran for almost exactly the same duration - the challenges of peace are arguably more formidable than those of war. How does one successfully merge four organisations?

In typically "can-do" style, the new boss is optimistic. He scoffs at rumours that Allied staff are unhappy about the merger, believing confidently that the different staff will come on board the spirit and the letter of the law when the final avenue of appeal is to courts where the latter is sure to prevail. The concept is admirable, but it tripped up the panel in this case and could do so again.

Shake-up prompts ICI NZ turnaround

By Terry Hall in Wellington

ICI New Zealand yesterday announced a NZ\$8.4m turnaround to net profits of NZ\$3.91m (US\$2.34m) in the year to September 30 1990, from losses of NZ\$4.51m a year earlier, following a drastic shake-up of business activities.

Last year it became a subsidiary of ICI Australia after 24 years as a New Zealand company when the Australian company bid for the 24 per cent it did not own. In turn, ICI Australia is 62 per cent owned by ICI, the UK group.

The annual report shows that ICI NZ made a trading profit of NZ\$5.73m against a loss of NZ\$2.79m. Tax was NZ\$2.13m compared with a credit of NZ\$2.63m.

Mr Graeme Boyd, general manager, said the profit turnaround was achieved in spite of an absence of growth in the areas in which it operates. Sales of NZ\$287m were NZ\$350,000 down on 1989.

During the past year, the company has undergone a series of large changes, gutting unprofitable areas or those of marginal growth, and relocating several big businesses in Australia. It is now concentrating its manufacturing activities on ICI's traditional operations, such as paint, where it remains the largest company in New Zealand with 400 staff.

In 1971, ICI was rated as 10th biggest New Zealand company, with 2,100 staff. It now ranks 65th, with 800 employees. In 1989, before the Australian takeover, it employed 1,300 staff.

Substantial redundancy costs since the switch to Australian control and changes of government policy to encourage imports, have cost the company a total of NZ\$5m to date, said Mr Boyd. Its former head office staff of 200 has now been made redundant, and the company now relies on Australian research and marketing back-up for many products.

Mr Boyd says the new company is leaner and more cost efficient and responsive to the needs of its customers. The changes were needed as the company had been faced with reducing manufacturing demand, falling market shares in a deregulated over supplied market, high internal costs and staff numbers, inefficient manufacturing operations and business divorced from its main markets.

THE GOVERNMENT OF MONTSERRAT

Has revoked the Bank licences of the companies named below, with effect from the date shown;

Alorox International Bank Limited	09/11/89	Fidelity Commerce Bank Limited	02/20/90	Merchant's International Bank Limited	07/30/87
Allied Development Bank Limited	04/04/89	Fidelity Development Bank Limited	01/15/85	Merchants Bank Limited	09/15/89
Allied International Development Bank Limited	07/30/87	Fidelity International Bank Ltd	07/20/89	Merchants Commerce Bank Limited	02/20/90
Allied Overseas Bank Limited	02/20/90	Fidelity Overseas Bank Ltd	02/20/90	Metropolitan International Bank Limited	11/14/89
Allied Reserve Bank Limited	02/20/90	Fidelity Trade Bank Limited	08/14/89	Metropolitan Overseas Bank Limited	09/23/82
Alpha Omega Bank Limited	02/20/90	Financial Guaranty Bank & Trust Limited	02/20/90	Metropolitan Security Bank Limited	07/11/89
Ameribank International Limited	07/20/89	First American Bank	02/20/90	Midland International Bank Limited	07/30/87
American Bank of Commerce Limited	01/15/85	First American Bank	11/14/89	Midland Merchant Bank Limited	02/20/90
American Fidelity Bank Limited	07/30/87	First Bank of California Limited	02/20/90	Morgan Overseas Bank Limited	07/30/87
American International Bank Limited	07/24/81	First Bank of The Americas Limited	07/20/89	New Life International Bank Limited	03/03/89
American Overseas Bank Limited	05/31/83	First Canadian Bank Limited	07/20/89	North American Bank of Commerce Limited	01/15/85
American Reserve Bank Limited	09/14/89	First City Bank Limited	02/20/90	North American International Bank Limited	07/30/87
American Security Bank Limited	04/04/89	First Continental Bank Limited	07/20/89	North American Overseas Bank Limited	05/31/83
Americas Merchant Bank Limited	02/20/90	First Fidelity Bank Limited	08/15/89	Northern Bank Limited	11/14/89
Asian Caribbean Bank Limited	07/30/87	First International Bank Limited	02/20/90	Northern International Bank Limited	07/20/89
Assured Risk Bank Limited	08/15/89	First Integrity Bank Limited	04/04/89	Orbank Limited	04/04/89
Atlantic International Bank of Commerce Limited	07/24/81	First International Bank & Trust Limited	05/31/83	Overseas Bank of Finance Limited	07/20/89
Atlantic Security Bank Limited	10/17/80	First International Bank of Plymouth Limited	02/20/90	Pacific Exchange International Bank Limited	02/20/90
Bahrain International Bank Limited	01/15/85	First International Development Bank Limited	02/20/90	Pacific Fidelity Bank Limited	02/20/90
Bank of Benjamin International Limited	02/20/90	First Interstate Bank Limited	08/14/89	Pacific Overseas Bank Limited	02/20/90
Bank of Catholic Family Finance Limited	01/15/85	First Investment Bank Limited	04/04/89	Pan American International Bank Limited	05/31/83
Bank of Commerce Limited	09/14/89	First London Bank Limited	07/20/89	Plymouth International Bank Limited	07/20/89
Bank of Europe & America Limited	02/20/90	First Manhattan Bank Limited	04/04/89	Premier Global Bank Limited	03/03/89
Bank of Industry and Commerce Limited	03/26/85	First Merchant Bank Limited	04/04/89	Prime Credit Bank Limited	07/20/89
Bank of International Commerce Limited	07/30/87	First Morgan Bank Limited	09/14/89	Prudential Bank & Trust Limited	06/31/90
Bank of Marshall Pacific Limited	07/20/89	First National Bank Limited	07/20/89	Regency Reserve Bank Limited	02/20/90
Bank of The Pacific Limited	08/15/89	First Pacific Trust & Bank Limited	02/20/90	Regency Security Bank Limited	11/14/89
Bank of Trade & Commerce Limited	02/20/90	First Regency Bank Limited	09/14/89	Regent International Bank Limited	04/04/89
Barrington Bank Limited	02/20/90	First Reserve Bank Limited	02/20/90	Republic Commerce Bank Limited	02/20/90
Bentley International Bank Limited	08/15/89	First Security Bank Limited	11/14/89	Republic International Bank Limited	07/24/81
Blue Sky International Bank Limited	03/03/89	First Swiss Bank Limited	04/04/89	Republic Security Bank Limited	02/20/90
Bostonian Overseas Bank Limited	02/20/90	First Trade Bank Limited	04/04/89	Salem Bank Limited	01/15/85
Brentwood International Bank Limited	02/20/90	First Union Bank Limited	07/20/89	Security Bank of Commerce Limited	01/15/85
Britania International Bank Limited	03/03/89	First World Bank Limited	01/15/85	Security International Bank Limited	01/15/85
British Bank of Asia Limited	11/14/89	First World Banking Corporation Limited	02/20/90	Security Overseas Bank Limited	01/15/85
British Bank of Commerce Limited	04/04/89	First Zurich Bank Limited	11/14/89	Security Trust Bank Limited	11/14/89
British Bank of Hong Kong Limited	07/11/89	Fountainhead International Merchant Bank Limited	09/14/89	Sigma International Bank Limited	08/15/89
British Bank of The Americas Limited	01/22/81	Franklin International Bank Limited	08/15/89	Sigma Commerce Bank Limited	02/20/90
British Overseas Bank Limited	11/09/82	Fuji International Bank Limited	05/31/83	South Seas International Bank Limited	03/03/89
California International Bank Limited	08/20/89	Gibraltar International Bank Limited	09/31/90	Southern Bank of The Americas Limited	08/10/89
California Overseas Bank Limited	08/31/83	Gibraltar Merchants Bank Limited	07/20/89	Standard Bank Limited	03/03/89
Canada Security Bank Limited	02/20/90	Gibraltar Overseas Bank Limited	01/15/85	Stark International Bank Limited	08/15/89
Canadian American Bank Overseas Limited	20/17/87	Global Chartered Bank Limited	11/14/89	Sterling International Bank Limited	05/31/83
Canadian Credit Bank Limited	07/20/89	Grand Duchy of Luxembourg Bank & Trust Co Ltd	02/20/90	Sterling Investment Bank Limited	04/04/89
Canadian Overseas Bank Limited	04/04/89	Grand Iona Bank Limited	09/14/89	Sterling Overseas Bank Limited	09/14/89
Canadian Trade Bank Limited	02/20/90	Guardian Capital Bank Limited	09/14/89	Surety Bank of Commerce Limited	07/30/87
Capital Reserve Bank Limited	09/14/89	Guarantee Reserve Bank Limited	07/20/89	Surety International Bank Limited	03/15/89
Caribbean and Overseas Bank Limited	07/30/87	Guarantee Security Bank Limited	02/20/90	Surf Bank International Limited	01/15/85
Caribbean International Bank Limited	01/15/85	Handelsbank von Montserrat Limited	07/30/87	Swiss Commercial Bank Limited	06/01/82
Caribbean Investors Bank Limited	11/14/89	Handover Investment Bank Limited	01/15/85	Swiss European Bank Limited	07/11/89
Caribbean Overseas Bank Limited	05/31/83	Harvard Investment Bank Limited	02/20/90	Swiss International Bank Limited	07/20/89
Carlson Development Bank Limited	04/04/89	Harvard Merchants Bank Limited	04/04/89	Swiss Investment Bank Limited	01/15/85
Cayman Bank Limited	11/14/89	Harvard Overseas Bank Limited	11/14/89	Swiss Investors International Bank Limited	07/30/87
Central Bank of The Americas Limited	04/04/89	Heritage Federal Bank & Trust Limited	05/31/83	Swiss Overseas Bank Limited	03/03/89
Central National Bank Limited	07/20/89	Heritage International Bank Limited	08/15/89	Swiss Security Bank Limited	09/08/82
Century Pacific Bank Limited	07/11/89	Heritage Reserve Bank Limited	07/30/87	The Regal Bank of Montserrat Limited	02/20/90
Century International Bank Limited	02/20/90	Hong Kong China Bank Limited	04/04/89	Tiffany International Bank Limited	05/30/89
Century Overseas Bank Limited	02/20/90	Impena International Bank Limited	04/04/89	Trade International Bank (Montserrat) Limited	08/31/90
Century Reserve Bank Limited	02/20/90	Industrial Commerce Bank of Plymouth Limited	02/20/90	Tradition International Bank Limited	01/14/89
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Century Trade Bank Limited	02/20/90	Industry Reserve Bank Limited	04/04/89	Trans National Bank Limited	02/20/90
Chartered Bank of Asia Limited	08/15/89	Inter-American Bank of Commerce Limited	02/20/90	Trident International Bank (Montserrat) Ltd	10/15/86
Chase Overseas Bank Limited	07/24/81	Intercontinental Bank of Commerce Limited	01/15/85	U S Investment Bank Limited	07/30/87
City International Bank Limited	05/31/83	Intercontinental First Bank Limited	05/31/83	Union Bank of Commerce Limited	02/20/90
City Overseas Bank Limited	07/24/81	Intercontinental Investment Bank Limited	08/15/89	Union Chartered Bank Limited	04/04/89
Colonial Bank Limited	07/20/89	Intercontinental Overseas Bank Limited	05/31/83	Union Commercial Bank Limited	05/31/83
Colonial International Bank Limited	05/31/83	Intercontinental Security Bank Limited	11/14/89	Union de Bancos Interamericanos Ltd	07/20/89
Colonial Overseas Bank Limited	05/31/83	International Bank Limited	02/20/90	Union International Bank Limited	04/17/90
Commerce Bank Limited	07/30/87	International Bank of London Limited	07/20/89	Union Reserve Bank Limited	07/24/81
Commerce Overseas Bank Limited	07/20/89	International Bank of Montserrat Limited	01/15/85	Union Security Bank Limited	09/14/89
Commercial Deposit Bank Limited	01/15/85	International Exchange Bank Limited	03/03/89	Union Trade Bank Limited	04/04/89
Commercial National Bank Limited	02/20/90	International Investment & Development Bank Ltd	08/15/89	United Bank Limited	02/20/90
Commercial Trade Bank Limited	02/13/89	International Overseas Bank Limited	05/31/83	United Bank of Commerce Limited	02/20/90
Commonwealth Bank & Trust International Limited	04/04/89	International Private Merchant Bank & Trust Co Ltd	02/20/90	United Capital Bank Limited	09/14/89
Commonwealth International Bank Limited	05/31/83	International Trade Bank Limited	03/03/89	United International Bank Limited	07/24/81
Commonwealth Overseas Bank Limited	04/04/89	International United Commercial Bank Limited	04/04/89	United Investors Bank Limited	10/28/85
Continental Credit Bank Limited	04/04/89	Investors Fidelity Bank Limited	07/30/87	United Overseas Bank Limited	05/31/83
Continental Overseas Bank Limited	02/20/90	Investors Overseas Bank Limited	04/04/89	United Security Bank Limited	04/04/89
Continental Reserve Bank Limited	02/20/90	Investors Trust Bank Limited	11/14/89	Universal International Trade Bank Limited	05/31/83
Continental Trade Bank Limited	08/31/90	Investors World Bank Limited	05/31/83	Wellington International Bank & Trust Company Ltd	03/03/89
Crown International Bank Limited	05/30/89	J David Banking Company Limited	12/11/90	West Indies International Bank Limited	02/20/90
Crown International Bank Limited	04/04/89	Joseph First International Bank Limited	05/31/83	Western International Bank Limited	03/03/89
Decade Overseas Bank Limited (NC)	05/31/83	Kendall International Bank Limited	06/24/82	Western Overseas Bank Limited	07/24/81
Deutsche Bank (Swiss) Limited	01/15/85	La Banque Carabe Internationale	04/04/89	Western Reserve Bank Limited	05/29/89
Devot's Bank Limited	07/24/81	La Banque Carabe Internationale	07/30/87	Wharion International Bank Limited	02/20/90
Diversified Securities Bank Limited	09/14/89	Leeward Islands Bank & Trust Co Limited	11/14/89	World Bank Limited	07/20/89
Dominion Development Bank Limited	07/20/89	London Overseas Bank Limited	02/20/90	World Chinese Trust Bank Limited	04/04/89
Dominion Overseas Bank Limited	05/31/83	Lux International Bank Limited	03/03/89	World Commerce Bank Limited	07/30/87
EastWest International Bank Limited	07/20/89	Magna International Bank Limited	04/04/89	World International Bank Limited	04/04/89
Empire International Bank Limited	04/04/89	Mafta International Bank Limited	09/14/89	World Security Bank Limited	01/15/85
Equity Continental Bank Limited	07/20/89	Manhattan Development Bank Limited	02/20/90	Yorkshire International Bank Limited	04/04/89
Equity International Bank Ltd	07/10/90	Manhattan Fidelity Bank Limited	07/30/87	Zenith International Bank Limited	03/03/89
Equity Merchant Bank Limited	07/20/89	Manhattan International Bank Limited	04/04/89	Zion Bank Limited	03/03/89
Euro-Asian Overseas Bank Limited	07/20/89	Manhattan Overseas Bank Limited	07/11/89	Zurich Commerce Bank Limited	02/20/90
Euro-Pacific International Bank Limited	08/15/89	Manufacturers International Bank Limited	07/24/81	Zurich Overseas Bank Limited	07/20/89
European Bank Limited	04/04/89	Manufacturers Overseas Bank Limited	05/30/89		
European Community Bank Limited	07/20/89	Manners International Bank Limited	02/20/90		
European Industrial Development Bank Limited	01/15/85	Maritime Bank Limited	07/10/90		
European International Bank Limited	07/30/87	Maritime Overseas Bank Limited	11/14/89		
European Overseas Bank Limited	02/20/90	Mercantile Overseas Bank Limited	04/04/89		
Exchange International Bank Limited	08/31/90	Merchant Guaranty Bank Limited			
Fidelity Reserve Bank Limited	02/20/90				

C T John
Financial Secretary
Government of Montserrat
Plymouth, Montserrat
West Indies
7th March 1991

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INTERNATIONAL COMPANIES AND FINANCE

Static profit at K-Mart with reshape stripped out

K-MART, one of the three largest retailers in the US, has reported flat profits for 1990, once the effect of restructuring charges were stripped out from comparisons with the previous year, writes Nikki Tait in New York.

Superficially, K-Mart's after-tax earnings appeared to improve sharply, from \$322.7m in the year to end-January 1990 to \$766.2m in the most recent 12-month period.

However, the 1989-90 figures were held back by a \$640m provision, made to cover an accelerated store opening and refurbishment programme. Once this charge was excluded, profits for 1989-90 stood at \$745.2m - only marginally below the total for last year.

Sales were also largely static between the two years. For 1989-90 they stood at \$9.751bn. This compared to sales of \$9.747bn in the year earlier period.

What the write-downs, although widely expected, have raised troubling questions about the gold producers, in particular the state of new projects and exploration activity which more than doubled North American output in the past five years.

Mr Richard Cohen, mining analyst at BBN James Capel in Toronto, says with some underestimation that "there have been a number of errors in the calculation of reserves".

He adds: "I'm hoping that people do a little more homework in future before they go and raise \$100m for a new gold mine". One mining executive

Gold miners hit by lacklustre price

Bernard Simon on the troubles besetting the Canadian industry

Mining analysts at Yorkton Securities in London delivered a stinging indictment of the North American gold mining industry last month.

While they predicted that the bullion price is poised for a stout recovery as real US interest rates decline, they suggested that shares of only seven of the 21 biggest producers are worth buying.

That advice has been borne out by a torrent of bad news from the mining companies in recent weeks. Placer Dome, Lac Minerals, Battle Mountain, Echo Bay, Breakwater Resources, Galactic Resources and Pegasus Gold all suffered sizable losses in the fourth quarter of 1990.

The poor earnings are only partly due to the impact of the lacklustre gold price on operating profits. Many companies have also taken big write-offs. Eight companies - Placer, Echo Bay, Breakwater, Hemlo, Pegasus, Galactic, Lac and its subsidiary Bond International - have between them written down the value of their assets by a total of more than US\$400m.

The write-downs, although widely expected, have raised troubling questions about the gold producers, in particular the state of new projects and exploration activity which more than doubled North American output in the past five years.

Mr Richard Cohen, mining analyst at BBN James Capel in Toronto, says with some underestimation that "there have been a number of errors in the calculation of reserves".

He adds: "I'm hoping that people do a little more homework in future before they go and raise \$100m for a new gold mine". One mining executive

predicts that new mines will in future have to be supported by bigger, higher-grade deposits. The write-downs fall into two main groups: deferred expenses on aborted exploration projects; and floundering mines.

In the first category, Bond International set aside US\$84m with the promise that exploration spending will in future be deferred only when projects are likely to be brought to commercial production. Battle Mountain has also begun accounting for exploration outlays as they occur.

Among operating mines, Northgate Exploration has written off two-thirds of the value of its new Colomac mine in the Northwest Territories.

Bond took a US\$15m write-down of its Colomac mine, cutting the property's proven reserves from 505,000 to 167,000 ounces.

What the write-downs have in common, however, is a recognition that many of the projects begun during the heady days of the mid and late 1980s were based on vastly over-optimistic assumptions.

In retrospect, the optimism was probably fuelled by the gold industry's aggressive efforts to court investors and keep predators at bay. Few North American companies have been more active than the gold producers in promoting their shares through investor relations departments and frequent briefings for analysts and journalists.

These efforts have kept ana-

lysts and investors remarkably well informed. But there is now a widely-held suspicion that many projects were rushed forward in an effort to keep share prices high, rather than allowed to wait for a sober assessment of the gritty details of a successful mine, such as ore grades and the accessibility of reserves.

"To justify high stock multiples, people did more, faster than they should have," says one Toronto mining analyst.

Although the write-offs have gone a long way towards bringing balance sheets closer to

and gold price, do not include head office and some other expenses.

About six mines are already struggling. Northgate's Colomac property, which started production last year, has so far failed to negotiate a debt restructuring, and does not even have the money to bring in supplies along its winter road. The mine will probably start running down operations early in the spring.

The Renabank mine in western Ontario, owned by Corona Corp and American Barick, announced last week that it will close later this year. Another Corona property, the Nickel Plate mine in British Columbia, is also vulnerable. So is Galactic Resources' Sumatran mine in Nevada, which was one of the pioneers of the heap-leaching method of gold extraction.

American Barick's Canadian and Holt-McDermott mines are running out of ore. Two underground mines have taken related their reserves on the basis of a US\$400-per-ounce gold price. This longer the price stays below that, the less attractive these ore bodies become.

Some companies, notably American Barick, have given themselves a cushion through various hedging devices which guarantee prices well above present market levels. But, again, the longer the price stays low, the more difficult it will become to renegotiate hedging contracts at the same profitable prices.

The list will lengthen if the gold price falls to recover within the next few months. Most producers have taken related their reserves on the basis of a US\$400-per-ounce gold price. This longer the price stays below that, the less attractive these ore bodies become.

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Trizec in C\$126m equity issue

By Bernard Simon in Toronto

CALGARY-based Trizec Corp, North America's biggest publicly-held property developer, is cushioning itself against the slump in real estate markets with a large equity issue.

In a move carefully planned to coincide with the recent surge in North American stock prices, Trizec said yesterday it will raise C\$126m (US\$109m) in an issue of 8m units at C\$15.75 apiece.

Each unit consists of one subordinate voting share and half a warrant to buy one share at a price of C\$17.25 up to April 1 1993.

The recent fall in North American interest rates has propelled real estate share prices upward. The Toronto Stock Exchange's real estate and construction index has climbed by 17 per cent since the beginning of the year.

Another Canadian developer,

Markborough Properties, has also announced a sizeable equity issue.

With assets of C\$11.4m, Trizec has interests in 310 commercial properties in the US and Canada covering some 112m sq ft.

Its investments include a 25 per cent stake in the Rose Company of Maryland, one of the US's leading shopping centre developers, and 69 per cent of Bramalea, a big Canadian home-builder.

Despite the surge in share prices, several of Trizec's investments are still feeling the pinch of the plunge in the North American real estate market.

Bramalea has taken a C\$223m writedown on land which it bought at the peak of the last boom, and has warned that its cash flow will continue to be squeezed this year.

Trizec faces a further cash drain from the increasingly large inducements developers are being forced to offer their office-block tenants, and stagnant rental incomes.

The Bay-Adelaide Centre, a large new development in downtown Toronto, is expected to be another substantial burden on its resources.

Trizec is controlled by Carma Developments, a holding company linked to the Toronto-based Brantman brothers.

The Reichmann family's Olympia & York Developments have a 36 per cent stake. Carma plans to take up enough of the new issue to maintain its 63 per cent stake in Trizec.

It was unclear yesterday whether Olympia & York, whose resources are being stretched by the Canary Wharf development in London, will subscribe to the issue.

Inland Steel plans \$75m cash call

By Barbara Durr in Chicago

INLAND Steel Industries, the big Chicago-based steelmaker, yesterday filed a registration statement with the Securities and Exchange Commission to propose an offering of 1.5m shares of a new series of preferred stock.

The company's effort to raise fresh capital comes after a poor performance in 1990 and as it faces a peak in expenditures this year for upgrading facilities and putting new ones in operation.

Inland posted a net loss in 1990 of \$20.6m, or \$1.41 a share. To husband its scarce resources, it cut its quarterly March dividend by 20 cents to 15 cents a share.

The sale of the new preferred shares is expected to raise \$75m to repay short-term debt and help finance capital expenditures. The issue will be underwritten by First Boston Corporation and Goldman Sachs.

The underwriters will have an option to purchase up to 225,000 additional shares of the new preferred series to cover any over-allotments.

Inland is improving its Indiana Harbor Works steel-making complex and completing the second leg of its joint venture with Japan's Nippon Steel.

After starting commercial production at the joint venture's new cold rolled mill, I/N Tek, Inland plans to begin production in October of two new galvanizing lines in the new I/N Tek facility.

OMNICO, the US advertising agency, has announced a public offering of 1.5m shares of common stock at \$26.50 per share, AP/DJ reports.

Struggle over airline stake

By John Barham in Buenos Aires

PRESIDENT Carlos Menem of Argentina is to try to make a leading shareholder in Aerolineas Argentinas, the privatised national airline, give up its stake in the company.

The government sold 85 per cent of Aerolineas Argentinas last November in a US\$2.5bn cash and debt for equity swap to a consortium led by Iberia of Spain and local investors.

However, the Argentine investors, headed by Austral, the leading domestic carrier, faced difficulties in raising sufficient finance. Forcing Iberia to raise its stake to 49 per cent from 20 per cent.

Mr Menem said yesterday that Austral, with 17 per cent of Aerolineas, would be "replaced by another Argentine company. It has not com-

plied with anything." Mr Menem would not say which company would take Austral's place. By law, Iberia cannot raise its stake above 49 per cent.

However, Mr Enrique Pescarmona, owner of Austral, indicated he would not give up his share without a fight. He said he was "happy with Aerolineas". The Argentine group has complied with all its obligations.

The government granted the buyers a three-month deadline for payment to prevent the collapse of Argentina's second largest privatisation.


That deadline expired last month after Iberia and its partners ignored a demand by the economy ministry for full payment. Instead, it proposed an alternative form of payment

that is being considered by the government.

The airline's ownership structure remains nebulous. The government says Iberia holds 19 per cent of the shares "temporarily" while it seeks another partner.

Another 2 per cent of stock is held by an Argentine businessman living in Spain, Mr Alberto Natale, vice-president of Argentina's congressional privatisation committee, said Iberia in fact holds 51 per cent of the company.

The government is intent to avoid the politically costly decision of liquidating the contract and organising a new sale. The financial cost will also be considerable, since the airline business has suffered severely from the effects of the Gulf war.



All of these Securities have been sold. This announcement appears as a matter of record only.

TRANSAMERICA

Placing of 59,000,000 shares in Sedgwick Group plc

MORGAN STANLEY SECURITIES S.G. WARBURG SECURITIES

February 28, 1991

All of these securities having been sold, this announcement appears as a matter of record only.

March, 1991

3,000,000 Shares

Costco WHOLESALE

Common Stock

500,000 Shares

The above shares were offered outside the United States by the undersigned.

Donaldson, Lufkin & Jenrette Securities Corporation Paribas Capital Markets Group

2,500,000 Shares

The above shares were offered in the United States by the undersigned.

Donaldson, Lufkin & Jenrette Securities Corporation

Bear, Stearns & Co. Inc. The First Boston Corporation Goldman, Sachs & Co.

Montgomery Securities Morgan Stanley & Co. Paribas Corporation

Salomon Brothers Inc. Wertheim Schroder & Co. Dean Witter Reynolds Inc.

William Blair & Company C.J. Lawrence Inc. Piper, Jaffray & Hopwood

Ragen MacKenzie Incorporated Raymond James & Associates, Inc. Stephens Inc.

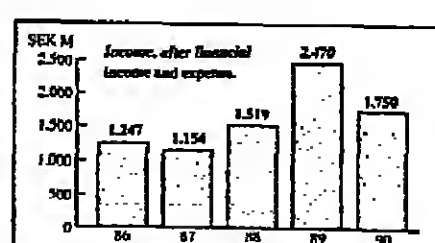


SKF. Twelve months Group profits for 1990.

SKF, the world's leading manufacturer of roller bearings, is making a positive response to the worldwide economic downturn. The company has already taken a strong position in the markets currently experiencing favourable growth, particularly the markets of Asia and the Pacific.

For a copy of the 1990 Annual Report, please contact SKF Group Public Affairs S-415 50, Göteborg, Sweden. Tel +46-31-371000.

Average rate of exchange for 1990: 1 GBP = 10.50 SEK.



Year to December 31, 1990	Revenue after financial income and expenses	Profit	Loss
1990	1,759	1,759	
1989	2,470	2,470	
1988	1,519	1,519	
1987	1,154	1,154	
1986	1,347	1,347	
1985	1,154	1,154	
1984	1,154	1,154	
1983	1,154	1,154	
1982	1,154	1,154	
1981	1,154	1,154	
1980	1,154	1,154	
1979	1,154	1,154	
1978	1,154	1,154	
1977	1,154	1,154	
1976	1,154	1,154	
1975	1,154	1,154	
1974	1,154	1,154	
1973	1,154	1,154	
1972	1,154	1,154	
1971	1,154	1,154	
1970	1,154	1,154	

UK COMPANY NEWS

Profits cut 20% by fall in car sales and construction downturn

GKN makes £215m but 1,000 more jobs to go

By John Griffiths and Maggie Urry

GKN, the automotive and industrial services group, yesterday reported pre-tax profits down 19.9 per cent, from £214.8m in 1990. It suffered as car sales fell sharply in the UK and other key markets, and as conditions deteriorated in the construction industry, the company's other important customer.

There was a 31.7 per cent fall in second half pre-tax profits to £71.5m, after an 8.7 per cent, first half decline to £106.5m. Mr David Lees, chairman, warned that trading conditions "have weakened further in the early weeks of this year".

He said that at least another 1,000 redundancies are in prospect over the next 12 months. Although the pre-tax figure was below market expecta-

tions, a tentative belief that some recovery may be in prospect helped GKN's shares to close 11p higher at 390p last night.

For the year group turnover fell 3.3 per cent to £2.6bn, and pre-interest profits were 16.6 per cent down at £207.2m. This includes profits from associates, notably Westland and Chep in Europe, rose marginally, to £57.9m (£56.3m).

Trading profits from automotive and other engineering products fell to £90m (£117m), mainly as a result of lower demand from vehicle makers in North America and most European markets except Germany. This caused inefficiencies and disruption to production.

The industrial services and

distribution division suffered a similar proportionate fall, from £76m to £59m, in trading profits, mainly as a result of deteriorating construction markets in the UK, US and Australia. However, the group's Chep pallet business performed well.

The interest charge was £36.2m (£33.6m), although net borrowings fell from £297m to £220m, 23.3 per cent (44.6 per cent) of shareholders funds. Profits benefited from gains on property sales of £5.4m (2.7m) and a pension fund credit of £5.5m (nil). But redundancy costs were up at £12.7m (8.8m) as about 1,250 jobs were shed.

After a 35 per cent tax rate, earnings per share were 27.8 pence lower at 36.1p. Extraordinary charges rose

sharply to £48.8m (£5.8m) mainly representing the cost of closing the Brynho Steel Works plant of United Engineering Steels, in which GKN has a nearly 40 per cent stake. That left a retained loss of £6.5m (profit £72.5m).

There was a £12.3m cash outflow for the year.

An unchanged 12.5p final dividend lifted the total for the year to 20.5p, up 0.5p on 1989.

COMMENT

GKN's second half performance shows just how savagely weak demand can translate into lower profits. On the automotive side trading margins of 7.5 per cent in the first half slumped to 4.8 per cent in the second. This makes forecasting current year profits

particularly difficult until there is a clearer idea of when the looked for recovery in activity will appear. A rule-of-thumb doubling of the second half figure suggests pre-tax profits could turn out above £140m, giving an overblown p/e of about 14. But the risk on that forecast is on the downside, and the profit figure could come in £20m lower. At that level a maintained dividend - which the chairman has virtually promised - would be barely covered and would give a yield of 7 per cent. That seems to be taking recovery too seriously at this stage, especially as it will probably take years, not months, for GKN to return to its 1989 level of profits.

A curate's creme egg from Cadbury Schweppes

By Clay Harris, Consumer Industries Editor

CADBURY SCHWEPES sold a record 450,000 tonnes of confectionery and 7bn litres of beverages last year. It improved its worldwide margins in both businesses as it increased trading profits by 23 per cent to £333.9m.

On closer examination, however, the group's 1990 results resembled a curate's creme egg - only good in parts.

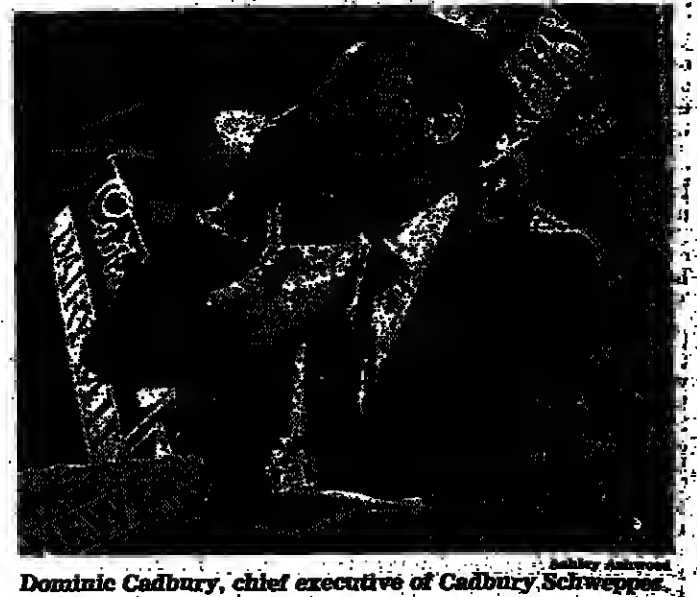
In the UK, market leadership in soft drinks and chocolate allowed trading profits to power ahead by 48 per cent to £148.5m. But in the rest of the world put together, profits rose by only 7.5 per cent to £185.4m.

The results outside the UK looked no better broken down further. The £12m increase was achieved only because the £30m net benefit of acquisitions offset a £18m reduction in activity and an £8m unfavourable shift on currencies.

In continental Europe, Cadbury reported a disappointing result from Poulain, the French confectionery group, but good progress from Finesse in Spain and Pasma Frisia in the Netherlands. Acquisitions helped Schweppes lift its share of the French soft drinks market above 17 per cent.

In the UK, Cadbury increased its chocolate confectionery share to more than 27 per cent by volume and 30 per cent by value. So far this year, sales of Easter confectionery, including a trial "mild" creme egg, were on target.

Trebor Bassett achieved trading margins of 10 per cent, although restructuring within the UK cost £22m.



Dominic Cadbury, chief executive of Cadbury Schweppes

RESULTS BY REGION 1990 (£m)			
	Turnover	% change	Trading profit
UK	1476.0	+17	148.5
Europe	328.0	+32	88.5
Americas	408.7	+8	43.3
Pacific Rim	495.5	-8	58.0
Africa & others	132.9	+10	15.5
Total	3141.1	+13	333.9

Crush, the US-based soft drinks group, made a positive contribution to results in its first full year in the group. Cadbury reported a net cash inflow of £20m, compared with an outflow of £41m in 1989. Mr David Jinks, finance director, predicted a "broadly neutral" cash position in 1991.

Borrowings fell by £50m to £364m during 1990, although currency movements accounted for £40m of the improvement.

The company spent £235m (£297m) on marketing and £213m (£200m) on capital expenditure.

See L2x

£28m cash call at Heywood as profits decline 26% to £23m

By Andrew Taylor, Construction Correspondent

HEYWOOD WILLIAMS, the UK's largest glass distributor, is to raise about £28.3m from a 2-for-9 rights issue priced at 245p.

The group's share price fell 5p to 311p yesterday after rising 23p the previous day.

Heywood Williams also announced a 26 per cent fall in pre-tax profits to £23.1m (£31.03m) in 1990. Earnings per share, fully diluted, fell by 5p to 23.5p.

However the final dividend was maintained at 8p leaving the total unchanged at 12.5p.

Mr Ralph Hinchliffe, chairman, said the proceeds of the rights issue would initially be used to wipe out the group's borrowings. At the end of last year it had net debt of £21m, equivalent to about 29 per cent of shareholders' funds.

The UK accounts for 85 per cent of group turnover which

rose from £306.11m to £331.49m. Almost half of UK turnover is accounted for by replacement windows for housing. Most of the rest is for office refurbishment, repair, and new residential and commercial buildings.

Only 12 per cent of UK sales are not spoken for by the building industry and are for car windows.

Mr Hinchliffe said the group had suffered as a result of the downturn in the UK building industry and from cut-price imports of glass from the US which had undermined prices in the UK. Prices on average had declined 10 per cent during the past 12 months.

Sales of glass to the US automotive industry had been affected by the economic recession in the US during the second half of last year.

Mr Hinchliffe warned that results in the first half of the

current year would be disappointing with the UK and US still in recession and with poor weather restricting building work in the UK during January and February. It was too early to say whether lower interest rates would prompt a recovery in the second half of the year, he added.

COMMENT

The announcement of the rights issue was generally well received by the stock market. A discount of 21 per cent, even after yesterday's fall, should ensure success and the company reported that sub-underwriting was going well. Moves to reduce debts make sense and mean that the decks are clear for the company to take full advantage of recovery when it occurs. Double glazing sales and house repair and maintenance should be one of the first beneficiaries of an upturn. Heywood should see an improvement in the second half. Interest on the proceeds of the rights issue should also inflate profits by about £2m over nine months. Profit forecasts range from £22m to £26m depending on what view is taken on the timing and extent of recovery.

Reebok share sale cuts Pentland 23% to £55m

By Michio Nakamoto

PENTLAND Group, the consumer goods company which recently acquired the Speedo international swimwear business, yesterday reported a 23 per cent fall in pre-tax profits for 1990.

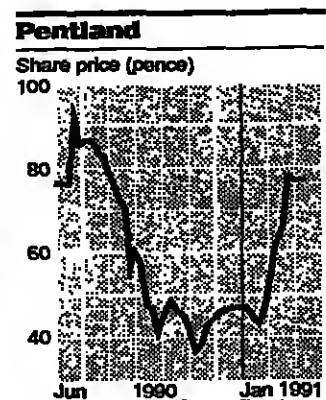
A loss of earnings from Fleetfoot, the UK distributor of Reebok products, the weak dollar and higher interest charges all took their toll.

Profits for the 12 months fell from £71.45m to £55.26m in spite of a rise in turnover to £743.46m (£702.52m). The sale of its 50 per cent stake in Fleetfoot to Reebok in December 1989 meant there was no contribution from Fleetfoot to the 1990 results. Pentland is selling part of its 31.6 per cent stake in Reebok back to the US sports shoe company.

Earnings per share fell to 9.42p (11.81p) but the recommended final dividend is 0.4375p, giving a total for the year of 0.75p - an increase of 25 per cent.

Operating profit declined to £10.04m (£15.12m). However, excluding Fleetfoot's £5.5m 1989 contribution the figure showed a 17 per cent improvement.

The interest charge rose to £7.32m (£414,000), largely reflecting a capital restructuring in 1989 involving a reverse



takeover by Bertram Investment Trust.

Borrowings at the year-end stood at just under £30m, or 20 per cent of shareholders' funds.

Mr Stephen Rubin, chairman, said that the company would be well positioned to take advantage of acquisition opportunities following the reduction in its Reebok stake, which would significantly increase the company's cash flow.

It will receive £396.1m by cutting its stake from 31.6 per cent to 13 per cent. It was interested particularly in acquiring clothing and footwear companies.

Return to roots aids Wm Sinclair

By Michio Nakamoto

UNLIKE MOST companies, William Sinclair Holdings, the supplier of garden leisure products, benefited from the economic slowdown. Pre-tax profits in the half year to December 31 rose 22 per cent from £1.45m to £1.77m as the market for small garden products rose 14 per cent last year.

Record sales were achieved in both the garden leisure and the professional grower business in the late summer months and turnover rose to £14.88m (£12.59m).

People did not stop tending their gardens as a result of the adverse economic climate, the company said. On the contrary, some people turned to their gardens in preference to more costly

leisure activities. Slow house sales encouraged others to improve their gardens.

Although business was hurt by slower sales in the autumn, Mr Tom Sinclair, chairman, said the season was beginning to gather momentum.

The pet treats business, entered last year via the acquisition of two suppliers, had not contributed yet.

Earnings per share (adjusted to reflect the rights issue in November) rose 17 per cent to 6.8p (5.8p). The interim dividend was 1.6p (1.45p). While gardening products will remain the core business, in the medium-term the company aims for the pet treats business to contribute 20 to 25 per cent to turnover and profits.

180 MILLION JARVIS HOTELS BUY-IN DISPROVES THE FUDS

When John Jarvis set out with his plan to buy out the 180 million Jarvis Hotels, he was met with a lot of scepticism. But now, after a successful buy-in, he is proving the critics wrong. Jarvis has bought out the 180 million Jarvis Hotels, a move that has been widely praised. Jarvis has bought out the 180 million Jarvis Hotels, a move that has been widely praised. Jarvis has bought out the 180 million Jarvis Hotels, a move that has been widely praised.

Who's next?

Candover manage some £400m funds for equity investment. The current economic climate is creating exciting opportunities for buy-outs and buy-ins. We are continually discussing potential opportunities with companies, managers and advisors. If you think you could be next, contact Stephen Curran or Doug Fairservice on 071 489 9848.

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TOZER KEMSLEY AND MILLBOURN

SUMMARY OF RESULTS	1990	1989	Percentage Change
TURNOVER	£1,144m	£1,069m	+ 7.0%
PRE-TAX PROFITS	£64.1m	£52.6m	+ 21.9%
EARNINGS PER SHARE	17.4p	14.5p	+ 20.0%

Daihatsu (UK and Eire)	Wadham Stringer
Ferrari (UK, Australia, New Zealand and Far East)	H. A. Fox
Lada (UK and Eire)	Autocar & Transporters
Proton (UK and Eire)	A. J. Walter Aviation
Mazda (UK and France)	Kenning
Subaru (Australia)	Kenning Leaseline
Volkswagen Audi (Australia)	R. J. Hoare
The Cooper Group	Kenning Car and Van Rental
Wadham Kenning Motor Group	Kenning Tyre Services
	Property and leisure developments

"It is pleasing to be able to report record profits for the fifth successive year in spite of the deteriorating trading conditions during 1990. The broad range of our franchises together with our geographic spread are clearly great strengths in difficult times. 1991 is a year of uncertainty but we anticipate the outcome with optimism."

Reg Heath
Chief Executive

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UK COMPANY NEWS

CRH bucks trend with 9% advance to £87.6m

By Andrew Taylor, Construction Correspondent

VERY FEW building materials companies quoted on the London Stock Exchange will produce better results for 1990 than CRH.

The Irish group announced yesterday that pre-tax profits last year had increased by 9 per cent to £87.6m (£80.1m). Sixty per cent of profits came from Britain, continental Europe and the US, said Mr Tony Barry, chief executive.

He warned, however, that the group was likely to mark time in the current financial year. Ha said trading conditions would remain difficult. Slower growth in construction output was forecast in Ireland, Holland, Germany and Spain. There was also unlikely to be any significant recovery in the UK and US.

Mr Barry said profits last year had risen sharply in Ireland, Holland, Spain and Germany, offsetting falls in UK and US construction output. As a result earnings per share, fully diluted, had risen by 10 per cent from 21.6p to 23.5p. Total dividends for 1990 had increased by 14 per cent to 8p. Dividends were covered four times by earnings, he said.

Profits in the Republic of Ireland rose by 39 per cent last year to £42.5m as spending on construction increased on the back of strong growth in the Irish economy.

In continental Europe profits rose by 23 per cent to £31.0m with increases achieved in both Holland and Spain. By contrast, profits in Britain and Northern Ireland fell by a fifth to £12.3m. Profits in the US fell by 9 per cent to £13.1m.

Adverse currency movements, due to the weakness of the dollar, had reduced group profits by £2.3m, said CRH. In the UK the company had axed about 400 jobs at its Keyline builders merchants business as part of a series of moves to cut costs following the purchase last year of Coalite Building Supplies.

The group's balance sheet remains strong with net debt at the year end reduced to £188.5m equivalent to 14 per cent of shareholders funds. This compared with net debt of £123.6m and gearing of 33 per cent last year.

COMMENT
Building material companies

will find it very difficult to match CRH's results for last year. More worrying are the company's comments about prospects for the current year.

The first half in the UK and US is likely to have been dreadful and it will take time for any significant recovery to arise in these markets. Moreover, the growth markets of Ireland and continental Europe are slowing and are unlikely to provide as much of a cushion this year. A significant improvement in the UK housing market will take time to work through, even if sales start to pick up this Spring. The commercial market meanwhile is likely to remain deeply depressed in spite of recent falls in interest rates. All of which suggests that the recent recovery in British construction and building material stocks has been overdone. CRH nonetheless has the capability to maintain profits at about, or just under, last year's level. This would put it on a prospective p/e of 11, which looks cheap given some of the recent share price increases achieved by rival British companies.

On the manufacturing side, profits fell to £44,000 (£16,000) while losses in retailing were cut to £138,000 (£429,000). Earnings per share slipped to 1.06p (1.45p) and, in order to conserve cash, the interim dividend is being omitted - 1p was paid previously.

Turnover declined from £17.53m to £15.53m. The directors warned that trading conditions were continuing to be difficult in all areas. For the 12 months to June 1990, pre-tax profits more than halved to £735,000 and the final dividend was halved to 1p making a 2p (3p) total.

Profits of Instem, the electronics and information group traded on the USM, rose from \$955,000 to \$1,010m pre-tax for the year to December 28. Turnover advanced 39 per cent to \$11.15m.

Margins were slightly lower, a situation the directors expect to continue through the current year.

Earnings totalled 14p (12.9p) and a proposed final dividend of 1.85p makes a 2.95p (2.5p) total.

Turnover expanded from \$97.07m to \$116.33m. A same-again interim dividend of 0.95p is being paid from earnings of 2.72p (3.47p) per share. The directors expect to at least maintain the final at last year's 3.5p level.

John Haggas, the West Yorkshire-based worsted spinner, yesterday unveiled a 27 per cent fall in pre-tax profits to £255,000 for the six months to end-December.

John Haggas reveals 27% profits fall

John Haggas, the West Yorkshire-based worsted spinner, yesterday unveiled a 27 per cent fall in pre-tax profits to £255,000 for the six months to end-December.

Lower loss and £2.7m sale at Star Computer

By Alan Cane

STAR COMPUTER Group, which has performed erratically over the past few years, recorded a loss of £253,000 in the six months to December 31, but claimed the results were in line with budget and indicated that the group was making a steady recovery.

In the previous first half the group recorded a loss of £438,000, and for the whole year the loss was £1.6m.

Turnover in the latest period rose to £2.04m, compared with £1.39m. The loss per share was reduced from 9.5p to 3.7p.

Yesterday the group also revealed that it had sold its computer hardware maintenance business to Misys for £2.7m. It has been disposing of or closing parts of the business to improve the balance sheet and focus on its principal systems companies, Star Computers and Pinnacle Computer Services. Its chief activity is the provision of multi-user computer systems for accountants.

The maintenance arm has income of about £3m a year through contracts with some 780 customers. Plans for a management buy-out were abandoned in favour of Misys.

Misys, a computing services group which has been growing aggressively through acquisition, has itself seen a sharp fall in first-half sales and pre-tax profits as customers defer spending decisions.

It will finance the acquisition through the issue of 3.03m new ordinary shares at 88p. The issue has been underwritten by Earing Brothers.

Parkfield Castings

Parkfield Castings management buy-out from the parent company has been completed. The company will become known as Norwich Castings.

Sowing the seeds for organic growth

Clive Cookson on Richard Oster's plans for the future of Cookson

THE LATEST recruit to the select group of Americans running large British companies is Mr Richard Oster, appointed recently as group managing director of Cookson.

His job is to put the industrial materials company back on a stable non-acquisitive growth path, after the most traumatic year in its 280-year history.

Cookson came close to disaster last autumn after over-extending itself financially to fund an aggressive acquisition programme with which Mr Oster was closely involved as president of the group's US division.

"It is no longer fair to refer to us as the 'debtladen' Cookson group," says Mr Oster. The perceived problem with the balance sheet last year is over.

He says that Cookson's gearing is now down to the 50 to 65 per cent level, depending on whether the company's convertible preference shares are treated as equity or debt.

It reached an "unacceptable" 105 to 110 per cent late last year, before the sale of Cookson's half share of Tioxide, the pigments manufacturer, to ICI for £160m, and the sale of Cookson Graphic Arts to International Paper for £110m.

The disposals have cut Cookson's turnover from about £2bn to £1.5bn a year - and increased the proportion of sales in the US to 50 per cent. In 1989, the continuing businesses in metals, ceramics and plastics had an operating profit of £130m.

Mr Oster cannot anticipate the 1990 results - due to be announced on March 21 - but he says the company is trading well under recessionary conditions.

"The core businesses of the group are moving ahead at a higher level than previous years. When the upturn comes, we'll be the first company in there supplying all the necessary materials and components."

Looking further ahead, Mr Oster is convinced that Cook-



Richard Oster - reviewing all Cookson's operations

inevitable, although Mr Oster says it is too soon to discuss job losses.

Mr Oster is a chubby and expansive American, given to folksy sayings such as "Winning isn't everything - it's the only thing" (which he attributes to Vince Lombardi, the famous American football coach).

Quite apart from his Cookson responsibilities, Mr Oster's curriculum vitae lists an astonishing 29 business, social, charitable and educational organisations of which he is a director, trustee or member, ranging from the Federal Reserve Bank of Boston and Providence Jewish Home for the Aged to Newport International Jumping Derby and Providence Jewellers Club.

He presents a strong personal contrast to Mr Ian Butler, the lean and reserved former Guards officer who was chairman of Cookson from 1978 until May 1990 - and returned as chairman last November after the resignation of his successor, Mr Michael Henderson.

Mr Oster cannot resist using phrases such as "creating a Cookson culture", although he knows they make his chairman squirm.

Mr Butler is keen to retire again and the Cookson board is now searching for a new part-time chairman, with help from a firm of head-hunters. An appointment is likely within two or three months.

One of the most important qualifications for the new chairman is that he or she must be well respected in the City.

As Mr Andrew Mitchell and Mr Bruce Davidson, of Smith New Court, point out in a new report on Cookson, "in terms of market perception the internal movement of managers may be viewed with reservation given the financial strains into which the group had steered itself. The appointment of a strong and independent chairman will therefore be vital."

Stat-Plus up 7% on flat sales

STAT-PLUS Group, the office and legal stationery retailer, managed to lift pre-tax profits by 7 per cent in the year to December 31, though sales remained stationary at £11.88m.

Operating profits declined by £78,000 to £3,57m but the taxable figure was increased to £5.71m (£5.32m) by a £468,000 rise in interest income to £1.82m. Earnings improved 1p to 17.2p and the final dividend is a recommended 3.5p for a total of 6.25p - an increase of 14 per cent.

Mr Derek Bird, chairman, said that 1990 had shown "no improvement in the level of activity in the home buying market, one of our key business areas". He added that the second half had seen a "significant reduction in the level of company work undertaken by lawyers in respect of commercial conveyancing, mergers and acquisitions".

He believes that difficult trading conditions should be expected in the first half of 1991, with gradual improvement thereafter.

Mr Bird was pleased with the "fine shape" and "strong market position" of the company. Cash resources at the year-end totalled nearly £12m.

3% increase to £6.2m at Close Bros

Close Brothers, the small City merchant banking and investment group, yesterday reported pre-tax profits of £6.22m for the six months to January 31, up 3 per cent from the £6.05m achieved in the comparable

Net assets decline at City & Commercial

City & Commercial Investment Trust reported that net assets per capital share had fallen from £17.13 to £13.26 at the year to end-December.

Net revenue in the period rose from £2.52m to £3.1m and earnings per income share rose from 7.75p to 9.2p, which was distributed by way of dividend.

Galliford slips 11% to £3.6m

Galliford, the Midlands-based construction group, returned profits of £3.61m pre-tax for the six months to end-December, an 11 per cent downturn on last time's £4.07m.

Turnover expanded from £97.07m to £116.33m. A same-again interim dividend of 0.95p is being paid from earnings of 2.72p (3.47p) per share. The directors expect to at least maintain the final at last year's 3.5p level.

John Haggas reveals 27% profits fall

John Haggas, the West Yorkshire-based worsted spinner, yesterday unveiled a 27 per cent fall in pre-tax profits to £255,000 for the six months to end-December.

PUBLIC WORKS LOAN BOARD RATES

Effective March 6		Non-quotas loans A* capital		By EFT		By EFT		By EFT	
Term	Rate	Term	Rate	Term	Rate	Term	Rate	Term	Rate
Over 1 up to 2	11 1/2	Over 2 up to 3	11 1/2	Over 3 up to 4	11 1/2	Over 4 up to 5	11 1/2	Over 5 up to 6	11 1/2
Over 6 up to 7	11 1/2	Over 7 up to 8	11 1/2	Over 8 up to 9	11 1/2	Over 9 up to 10	11 1/2	Over 10 up to 15	11 1/2
Over 15 up to 25	11 1/2	Over 25	11 1/2						

*Non-quotas loans B are 1 per cent higher in each case than non-quotas loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

CORRECTION OF NOTICE OF REDEMPTION

In the notice of the redemption of the £100,000,000 14 1/2% South & North Sea 1995

of South Bank of New South Wales Limited A.C.N. 053 963 228 (formerly State Bank of New South Wales)

State Bank of New South Wales Limited published in the Financial Times on the 14th March 1991 a Notice of Redemption in the notice of the above mentioned loan. In the date line of the last paragraph of the notice, an amendment to the maturity date of the South & North Sea was incorrectly stated as the South & North Sea 1995.

The Notice of Redemption was correct in all other respects.
7 March 1991
Bouquet Odebrecht de Luxembourg S.A.

Galliford plc

Interim Financial Statement

Six months ended 31 December (unaudited)		1990	1989
Turnover		£116.33m	£97.07m
Profit before tax		£3.61m	£4.07m
Earnings per share		2.72p	3.47p
Dividends per share		0.95p	0.95p

"The company's strong financial position gives us the ability to deal with the consequences of the present trade cycle with confidence and the out-turn for the current year is expected to be satisfactory relative to the state of the industry."

PETER GALLIFORD, Chairman

Copies of the interim report will be despatched to shareholders on 13th March 1991. Other copies will be available after that date from The Secretaries.

Galliford plc

Wolverley, Hinckley, Leicestershire LE10 3JD

MITSUBI FINANCE ASIA LIMITED

US\$100,000,000 Guaranteed Floating Rate Notes 1996

Unconditionally guaranteed as to payment of principal and interest by the Mitsui Bank Limited

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month interest period from the 6th March 1991 the Notes will carry a rate of interest of 7 per cent per annum. The relevant interest payment date will be 6th September 1991. The coupon amount per US\$10,000 will be US\$357.78 payable against surrender of Coupon No 15. Hambros Bank Limited Agent Bank

A Vintage Decade?

In the current economic climate, business and business-watchers are taking a second look at the past ten years. They are asking how sound a base some companies had really built.

More than ever, real value is seen to lie with sustained performance. So we at Andersen Consulting UK take satisfaction in knowing that this is what we have achieved with our clients. Our results confirm it. In 1990, our revenues reached £130 million - up over 40% from 1989. That was typical of the annual growth rates we've recorded, year after year. Since the start of the 80s, the increase totals almost 1,500%.

Uniting strategy, operations and people through the power of information technology, we have worked with nearly 1,000 leading British organisations to achieve real solutions to complex business problems. A key factor in delivering success has been our clients' continued confidence. They know that through an active partnership, together we'll implement what's needed and achieve the results expected.

That's why, when we look back on those partnerships over the past ten years, we see a decade of true vintage quality. And look ahead to another



ANDERSEN CONSULTING, 2 ARUNDEL STREET, LONDON WC2R 3LT. TELEPHONE 071-438 5000.

UK COMPANY NEWS

Fairey improves 16% to £14.6m

By Clare Pearson

A THREE-fold increase in net interest income combined with improved margins in the electronics and aerospace divisions enabled Fairey, the diversified engineering group, to push pre-tax profits 16 per cent higher in the year to December 31.

The advance, from £12.53m to £14.56m, was achieved on an increase in sales from £88.16m to £96.03m. At the operating level, the rise was restricted to 8 per cent.

After a tax charge two percentage points higher at 37 per cent, earnings per share rose to 27.6p (24.7p). A final dividend of 5.5p (5p) makes an 8.25p (7.4p) total.

Net interest receivable rose to £1.58m (£520,000). The group said it had reached the year-end with funds of £13.1m resulting from a positive cash flow of £5.5m.

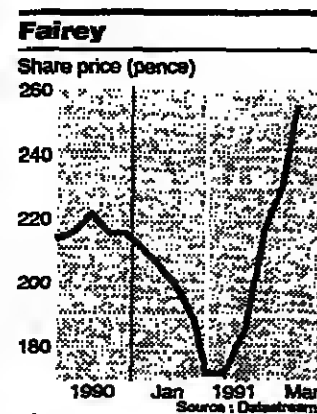
Mr Derek Kingsbury, chairman, said the company hoped to make a sizeable acquisition this year although the target

had not been defined. "Given our resources, it is almost inevitable that we will find something substantial this year," he said.

Currency hedging at a rate of £1.60 to the pound meant profits of Red Lion, the US digital indicator manufacturer, were protected from the weakening US dollar. For the current year, hedging has been put in place at £1.95.

The electronics and electrical power division chipped in operating profits of £7.15m (£6.25m) on sales of £31.17m (£30.57m). On the aerospace and defence side, there was an increase in operating profits to £2.36m (£1.46m) on sales of £29.09m (£25.32m). That marked a recovery from 1989, a year of rationalisations to adjust to the rumbling down of the primary building stage of the Tornado programme, which is due to finish this year.

During 1991, Fairey will incur the costs of moving out



of its Heston factory - although sale of the site will in due course generate a profit. The Gulf war, which put out of business Fairey's main Middle East agent for water filters, hit the filtration and specialised ceramics division where operating profits fell to £3.56m (£4.31m) on sales of £26.77m (£27.27m), after a very strong

performance in 1989.

COMMENT

Caught up in yesterday's stock market euphoria, Fairey's tightly-held shares were chased 23p higher to 254p, which looks quite a demanding level. The company has evident attractions: it boasts a sizeable cash pile and a spread of operations which, apart from some areas such as parts of the filtration business, is not the kind of thing that gets hit in difficult economic times. This year Fairey faces three main problems: it has hedged at a less favourable dollar rate, it is facing weakness in the water filter market and demand from civil aviation customers is down. Nevertheless, if it manages only same-again pre-tax profits and earnings per share it will outperform its sector. The shares are certainly good quality items but would be more attractive at weaker levels. Currently the prospective p/e is 9.3.

British Steel and Swedes plan venture

By Charles Leadbeater, Industrial Editor

BRITISH STEEL is to the early stages of talks with Svenskt Stål, the Swedish state-owned steel producer, to create a joint venture to pool their specialist steel businesses, used mainly in the electricity industry.

The venture would create one of the largest electrical steel producers in Europe, bringing together Szenskt Stål's plant at Surahammar which produces about 75,000 tonnes a year and British Steel's South Wales production of about 150,000 tonnes.

British Steel said the discussions were likely to come to a head in the second half of the year.

The aim was to allow the two plants to specialise in the production of different grades of electrical steels. British Steel would have majority control of the venture, which would have annual turnover of more than £100m.

The discussions are part of British Steel's strategy to expand in continental Europe.

They follow a series of moves to rationalise the European specialist steel industry, including the merger of Falck and Ilva's specialist steel activities in Italy and the merger of Uddeholm the Swedish tooling steel maker and Bohler, a subsidiary of Voest-Alpine Stahl.

Yearling Bonds

The interest rate for this week's issue of local authority bonds is 11½ per cent, down 1½ of a percentage point from the last issue five weeks ago. There is no comparative.

Richard Brewster to leave David Smith for Jarvis Porter

By John Thornhill

MR RICHARD Brewster, the chief executive of David Smith (Holdings), who has led the paper and packaging company during eight years of dynamic growth, started the City yesterday by announcing that he was leaving the post to become chief executive of Jarvis Porter Group, the specialist label printer.

Mr Brewster, an accountant by training, said he wanted a fresh challenge and believed Jarvis Porter had the structure and ambition to develop into a substantially larger force.

"It is very satisfying to see what we have achieved at David Smith, but in a way, as a company gets bigger, one becomes further removed from the day-to-day decision-making. The more organised you are the less involved you are,"

he said. "I would have to be a fairly dull person to resist the challenges of Jarvis Porter."

During Mr Brewster's tenure as chief executive, David Smith's market value increased from £25m to £220m, largely by means of acquisition.

Its future, however, now rests largely on organic development, in particular at the Kemsley Mill, in Kent.

Mr Brewster will remain as a non-executive director of the company. David Smith said it was close to appointing a successor, probably from within the paper and packaging industry, in keeping with the strategy of developing mainly by organic means.

Mr Alan Clements, the former finance director of ICI who

became non-executive chairman of David Smith earlier this year, said he was sad to see Mr Brewster leave, but pleased that he would remain his links with the company.

Jarvis Porter is hoping that Mr Brewster can perform similar expansionary feats at the company, where he has been a non-executive director since last May.

Mr Brewster has been granted an option to buy almost 1m shares in Jarvis Porter at 87p each. This option, which will give him up to 33 per cent of the equity, is exercisable within seven years, but not before 1994.

Yesterday Jarvis Porter's shares leapt 28p to close at 139p. David Smith closed 17p higher at 339p.

See Observer

Trade Indemnity £29m in loss due to growth in insolvencies

By Richard Lapper

TRADE INDEMNITY, the UK's largest credit insurer, yesterday reported pre-tax losses of £28.8m for 1990, compared with profits of £17.2m. The dividend for the year is held at 1.9p, via a final of 1p.

The figures, the worst ever recorded by TI, reflect the impact of a rising number of insolvencies. Provisions of £40.8m were set against losses deemed likely to occur on business written in 1989 and 1990. The results are consolidated by the three-year accounting system used by the company. A £9.2m underwriting profit is recorded for 1988, the last closed year.

Expected losses on credit insurance business written in the open underwriting years of 1989 and 1990 amounted to £27.5m. A further £12.9m in provisions on the mortgage indemnity business, which the company ceased writing last year, were also made, leaving an overall underwriting loss of £31.5m.

Although underwriting

expenses are included within the underwriting result, the pre-tax profit figure also takes into account exceptional and current year expenses of £4.5m, investment income of £2.3m, and £1.6m in profits earned by TI's debt collecting, factoring and trade information subsidiaries.

The loss per share was 28.04p (10.3p earnings).

COMMENT

The market responded to Trade Indemnity's losses and static dividend with a 1p fall in the share price to 90p. The shares are yielding less than 3 per cent, but 75 per cent of the company is owned by seven insurance companies, meaning that the paper is not actively traded. Immediate business prospects are bright. Trade Indemnity reported a big increase in new business. It aims to increase premiums by 40 per cent on policies falling due for renewal this year and is also aiming to be more selective in the sort of risks it

writes. Although continental companies have begun to write domestic credit insurance in the UK, TI still enjoys a dominant position and is not subject to the sort of competitive pressures troubling composite insurers. So it should be able to improve its underwriting experience relatively easily. Even accepting the possibility of continuing high level of underwriting losses in 1991, it is still possible to envisage a return to profitability of perhaps £5m in 1991, about half the level achieved in 1988. That would put the shares, on yesterday's closing price, on a prospective p/e of about 27 - again on the expensive side. And all that leaves to one side the "potentially significant impact of a possible acquisition by TI of the Export Credit Guarantee Department's short-term export credit arm, the ICG. If the bid were to succeed TI would have to raise capital - possibly as much as £100m (compared with existing shareholders' funds of £28.5m).

CONTINUING STRENGTH AT BICC

"During 1990, the BICC Group continued to improve its position as a supplier of products and services to the world's infrastructure markets. As markets recover, we are confident that the profound strengths of the group will again be reflected in earnings growth."

Sir William Barlow, Chairman

- Record profits in the UK and Continental Europe for BICC Cables.
- Phillips in Canada and Cablec in the US come together to form BICC Cables Corporation in North America.
- Major expansion in optical fibre and optical cable manufacturing capacity for Australasia and the Pacific Rim.
- Continuing growth in civil contracting and power engineering for Balfour Beatty.
- BICC Technologies grows profits with new, clearer focus.

BICCGroup

Engineering Tomorrow's World

	1990	1989
Turnover	£ 3,890m	£ 3,792m
Profit before tax	£ 183m	£ 201m
Earnings per share	40.2p	46.3p
Dividend per share	19.25p	19.0p

MANAGEMENT EDUCATION & DEVELOPMENT

The FT proposes to publish this survey on

9th April 1991.

It will be of particular interest to the 76% of senior businessmen responsible for training and personnel who are regular FT readers. If you want to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064.

FT SURVEYS

CORNWALL

The FT proposes to publish this survey on 26th April 1991. It will be of particular interest to the 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, please call Clive Radford on 0272 292565 fax 0272 225974 or write to him at Merchants House, Wapping Road, Bristol, BS1 4RW

FT SURVEYS

Weekly net asset value
Tokyo Pacific Holdings (Seaboard) N.V.

Listed on the Amsterdam Stock Exchange
Information
Please contact: J. P. van Nieuwen
Room 31, 1012 CA Amsterdam
Tel. +31 20 521 1122

TECHNOLOGY

Database with a claim on truth

By Richard Lapper

Britain's insurers are making increasing use of "electronic shopping" databases in a bid to control the rising cost of theft and other domestic property claims.

The US electronic shopping company Comp-U-Card, and Alphabet, a specialised Cheltenham-based product identification service, provide product information against which the insurers can verify the value of goods claimed. Both companies report increased interest from an industry which has seen profits squeezed over the last 12 months.

Computerised databases contain comprehensive lists of a vast range of durable consumer products with detailed specifications and prices. In addition, the two companies can obtain replacement items directly from wholesale and retail outlets quickly and often at a discount.

Comp-U-Card, a US company that manages one of the world's biggest electronic shopping operations, has a database containing details of more than 30,000 retail items, including motor vehicles.

Formed in the US in 1973, Comp-U-Card opened its UK operations in 1982 and is expanding in Europe.

It has 5,000 investors, including 40 of the top US banks, and 15m individual members who use the database as an electronic mail order catalogue.

Alphabet has built up a database - with around 30,000 items - listing mainly electrical products manufactured over the last 12 years.

By matching the price and year of purchase of items claimed by people on their insurance policies with the specifications contained on their database, the services can help detect potential insurance fraud. With the systems employed to check claims by many companies fairly primitive, small-scale insurance fraud has become an increasing problem.

James Hylop, managing director of Alphabet, says "a lot of money has been walking out of the door in inflated claims. There are an awful lot of people who simply get a copy of a hi-fi magazine, see

the latest model and then say they bought it last year, claim it has been stolen and make a claim."

Alphabet also incorporates claims information from different companies on its centralised database - allowing for detection of fraud where an individual makes the same claim on two or more separate companies.

The insurance companies' recent losses mean that the industry is receptive to any way in which it can reduce losses. Although claims from bad weather and subsidence caught the eye last week when four of the country's big insurers reported heavy underwriting losses, insurers have also been hit by an increase in claims from theft.

Last week Commercial Union, for example, reported a 50 per cent increase in the cost of theft claims. The Association of British Insurers says that claims in the first six months of 1990 were 30 per cent higher over the same period of 1989 and expects an even sharper deterioration when it announces full figures for the year in June.

Comp-U-Card says that attention among UK insurers has changed sharply over the past four years as claims costs have escalated. "Four years ago it was extremely difficult for us [to approach] insurers. There was a great deal of tradition and this was even more pronounced in the claims department of companies," Comp-U-Card says.

Hylop says that Alphabet has been inundated with inquiries even more recently. Twelve companies, including Royal Exchange, Guardian Royal Exchange and the Prudential, are using the database and a further 12 are assessing the system.

Prudential has been using Alphabet's services on a trial basis since the beginning of last month. According to Michael Abbott, head of claims at Prudential, a substantial savings have already been made. In the trial Abbott says savings of more than 70 per cent have been achieved.

In his square, rimless glasses and dark clothing, Ken Jackson easily resembles a City gent. He is, however, the engineer responsible for one of the world's most complex construction projects, the £1.85bn thermal oxide reprocessing plant (Thorp) which has just begun the first phase of a two-year commissioning programme at Sellafield, Cumbria.

Jackson began his career designing aero-engines at Rolls-Royce, but has spent most of his career in chemical engineering. He joined BNFL a decade ago after building and running plants for ICI. He took command of the Thorp project in 1986 - three years after the board approved plans for construction.

Up to then responsibility for Thorp had been divided. Jackson was given total responsibility not only for building and commissioning the project but also for the associated £100m research and development programme. He immediately reviewed schedules and asked for two more years - it had already slipped by one, he reckoned, and 12.5 per cent more money.

Jackson has not changed his estimates since 1986 - unlike the builders of the Channel Tunnel, he points out. He also claims the best safety record of any large construction site in the UK, with an accident rate only one-quarter the average figure. The Health and Safety Executive recently visited Thorp to try to discover why it was so safe, Jackson says. It is because BNFL penalises its contractors rather than their employees if they are found to be infringing HSE rules.

Thorp is a chemical separation plant. The late Lord Hinton, who built the nuclear factory in the 1940s, rated it the most difficult of all the projects he ever undertook. Jackson rates Thorp a project as complex as three nuclear stations, at about £20m apiece, if measured in terms of the number of control loops.

R&D at the rate of about £10m a year has proceeded in parallel with Thorp's design and construction. Construction is scheduled for completion next February, leaving him the rest of 1992 to finish commissioning and to reprocess his first batch of highly radioactive fuel. "With something like this, you're dependent almost to the bitter end," he says.

Thorp's job is to dissolve the highly radioactive spent fuel and separate the ceramic into three constituents - uranium, plutonium, and fission prod-

Ken Jackson, director of one of Sellafield's nuclear projects, speaks to David Fishlock

Glowing with pride



Ken Jackson: 'My job is to exercise judgment as to when we can proceed without too much risk'

ucts (radioactive wastes). The ceramic takes about eight hours to dissolve in hot nitric acid. Uranium and plutonium can be reclaimed as fuels.

R&D has provided Jackson with Thorp's process flow sheet, providing confidence that the chemistry will behave as the chemists predict. But because R&D and design are progressing in parallel, "one of the most challenging parts of my job is to exercise judgment as to when we can proceed without too much risk". They are the most difficult judgments he must make, he says.

By chemical industry standards he considers Thorp simple stuff - easy chemistry, low temperatures and pressures. But it involves two kinds of computer-controlled process: chemical and uses novel technology invented by BNFL. Thorp's flow sheet was proven on a small-scale model, only 1:10,000. But the novel technology has been demon-

strated full-scale with only the radioactivity missing. This is the pulsed-column process in which one chemical stream flows through another, and ingredients transfer from one to the other, without moving parts in the plant. The dynamics of the many pulsed columns require sophisticated computer control.

Thorp's 3,000 stainless steel vessels and 280 kilometres of stainless steel pipework are distributed among its 2,032 rooms to localise the consequences of any leak or breakdown. Control is distributed among 15 main computers and 90 zonal computers, networked to a central control room. Jackson says that Thorp has drawn extensively on the experience of computer-controlled projects already commissioned at Sellafield for storing spent fuel and treating radioactive wastes.

Construction is currently at its peak employment with about 5,000 people working on

Thorp. Jackson has begun to commission plant services, the first of five commissioning phases, including plant control, then three areas of the flowsheet. Each has its own manager reporting to Jackson. "But I find with a project as complex as this that nothing is so simple as you divide it into neat compartments." His commissioning team of 400 at present will increase to 1,000 by the end of this year, and will peak at approaching 2,000 in mid-summer 1992.

Before Thorp "goes active" - radioactive fuel is introduced - Jackson also plans to have maintenance schedules worked out for the first 20 years of operation. Thorp involves three different approaches to maintenance: conventional in the case of its non-active areas; robotic for the mechanical handling of spent fuel and radioactive wastes; and zero maintenance in sealed rooms where fuel is chemically processed.

Jackson has also built a plant simulator, on which he can model the dynamics of Thorp's process, validate its control software, and train its operators. He expects it to need a total of about 300 operating staff working a five-day shift.

A small explosion at Sellafield in 1973, energetic enough to blow radioactive gas from a sealed room into areas where men were working, taught its managers that there were still things to be learned about the chemistry of spent fuel reprocessing.

His R&D programme has rigorously examined every possible failure mode, says Jackson. The nuclear inspectors stipulate the radiation limits for anyone standing on Sellafield's boundary. "I'm accountable under the nuclear site licence," Jackson says.

Critically has a special meaning for the nuclear engineer. It is the nuclear reaction which takes place when a fissile material such as plutonium reaches a certain concentration. Critically releases deadly gamma-rays. "It must not happen," Jackson says.

Could operator error cause an accident? Compared with a nuclear reactor, Thorp's reactions are sluggish, giving its operators far longer to think about the next move should they see it drifting towards disaster. You could walk away from Thorp and nothing would happen for quite a long time. Moreover, operators will have no way of interfering with Thorp's built-in safety systems - of switching them off, as was done at Chernobyl.

The money is on a secure lottery

By Della Bradshaw

When Julius Caesar wanted to restore Roman buildings or Britain's Queen Elizabeth I wanted to repair the country's harbours, they decided the best way to raise the cash was to hold a public lottery. Now British charities have followed their lead.

But with more than 50m lottery tickets to be sold in the UK's public lottery, and with £10,000 as the top prize, the need for watertight security has been one of the lottery company's top priorities.

The company, United Kingdom Charity Lotteries (UKCL), has two concerns with its "scratch match" game. First, it has to guarantee the integrity of each ticket, so that only the legitimate winner takes home the money. But it also has to ensure that the sales money is distributed to the charities taking part in the game according to a set of pre-determined rules.

To guarantee that the tickets cannot be tampered with, UKCL has gone to US company Webcraft Games, of New Jersey, to produce the cardboard tickets with sandwiched layers of aluminium foil - the foil is scraped off with a coin to reveal a series of figures. (If three of the figures match, the purchaser wins that amount as prize money.)

To ensure that the retailer does not give the smaller prize money - of £5 or £10 - to someone who has fraudulently tampered with the card, coded numbers hidden under the silver surface help him or her check its authenticity.

To claim a larger prize, the winner has to submit the ticket to the UK head office in London, where the winning formula on the back of the ticket is validated against a code number on the front.

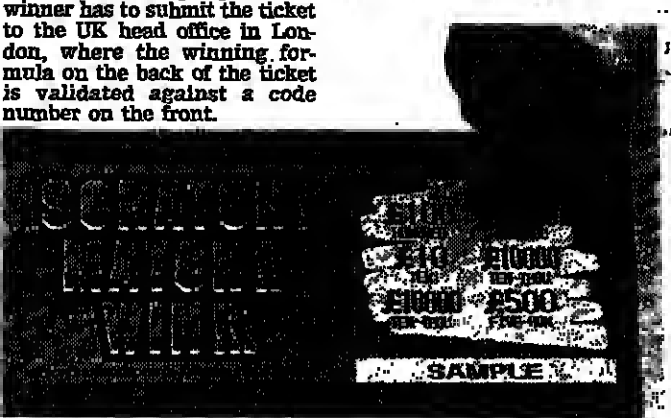
These winning code numbers are determined by a series of complex algorithms, performed at the time the tickets are printed. To prevent fraud, information on which card contains the winning pictures and numbers is kept separate until a claim is made.

In the US any potential frauds have been thwarted by these techniques, says Wilson Cunningham, president of Game Plan International, of Atlanta, the company which has developed the inventory validation and cheque payment software used in the UK.

Game Plan has set up its Stratus computer system in London to help control the flow of tickets. At any time it can tell where each batch of 300 lottery tickets is - in which warehouse or retail outlet. Each batch will generate at least £120 in prize money.

The rules of the lottery in the UK insist that each of the 2m tickets are divided into 100 blocks of 180,000 tickets, each block containing a pre-determined combination of tickets of different values. Game Plan can therefore keep track of how much income should go to which charity.

Since the game started in the first week of February, only 3.8m of the 52m tickets have left the warehouses for the retailers, but business is picking up, says Cunningham. He still believes that the sceptical public has to be won over by the lottery scheme. He compares the UK scene to California where, when the first lottery was introduced, 80m tickets were sold in the first week.



BUSINESS LAW

Czechoslovakia opens for business

By Daniel Arbess

CZECHOSLOVAKIA'S federal parliament has finally delivered the ownership and foreign exchange laws that open the doors to foreign investment and the privatisation of some 4,000 state companies.

A new Foreign Exchange Law, effective since January 1, fully implements "internal convertibility" of the Czechoslovak crown. Before the new law, joint venture companies were forced to segregate domestic and foreign currencies and revenues. Imports could be bought and profits transferred abroad in foreign currency only to the extent that the joint venture had on account "sufficient liquidities of foreign exchange", after paying its foreign currency expenses and satisfying a mandatory obligation to exchange 90 per cent of its foreign currency earnings for crowns at the State (central) Bank.

The Foreign Exchange Law ends the practice of segregating expenses and revenues into line with international practice. With the exception of the foreign shareholder's capital contributions (which may be kept in separate foreign currency accounts), all foreign currency accruing to the joint venture must be sold to the State Bank within a month after receipt at a daily commercial exchange rate established by the State Bank.

If any Czechoslovak company needs foreign currency for any purpose (including supply of components imports or distributions to foreign shareholders), it simply presents the State Bank with an order to exchange available crowns at a corresponding "sell" rate prevailing on the date of the transaction. On February 1, the "sell" rate was about 2 per cent higher than the "buy" rate.

There are, however, two limitations. The first - an import duty rather than a foreign exchange regulation - is a 20 per cent surcharge imposed on the import of certain consumer goods. However, this surcharge should have a limited impact on joint ventures, since it applies only to finished products rather than to imported components and will be phased out by the end of this year.

More troubling is a special set of exceptions from the internal convertibility regime which are found in the law itself. Czechoslovak companies need to apply to the State Bank for special permission to buy

foreign currency for the purpose of purchasing immovables or securities abroad, or to receive "a foreign exchange credit" from a foreign bank or financial institution.

Most companies may not be too concerned about limitations on their right to buy foreign real estate or equity. The limitation on foreign exchange credit, on the other hand, might prove a real issue for companies planning to rely on foreign currency financing.

On the ownership side, the much awaited privatisation programme is now a reality. The controversial centerpiece is the Restitution Law which was passed on February 21 and comes into force April 1. It paves the way for the return or compensation for expropriation of nearly \$11bn of non-agricultural property expropriated by the communist government between 1948 and 1989.

Czechoslovak citizens permanently residing in the country

lated by reference to existing regulations for real estate evaluation. Cash payments will be limited to Kcs 30,000 (about \$1,000), the balance will be paid in "restitution certificates", presumably shares in soon-to-be-privatised companies.

While the restitution period progresses, full scale privatisation will begin. As a first step, most non-restitutable properties and businesses of local, "non-public" character (shops) are being auctioned under the Small Privatisation Law. Only Czechoslovak citizens-residents are entitled to participate in this at the moment.

The real opportunity for foreign investors is in the process of large scale privatisation. The Large Privatisation Law, passed on February 26, 1991, codified the approach to de-nationalisation and ownership transformation developed in early 1990.

The law requires every enterprise to develop a "privatisation project", detailing such things as an inventory and valuation of assets to be privatised, the corporate form the privatisation will take, "non-usable" property relating to the company's past life in the socialist economy, and the way shares of the privatised company will be issued.

The conversion process for each enterprise, including authorisation of the transfer of assets, must be overseen and approved by the sectoral ministry which traditionally exercised jurisdiction over the enterprise, in consultation with newly organised inter-ministerial commissions. After de-nationalisation, the company's shares will be owned by a National Assets Fund (NAF) attached to the republic ministries of privatisation.

The law provides a number of methods of issuing shares, including through the use of domestic "investment coupons", domestic and foreign flotation, and divestiture by controlled auction to foreign investors.

Under the investment coupon programme, every resident Czechoslovak citizen over the age of 18 will be entitled to a number of coupons representing a fixed number of "points". The coupons are expected to be issued at a nominal price, although the legislation does not specify exactly what the price will be. A company's privatisation project will indicate the proportion of its shares which will be offered for sale in exchange for coupons.

Key details about the pricing and mechanics of share distribution are largely left to future regulation. Whether all or part of a company's shares are approved for privatisation to a foreign investor, asset valuation will be a critical issue. Strategic investors should be prepared to work closely with the Czech side to structure the transaction to ensure transparency and competition.

Finally, the strategic investor should carefully consider possible anti-trust ramifications of any big acquisition. Under the new Law on Protection of Economic Competition, effective March 1, 1991, anti-trust scrutiny may be triggered in acquisition transactions in two situations.

First, when the assets of an existing state enterprise are transferred to a new joint stock company as part of the privatisation process, where it is anticipated that the new company will enjoy a market share of at least 30 per cent in a relevant market. In such cases the NAF is required to prepare an analysis of potential market abuse (with reference to the assumed level of competition within no more than two years). The NAF's conclusions will be reviewed by a newly set up competition office. A disapproval there can be overruled only by the respective government exercising jurisdiction over the enterprise.

The law is also relevant in mergers involving existing companies. A transaction is considered a "merger" where the investor "acquires legal or material capability to exercise control" over an enterprise "or a part thereof". To attract scrutiny, the merger must involve a company whose market share exceeds the 30 per cent threshold. The standard to be applied by the competition office is whether it is established that the "detriment" to competition resulting from the merger is "less important" than the advantages to be thus gained. The law is not clear whether a right of appeal also exists in this context.

The author is a lawyer with the international law firm of White & Case.

FORMOSA FUND

International Depositary Receipts

indicating Beneficial Certificates

representing 1,000 units

Cash distribution 1990

Kwang Hwa Securities Investment and Trust Company Ltd, the Manager of the Formosa Fund, announces a cash distribution of New Taiwan Dollars 9,000 per IDR (equivalent of 1,000 units) for the shareholders. The cash distribution represents a sum of 20 percent of the net assets of the Fund, after deducting the expenses of the Fund, and is subject to the approval of the Board of Directors of the Fund.

The ex-distribution date is March 12th, 1991. Payment for coupon no. 2 of the Formosa Fund International Depositary Receipt will be made on or after March 25th, 1991 at one of the following offices of Morgan Guaranty Trust Company of New York:

• Brussels, 35 Avenue des Arts
• New York, 30 West Broadway
• London, 1 Angel Court
• Frankfurt, 46 Mainzer Landstrasse
• Zurich, 33 Stockenstrasse

In compliance with the terms and conditions of the deposit agreement the cash distribution will be made by the depositary or the aforementioned agents, against presentation of the appropriate coupon and the certificate of authenticity and residence duly completed.

The results for the year ended December 31st 1990 (audited by Ching, Lai, Lin, Chang, Wu, Touche Ross) were:

FORMOSA FUND	
Balance Sheet	
December 31st, 1990	
currency: New Taiwan Dollars	
ASSETS	
Investment at market value	nd 1,595,104,536
Deposits in banks	nd 43,227,354
Short-term bills	nd 229,722,117
Interest and dividends receivable	nd 3,900,528
Other current assets	nd 72,845
Total assets	nd 1,871,037,380
Liabilities	
Stock subscription payable	nd 5,385,382
Accrued Manager's fee	nd 2,344,324
Accrued custodian's fee	nd 12,579,578
Tax payable	nd 10,223,529
Other current liabilities	nd 2,568,812
Total liabilities	nd 20,667,625
Net assets	nd 1,850,369,755
Represented by:	
Capital accounts	nd 1,841,620,387
Total income available for distribution	nd 9,149,368
Units issued	nd 1,850,369,755
Net assets value per unit	nd 1,952.29

FORMOSA FUND
Statement of income and expenses and accumulated distributable investment income for the year ended December 31st, 1990

Income	nd 9,43,691
Cash dividends	nd 34,199,655
Stock dividends	nd 23,594,040
Total income	nd 67,337,386
Expenses	
Management fee	nd 32,788,283
Custodian fee	nd 4,372,812
Amortization	nd 2,728,874
Tax	nd 8,512,621
Others	nd 2,921,749
Total expenses	nd 51,724,851
Net investment profit for the year	nd 15,612,535
Income capitalization on units redeemed and issues	nd 1,532,412
add: opening balance	nd 17,144,947
Total income available for distribution	nd 17,995,957
	nd 9,149,368

Depository: Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, 1040 Brussels

JP Morgan

Notice

Change of Address

The Sumitomo Trust and Banking Co., Ltd.

Notice is hereby given to the holders of the securities listed below, in relation to which The Sumitomo Trust and Banking Co., Ltd. (the "Bank") acts as Paying, Warrant and Conversion Agents with effect from 28th August 1990, the specified office of the Bank in relation to such securities:

155 Bishopsgate
London EC2M 2XU
Telephone: (071) 945-7000
Facsimile: (071) 945-7177/7178
Telex: 8869924 (Unchanged)

Securities

Securities

Cosmo Securities Co., Ltd. U.S. \$50,000,000 13% Guaranteed Notes with Warrants due 1992	Daiwa Trusts & Industry Co., Ltd. U.S. \$35,000,000 25% Guaranteed Bonds with Warrants due 1991	Daiwa Securities Co., Ltd. U.S. \$150,000,000 25% Bonds with Warrants due 1981	Daewoo Electric Railway Co., Ltd. U.S. \$120,000,000 35% Bonds with Warrants due 1983
Daiwa Trusts & Industry Co., Ltd. U.S. \$100,000,000 40% Guaranteed Bonds with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1983	Daewoo Electric Railway Co., Ltd. U.S. \$150,000,000 4% Guaranteed Notes with Warrants due 1993
Daiwa Securities Co., Ltd. U.S. \$70,000,000 5% Guaranteed Notes with Warrants due 1992	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 40% Bonds with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1993	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 4% Guaranteed Notes with Warrants due 1993
Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 40% Bonds with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1993	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 4% Guaranteed Notes with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1993
Daiwa Securities Co., Ltd. U.S. \$25,000,000 25% Guaranteed Bonds with Warrants due 1991	Daiwa Trusts & Industry Co., Ltd. U.S. \$100,000,000 40% Guaranteed Bonds with Warrants due 1992	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1991	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 4% Guaranteed Notes with Warrants due 1993
Daiwa Trusts & Industry Co., Ltd. U.S. \$100,000,000 40% Guaranteed Bonds with Warrants due 1992	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1991	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 4% Guaranteed Notes with Warrants due 1993	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1991
Daiwa Securities Co., Ltd. U.S. \$25,000,000 25% Guaranteed Bonds with Warrants due 1991	Daiwa Trusts & Industry Co., Ltd. U.S. \$100,000,000 40% Guaranteed Bonds with Warrants due 1992	Daiwa Securities Co., Ltd. U.S. \$50,000,000 35% Bonds with Warrants due 1991	Daiwa Trusts & Industry Co., Ltd. U.S. \$200,000,000 4% Guaranteed Notes with Warrants due 1993
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COMMODITIES AND AGRICULTURE

Biggest ever gold coin launched

By Kenneth Gooding, Mining Correspondent

GOLDCORP OF Australia yesterday surprised the gold market by launching a 1 kg hillion coin that it claimed was the biggest legal tender coin of any type produced this century and the biggest gold coin ever minted.

The new Australian Nugget, weighing 92.15 troy ounces, is 99.99 per cent pure gold, 75 mm in diameter and 12.9 mm thick. It has a face value of A\$10,000. Mr Don Mackay-Coghill, managing director of GoldCorp, said: "Without question this is the most radical development since the introduction of the Kruggerand coin in 1970.

"The time is right for the coins to move in and challenge gold bars," said Mr Mackay-Coghill, a South African who was one of the team that launched the Kruggerand and

revolutionised the business. Analysts in London suggested there might be tax advantages in some countries in describing a lump of gold as a legal tender coin rather than as a bar.

Mr Mackay-Coghill promised, at a gold conference in Sydney, that the new Nuggets would sell at lower premiums to the market price of gold than any other bullion coins. The new series of Australian Nuggets will be issued in two-ounce, 10-ounce and 1 kg weights. Until now the maximum Nugget size has been one ounce.

In recent years GoldCorp has attempted to combine collectability and investment potential to its bullion coins by limiting the number minted each year. However, the new Nuggets will be produced in

unlimited quantities.

GoldCorp has chosen to launch its oversized Nugget at a time when bullion coin sales are in the comparative doldrums. According to the World Gold Council, the Geneva-based promotional organisation, sales of the five most successful legal tender gold coins (the Canadian Maple Leaf, the US Eagle, the Australian Nugget, the British Britannia and the Austrian Philharmonik) rose from 2.37m ounces in 1989 to 2.4m ounces (about 75 tonnes) last year.

The Gold Fields Mineral Services consultancy organisation, says total official gold bullion coin sales fell from the equivalent of 300 tonnes in 1987 to about 127 tonnes in 1989 to 2.4m ounces (about 75 tonnes) last year.

Many small Brazilian farmers, who made a good living in the past by growing hardy robustas, are facing hard times now that the government is no longer a guaranteed buyer.

The coffee sector is divided over whether Colombia will maintain its lead in 1991. Some exporters believe that, with Brazil unlikely to increase volumes this year, it will continue to play second fiddle.

According to Mr Calmon, however, it will be difficult for Colombia to keep its sales up to last year's level. "They sold most of their stocks," he said, "and now they will have to rely on production."

Colombia's move to lead position in coffee exports was not the only bad news the Brazilian coffee market got this week. January's soluble coffee exports, it was announced, suffered a 51 per cent fall compared with last year in terms of volume and a 40 per cent fall in terms of value of sales. Exporters blamed the fall on the world recession, which led to reduced sales in key countries like the US.

Reform comes at a bad time for Madrid

THE TRAGIC and very public passing in Alicante last year of Sultan the bull, after undergoing surgery for a knee injury brought about by an overhanging lunge at a cow, brought home, for the first time for many Spaniards, the scale of the effort being made by farmers to do something about their often desperate lack of competitiveness.

Sultan had been bought in 1988 by the Cantabrian government in northern Spain for \$1m from his Canadian owners to try to improve the quality of the region's dairy herds. Before he died, he made 70,000 sperm donations, only 30,000 of which had been used.

Herd improvement is an expensive, slow business. The sperm used in an artificial insemination costs about \$65. One large dairy farmer in Andalusia says it took him five years to bring average production of his cows from 15 litres a day to 22 litres, just under the European Community average.

But time is of the essence for all Spanish farmers. The country joined the community only in 1986 and its farming and other industries have not had the benefit of years of rationalisation and streamlining imposed either by reforms to the Common Agricultural Policy or by industrial competition regulations.

This means that recent proposals by the EC's agriculture commissioner, Mr Ray McSharry, to "remodelate" the financial incentives paid to farmers under the CAP towards lower support prices, reduced production to match

in many prime crops are extremely low. The Spanish average about 2.1 tonnes of barley on an unirrigated hectare compared with 5 tonnes in, say, Scotland. In wheat, the comparison is worse still - 2.4 tonnes against 7 tonnes.

In the third article of a series on national attitudes to proposals to redirect agricultural support policy Peter Bruce finds the Spanish government in something of a quandary

consumption and measures to encourage the survival of small, inefficient farmers will, if adopted, catch Spanish farming in the middle of a period of profound change.

The government in Madrid has been even more than normally quiet since the McSharry proposals were made public earlier this year. It is trapped between its competing desires to encourage the large mechanised dairy and cereals farms in the south, mainly in Andalusia, and to keep small, family-run farms in the north in business as well.

More than 90 per cent of Spain's farms are smaller than 20 hectares and 80 per cent are smaller than 5 hectares. Yields

Given the large number of small farms in Spain, the government would probably welcome Mr McSharry's proposals in principle. Its problem is that many of the large cereals farms in the centre of the country - Castilla-La Mancha, Castilla-Leon and Terner - are desperately uncompetitive and the land poorly endowed.

Six centuries ago most of central Spain was forested, but the trees were gradually cut down to allow wealthy sheep farmers to migrate their flocks to escape hot summers in the south and freezing northern winters. Farmers in Castilla-Leon, north west of Madrid, say they are beginning to withdraw much of their land from

cereals altogether to concentrate on new crops. Many are planting sunflower.

Needless to say, the union of small farmers is enchanted with the ideas put forward by Mr McSharry. "We fully support his analysis," says Mr Fernando Moraleda, the union's secretary general. "Spain would cease to be Spain if farming became focused solely on the market."

The country's small farmers, however, have been hearing soothing noises about how important they are to the social fabric of the nation for decades and are no longer easily moved. "What the commission does not say is the most important thing - what it is actually going to do about the imbalances that its price support system has caused," says Mr Moraleda. "We could not live with price cuts. It would be akin to treating cancer with aspirin."

They have to decide how they are going to configure prices in the market. We would reject the price package now being negotiated and we want a calendar established to discuss the reforms. "Particularly, farmers want the payment of premiums - bonuses paid on top of support prices to reward quality - to be awarded on a more discriminatory basis and not equally."

"There are also large farms that are not really efficient because they depend too much on Community subsidies," he says. "If they are serious they should renounce subsidies."

Most analysts expect that Spain will see a way of drawing proposals for a community fund into Spain, not least because its support dwindles in the cities, the countryside is critical to the electoral prospects of the ruling Socialist Government. More than 60 per cent of the active agricultural population either own or farm a small plot for a family member that owns one.

In the only area in the south where farms are both small and highly profitable - the greenhouse-strewn lands producing fruits and vegetables for export around Almería and Murcia, the commission's ideas would probably guarantee the Socialists limitless popularity if they were adopted. Certainly, countries like Britain and the Netherlands, which strongly oppose the McSharry proposals, will not be able to count on Spanish support. The only question in Spain is to what extent the government might be able to satisfy its rich and efficient farmers whilst feeding the poor at the same time.

Brazil's coffee export earnings fell behind Colombia's last year

By Victoria Griffith in Sao Paulo

BRAZIL HAS lost its world lead in coffee exports to neighbouring Colombia. Colombia's receipts from the 13.5m bags (60 kg each) it sold abroad in 1990 totalled \$1.5bn, some \$200m more than Brazil earned from exports of 18.9m bags.

While Colombia has overtaken its southern neighbour before - in 1986, following a terrible drought in Brazil - last year was the first time Brazil had taken second place under normal market conditions.

Colombia's exports have soared since the suspension in 1989 of the International Coffee Organisation's export quota system. But Brazil, which had enjoyed a 30 per cent share of ICO quotas, has not been in a position to export its own surplus since the free market. Meanwhile, the price premium on Colombia's washed arabica coffee has increased as the western consumers have moved up market.

"Brazil's coffee sector suffers from low productivity and poor quality," said Mr Carlos Cal-

mon, president of the Brazilian Federation of Coffee Exporters. While the market prefers high-grade arabicas, or "milds", Brazil produces mostly low-grade arabicas and robustas. Moreover, Brazilian coffee is sun-dried, not washed, as it is in Colombia.

Exporters also complain that not enough care is taken at harvesting and later in storing the coffee beans. On this point, coffee production can be improved, but only with investment in the sector. And with credit scarce in Brazil, these days, capital is hard to come by.

"Any improvement in the quality of Brazilian coffee will only come in the medium-term," said Mr Calmon. "By that I mean at least four harvests."

In the past, Brazil sought to compete on price. This is more difficult now that the market has become heavily consumer-oriented. Moreover, last year's removal of government subsidies in Brazil eliminated some of the sector's price advantage.

Many small Brazilian farmers, who made a good living in the past by growing hardy robustas, are facing hard times now that the government is no longer a guaranteed buyer.

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Hormones found in beef samples

BRAZIL'S MINISTER of Agriculture, Mr Antonio Cabrera, has banned six farms from selling their beef on the market after illegal hormones were discovered in meat samples, writes Victoria Griffith in Sao Paulo.

The incident calls into question once again the quality of Brazilian beef. The hormones, which are used to fatten cows quickly, have been banned in Brazil since 1988. The farms will not be allowed to sell meat on the market for at least six

months. Despite an ambitious new testing programme undertaken by the federal government, Mr Pedro de Camargo Neto, president of the Brazilian Rural Society, said more would have to be done to guarantee quality in the sector. He said beef producers were considering a self-imposed tax that would be used to finance a private quality control centre.

The Ministry of the Economy said it was on the verge of authorising the closure of con-

tracts for the importation of 100,000 tonnes of beef from the European Community to offset beef shortages on the domestic market.

The shortages have appeared over the past few weeks as farmers have held back supplies in protest at government price freezes. The government also said it was negotiating with the EC for the elimination of import restrictions on Brazilian meat, in particular the quota on high-quality Hilton beef.

Rise in world tin stocks levels off

WORLD TIN stocks were 45,000 tonnes at the end of December, 5,000 tonnes below an earlier unofficial estimate but more than double the target level of 20,000 tonnes set by producers, according to delegates at the Association of Tin Producing Countries meeting in Kuala Lumpur.

The figure was almost unchanged from the end of June, however, and analysts said the production cuts by some producer members because of sliding prices and the association's export controls had helped to check a further build-up in stocks.

Stocks in Malaysia, the world's fourth largest producer, led to 14,700 tonnes at the end of 1990 from 20,547 at end-1989. But a big rise in stocks on the London Metals Exchange, largely due to an influx of metal from Brazil, the world's biggest producer, continued to undermine the ATPC's export control scheme.

The ATPC has adjourned its executive committee meeting until tomorrow, officials said at the end of their second day of talks. No reason was given. The ATPC was earlier scheduled to meet for four days from Tuesday.

The ATPC comprises Australia, Bolivia, Indonesia, Malaysia, Nigeria, Thailand and Zaire. Nigeria and Zaire have not attended the meeting.

Coconut controversy grips Philippines

Greg Hutchinson on efforts to revive the industry's fortunes

THE COCONUT is no laughing matter in the Philippines. Indeed, Mr Charles Avilar, administrator of the country's Coconut Authority, describes it as "the most political commodity in the Philippine today."

"In the coming months the coconut industry will be full of controversy," says Mr Avilar as we sip coconut juice and wonder what are the thousand and one industrial uses that he claims can be made of this unprepossessing product. His proudly serious tone is understandable when one considers that in the Philippines, the world's biggest producer, the employment of a third of the population is connected in some way with coconuts.

That amounts to 20m people in an industry earning \$600m from exports, not a very impressive picture considering that electronics, employing a less than 100,000 people, grosses \$3bn a year.

But the World Bank, determined that industry crop should not die a natural death, is sinking \$121m into the industry over the next five years. These new funds and a decision by the administration of Corason Aquino, the president who dismantled government's monopoly of the industry five years ago, to step back as regulator, will effectively keep coconuts at centre-stage.

Because of adverse market conditions the Philippines' coconut product exports earnings fell 5 per cent last year to \$600m, despite a 31 per cent rise in shipments to 2.4m tonnes (in copra terms). Mr Avilar, administrator of the Coconut Authority, announced recently. But the fall was substantially lower in percentage terms than the preliminary 15.9 per cent drop in export earnings reported on February 1 by the United Coconut Association of the Philippines, an industry body.

Of the major coconut products, only coconut oil exports rose in value, increasing by 11.45 per cent to \$418.12m. Desiccated coconut exports fell 15.68 per cent to \$60.27m, while copra cake/meal earnings were down marginally at \$85.55m. Earnings from copra itself fell by 14.68 per cent to \$20.56m.

In a bid to regain the confidence of buyers, Mr Avilar says, strict regulations will be imposed to prevent contamination with aflatoxin, a toxic mold caused by inadequate drying of copra (coconut flesh). Such contamination of the oil squeezed from copra is a major concern for international buyers. Other worries for the industry include competition from other vegetable oils and the cholesterol content of coconut derivatives.

Drying equipment will be made widely available to coconut farmers and Mr Avilar says this initiative is expected to reduce the risk of contamination. The other component of the World Bank programme is extensive replanting and fertilisation of coconut trees, half of which the agriculture department says are senile, and most of which are planted on unsuitable land.

Meanwhile, the move to begin regulating the country's life-blood industry again after five years of free trade is expected to excite strong apprehension. "Regulation" has been a dirty word for many farmers and others in the coconut industry, controlled before Mrs Aquino came to power by cronies of the late dictator Ferdinand Marcos, who, the government alleges, diverted 9.7bn pesos (\$190m) of a special levy said to have been paid by Lam farmers.

The levy was used to set up the United Coconut Planters Bank, which is alleged to have diverted levy funds to cronies, such as Mrs Aquino's estranged cousin Mr Eduardo Cojuangco, who next Tuesday will attempt to win a proxy

battle to regain control of the bank from the Aquino administration's Presidential Commission on Good Government.

The government also alleges the Mr Cojuangco used the levy funds to try to gain a controlling interest in San Miguel Corporation, the Philippines' biggest industrial company. Mr Cojuangco, president increasingly as a serious presidential contender in next year's election, says he has earned control of both corporations, denies any wrong-doing and says he will not stop fighting to get back what he believes is his.

The authority now estimates the levy to be worth P350m and wants the money recovered and ultimately returned to farmers in an extension of the World Bank coconut industry development programme. "Hitting out at the 'unfettered competition' of the coconut industry," Mr Avilar says, "Now we're trying to bring the pendulum back. We recognise we are a developing country and that we cannot have anarchy." But he says there is no intention to return to a monopoly.

The World Bank loan is part of a five-year programme also involving the Department of Agriculture and the Coconut Authority, a statutory body, to replace senile trees with higher yielding varieties and to boost the use of fertilisers.

WORLD COMMODITIES PRICES

MARKET REPORT

Cocoa prices ended a hectic day in London well ahead yesterday as the trade continued to speculate over a possible deal between a UK trade house and the Soviet Union. "The only thing that could have generated this enthusiasm and made people run for cover in Russian buying," one trader said. London robusta coffee prices also advanced, following the recent gains in New York.

Robustas were said to be showing interest in a wide range of coffee, with second hand Indonesian and Brazilian supplies actively traded. Origins, however, remained largely eluded. In New York, arabicas were again sharply

Cocoa - London POX

	Close	Previous	High/Low
Mar	695	695	695-641
May	682	680	682-680
Jul	670	665	670-665
Sep	720	720	720-713
Dec	720	720	720-713
Mar	775	775	775-765
May	775	775	775-765

Turnover: 17,000 (9,000) lots of 10 tonnes
KCOO indicator prices (US cents per pound) 10 day average
Mar 5 662.77 (620.00) 10 day average
Mar 6 648.00 (620.00)

COFFEE - London POX

	Close	Previous	High/Low
Mar	544	544	544-528
May	565	545	570-547
Jul	575	561	587-565
Sep	595	590	594-590
Nov	615	594	612-600
Jan	624	610	624-610

Turnover: 700 (490) lots of 10 tonnes
KCOO indicator prices (US cents per pound) 10 day average
Mar 5 662.77 (620.00) 10 day average
Mar 6 648.00 (620.00)

SUGAR - London POX

	Close	Previous	High/Low
Mar	203.20	204.40	207.40-204.00
May	204.00	205.80	204.00-202.00
Jul	204.00	201.80	200.00-198.00
Sep	193.00	193.00	193.00-193.00
Nov	193.00	193.00	193.00-193.00
Jan	193.00	193.00	193.00-193.00

Turnover: 12,000 (1,000) lots of 50 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

CRUDE OIL - IPE

	Close	Previous	High/Low
Mar	19.25	19.25	19.25-19.25
May	19.25	19.25	19.25-19.25
Jul	19.25	19.25	19.25-19.25
Sep	19.25	19.25	19.25-19.25
Nov	19.25	19.25	19.25-19.25
Jan	19.25	19.25	19.25-19.25

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

GAS OIL - IPE

	Close	Previous	High/Low
Mar	19.25	19.25	19.25-19.25
May	19.25	19.25	19.25-19.25
Jul	19.25	19.25	19.25-19.25
Sep	19.25	19.25	19.25-19.25
Nov	19.25	19.25	19.25-19.25
Jan	19.25	19.25	19.25-19.25

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

WHEAT - London POX

	Close	Previous	High/Low
Mar	125.00	125.00	125.00-125.00
May	125.00	125.00	125.00-125.00
Jul	125.00	125.00	125.00-125.00
Sep	125.00	125.00	125.00-125.00
Nov	125.00	125.00	125.00-125.00
Jan	125.00	125.00	125.00-125.00

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

BARLEY - London POX

	Close	Previous	High/Low
Mar	125.00	125.00	125.00-125.00
May	125.00	125.00	125.00-125.00
Jul	125.00	125.00	125.00-125.00
Sep	125.00	125.00	125.00-125.00
Nov	125.00	125.00	125.00-125.00
Jan	125.00	125.00	125.00-125.00

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

RUBBER - London POX

	Close	Previous	High/Low
Mar	125.00	125.00	125.00-125.00
May	125.00	125.00	125.00-125.00
Jul	125.00	125.00	125.00-125.00
Sep	125.00	125.00	125.00-125.00
Nov	125.00	125.00	125.00-125.00
Jan	125.00	125.00	125.00-125.00

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

COPPER - London POX

	Close	Previous	High/Low
Mar	125.00	125.00	125.00-125.00
May	125.00	125.00	125.00-125.00
Jul	125.00	125.00	125.00-125.00
Sep	125.00	125.00	125.00-125.00
Nov	125.00	125.00	125.00-125.00
Jan	125.00	125.00	125.00-125.00

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

LONDON METAL EXCHANGE

	Close	Previous	High/Low
Mar	125.00	125.00	125.00-125.00
May	125.00	125.00	125.00-125.00
Jul	125.00	125.00	125.00-125.00
Sep	125.00	125.00	125.00-125.00
Nov	125.00	125.00	125.00-125.00
Jan	125.00	125.00	125.00-125.00

Turnover: 10,000 (1,000) lots of 100 tonnes
White (US cents per tonne) 10 day average
Mar 5 203.20 (204.40) 10 day average
Mar 6 204.00 (205.80) 10 day average

ELECTRICALS – Contd

404150

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MINES—Contd				
	1990/91			
	High	Low	Stock	Price + or -
6.9	35	Central Pacific.....	37	+1
74	21	Cross Mining S.L.....	29	...
34	16	Delta Gold Zsc.....	23	+2
104	27	Dominion Mining.....	33	...
18	13	Dowd Resources.....	19	...

154	12	Dragon Mines	21
9	20	Emperor Mines	22
62	19	Leventour 20c	23
86	19	McM Kalgornile 5c	23
78	20	Maralla Cons. 20c	24
61	21	Marshall Diamond S2	40
6	12	Plascon Mining 20c	18
175	01	Pluta Mines NL	04
136	6	Robinson Eld Min 20c	75
	40	Steele & Harris 25c	58

125	56 WAIM Hldgs 50c	70	+7
119	29 Mount Australia 50c	4	
36 1/8	11 Mount Burgess 20c	1	
8	39 Noranda Gas NL	4	+1
129	69 Blk Hill Pkto 50c	83	+5
145	59 Pacant 125c	51	
19 1/2	21 Champion Resources NL	21	
22	49 Pacminco	59	+2
9	Q1 Pelart Res	0	
118	106 Placer Pac. 30c1s	114	+6
7			
170			

181	80000 Metal Int. 25c	20
458	240000 Reinson 50c	253
24	04 Samson Exploration	1
303	1680000 Gwalia NL	280
27	14 Southern Pacific	15
15	2 Stockbridge Ltd	3
21	04 Swan Res 20c	0
9	1 Tuckanarra Mins	1
352	152 West. Mining 50c	192
72	11 Westvallen Res Pta. 20c	2

		Tins	
35	20 Mayer Hitam SM1...	28	
75	45 Kapas Beralat M30 50	45	
67	27 Malaysia Map. 10c	44	
160	130 Petaling SM1.....	150	

Miscellaneous	
190	45 Asbestos Mining Sp.
53	28 Andean Resources
17	4 Anglo-Dominion
18	61 Barrin Exploration y
37	91 Butte Mining 10p ...
25	14 Cetic Gold

41.9	44	3 1/2	Calby Mines
-	1222	2	Coss. March 10c
-	26		HD RX Inc
-	11 1/4		Dana Exploration
-	65		Donner Ent. 150p
11.4	16	0 1/2	Do. Warrants	0 1/2
-	24 1/2	6 1/2	Essex Int. 170p
-	98	2	Essex Minerals 20
13.0	45	3 1/2	Feblum Min. 120c	4 1/2
36.0	86	3 1/2	Hevor	15 1/2
-	55	2	Hevor Exploration
-	122 1/2	3 1/2	Hevor Mines	54 1/2

110.4	13	Perennial Water Rights	23
4	43	Greenwich Res Sp. - n	23
9.5	14	Homebase Mining SL	58.9
	67	Thermia West	45
	43	Kel's Int. Resp. - y	44
4	97	Kennamore	15
	49	Navan Resources - y	15
	45	Sabina Res CS1	7
20.3	47	Northwest Exp. CS1	59.1
	36	North West Exp.	12
6.9	39	2nd West Res.	7.4
	25	Gold Mines	

253	11	Proveca Gold IR 2p..	4
57	39	Intana Mining 20p..	4
93	392	KIT 10p..	4
605	4	Thurco Res. Inc. 1p..	4
14	3	Thurco Ridge Sp..	4
18	130	Young Group 10p..	4
178			

(19.2)

NOTES

Stock Exchange dealing classifications are of security names: α Alpha refers to shares owned by public and with a

By at least one, based on experience of how
2,000 or more, based on experience of how
traded in the typical deal. \$ Mega refers to a
y Gannma refers to other traded instruments
Highs and lows are based on intra-day
otherwise indicated, prices and net divide
denominations are 25p. Estimated prices
covers are based on latest annual reports as
possible, are updated on half-yearly figures
on "net" distribution basis, earnings per share
profit after taxation and unutilized
branched flours indicate 10 per cent.

calculated on "all" distribution. C
"maximum" distribution; Iols compares
profit after taxation, excluding excepts
including estimated extent of offsettable A
middle prices, are gross, adjusted to ACT or
for value of declared distribution and the
Estimated Net Asset Values (NAVs)
Trusts, in price per share, along with the
(0%) or premiums (Pm -) to the current
The NAV basis assumes prior charges at
converted and warrants exercised if dilut

- "Tap Stock"
 - Highs and lows marked thus have been
 - rights issues for cash
 - † Interim since increased or resumed
 - ‡ Interim since reduced, passed or deferred
 - ‡ Tax-free to non-residents on application
 - ‡ Figures or report awaited
 - ♥ Not officially UK listed; dealings 535/4(a)
 - ‡ USM; not listed on Stock Exchange
 - subjected to same degree of regulation

2.6	†	Not officially listed.
10.5	†	Price at time of suspension
	†	Indicated dividend after pending so-
	†	cover relates to previous dividend or
	†	Merger 66d or reorganization in pro-
	†	Not comparable
	†	Same interim; reduced final and
	†	Indicated
1.7	†	Forecast dividend; cover on earnings
	†	interim statement.
	†	Cover, allows for conversion of shares

2.0	1	* dividends or ranking only for residue
2.1	1	* Cover does not allow for shares with
1.7	1	* dividend at a future date. No P/E
1.21	1	No par value
1.3	9.2	R.Fr. Belgian Francs, Fr. French Franc
1.21	5	assumption Treasury Bill Rate stays unchanged
0.9	24.4	stock, a Annulised dividend, b Figures
3.4	8.9	other offer estimate, c Cents, d Dividend
		part of capital, cover based on dividend
		Redemption yield, f Flat yield, g Assume
		Assumed dividend and yield after scrip

capital sources. **K** Kenya. **M** Interim highest
 Rights Issue pending a Earnings based on
 Dividend and yield exclude a special
 dividend: cover relates to previous dividend
 latest annual earnings. **n** Forecast. **o**
 dividend rate, cover based on previous year
 to local tax. **x** Dividend cover in excess of
 and yield based on merger terms. **z** Dividend
 special payment: Cover does not apply to
 dividend and yield. **8** Preference dividend
 Canadian. **E** Minimum tender price. **F** D

on prospectus or other official estimates K
dividend and yield after pending scrip
3.4 Dividend and yield based on prospectus or
1.0 for 1991. K Dividend and yield based
4.8 official estimates for 1990. 1. Estimates
14.3 cover and P/E based on latest annual earnings
6.7 yield based on prospectus or other official
- K Dividend and yield based on prospectus
4.5 estimates for 1989-90. P Figures based on
1.0 official estimates for 1991. G Gross
dividend, cover and p/e based on prospectus

REGIONAL & IRIS
The following is a selection of Regions
latter being quoted in Irish

1.91	9.2	Craig & Rose CL...	675	
		Finlay Pkg. 5p...	37	
		Holt Wed 25p...	1318	
				Carroll H
				Helson I
				IRG...
				United I

IRISH

1.01	6.2	Cap. 8 1/2% Ln 1991	599 1/2	
		Spec Cap Ln 1996...	597 1/2	+ 1/2
3.81	4.4	Fin. 13% 97/02...	511 1/2	
14.8		Arnotts...	160	

TRADITIONAL C		3-month call n	
Industrials	p	RHM...	
Allied-Lyons.....	40	Rank O	
Amstrad.....	6	Reed in	
		STC...	
		Scars	
		SNKI.	
		TI	

5.3	5.8	41	11
8.5	3.3	42	758
6.7	3.6	25	Tecno
		28	Thorn
		38	Trust
		19	T&H
		29	Unilever
		43	Vickers
		45	Wellco
2.2	5.6	10	
2.0	3.9	23	
		23	

1.1	1	Chemistry	38	Brit. L.
		Charte Cons.	28	Costume
3.1	2.4	Comm. Union	28	Land
4.2	3.9	Courtauld's	35	MEP
	8.0	Eurotunnel	5	Moan
	2.6	FKI	20	
		FNFC	41	
1.0	0.0	Gas Accident	15	
2.0	4.5	GEC	68	
1.3	3.9	Glass	51	Aviva
1.9	4.0	Grand Met.	17	Rel. F.

2.2	5.2	Gasthaus	27	Brick
0.9	1.8	G.K.N.	26	Burns
2.7	3.2	Hanson	37	Combs
		Hawker Sidd	33	Gaelic
1.7	7.3	ICI	70	Pram
1.0		Ladbrooke	22	Shell
		Legal & Gen	32	Tusk
2.6	10.7	Lens Service	17	Ultras
1.5	24.2	Lloyds Bank	24	
0.5	3	Lucas Imts	11	
		Marks & Spencer	19	

3c	1.0	1	Minister of	21	Long
			Nat West Bk.	44	RTZ.
			P & O Ltd.	16	
			Racal Elect.		

3c	3.6	4.8	This service is available to companies		
3c	0.3		traded in the United Kingdom for a fee		

16	1.6	security shown, subject to the
17	1.7	
18	1.8	
19	1.9	

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٥٥٥ من الاصل

CANADA

CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on
11th March 1991.

It will be of particular interest to the 24% of the UK Board Directors who are regular FT readers. This is a greater percentage than any other UK daily newspaper. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax 071 873 3062.

FT SURVEYS

3:00 pm prices March 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	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NASDAQ NATIONAL MARKET[illegible]

3:00 pm prices March 6

[illegible]

4/24/15

AMERICA

Dow flirts with 3,000 level as optimistic mood holds

Wall Street

WALL STREET reached a record high yesterday on optimism about the prospects of a revival in the US economy, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 20.30 higher at 2,992.82. The Dow crossed the historic 3,000 level several times during the morning but seemed unable to hold on to its sharp gains. Volume was very heavy, with more than 1.64 billion shares changing hands by 1.30 pm. The Standard & Poor's 500 was up 2.74 to 378.45 and the New York Stock Exchange Composite was 1.30 higher at 208.54.

K-Mart improved 1 1/4% to 39.94 after unveiling, late on Tuesday, fourth quarter profits of \$2.01 a share compared with operating income of \$1.97 a share the previous year. Chrysler was one of the few losers, dropping 3/4% to 13.13% in active trading. Several analysts expect the automaker to slash its 30 cent quarterly dividend today. But shares in other US automakers moved higher after the company received approval from the Food & Drug Administration to market a product used to prevent infections associated with treating cancer.

Technology issues contrib-

uted to yesterday morning's rally. Intel rose 1/4% to \$52 1/4, Oracle Systems rose 1/4% to \$9 1/4 and Seagate Technology added 1/4% to \$18 1/4.

Among technology bellwethers, Apple Computer was 1/4% higher at \$64 1/4. Microsoft, however, fell 1/4% to \$110 1/4.

In the secondary market, a federal court ruling that Amgen's patent on its Epo drug is valid and is infringed upon by a drug developed by Genentech Institute helped shares in the company climb 1 1/2% to \$113 1/4 in active trading.

The ruling partly reverses an earlier court judgement that the drug, which stimulates the production of blood cells, shares in Genentech Institute crashed 3 1/4% to \$37 1/4.

Johnson & Johnson, which has exclusive marketing rights for Epo in the non-dialysis market in the US and in all worldwide markets except Japan and China, lost 5/8% to \$88 1/4. The company is expected to benefit from the Amgen ruling.

Johnson & Johnson added 3/4% to 54 1/4 after the company received approval from the Food & Drug Administration to market a product used to prevent infections associated with treating cancer.

Technology issues contrib-

Canada

TORONTO showed gains at midday, although it was off early highs, on renewed interest rate hopes. At midsession the composite index was 33.7 higher at 3,596.5 after hitting 3,598.06 earlier. Advances led declines by 945 to 145 on heavy volume of 22.38m shares.

Gold shares recovered. Placer Dome rose 3/4% to \$21 1/4. American Barrick rose 3/4% to \$24 1/4. Echo Bay gained 3/4% to \$39 1/4. And Barrick's plans to issue \$150m in debentures, eased 3/4% to \$37 1/4.

SOUTH AFRICA

JOHANNESBURG followed the global upswing. An easier financial rand also helped. The all-share index rallied 34 to 2,862 and the industrial index climbed 45 to 3,259. But the all-gold index fell 18 to 1,070 as bullion prices stayed at \$364.

EUROPE

Liquidity-led rally continues in frothy trade

THE liquidity-driven rally

continued yesterday, but the approach of many brokers' year-end targets and the frothy nature of the markets sounded alarm bells for some, writes FRANKFURT accelerated from a 14.21, or 2.1 per cent rise to 97.58 in the FAZ index at midsession to a gain of 54.06, or 3.5 per cent to 1,594.32 in the DAX at the close. This was its best one-day climb since January 17 and a new closing high for the year.

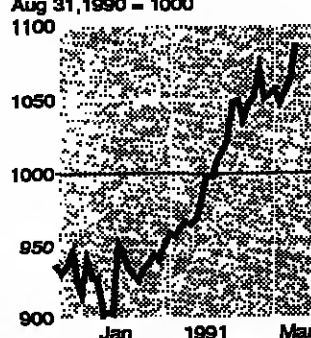
Volume reflected foreign buying, rising from DM5.850 to DM9.00m. Mr Jens Wiecking of Merck Finck in Düsseldorf said that prices had been catching up with late closing markets like Paris. He noted that German institutions' cash positions had fallen from 30 to 10 per cent in the month to mid-February.

The buying concentrated on the more liquid stocks. Volkswagen rose DM20 or 5.6 per cent to DM380. Bayer was up DM12.60 or 4.8 per cent to DM272.50 and Hoechst rose DM14 or 5.8 per cent to DM254.

Utilities, disregarded recently as domestic investors focused more on the problems rather than the prospects in east Germany, came back into favour with RWE up DM19 to DM402.50 and Veba, due to report 1990 results today, DM17.20 higher at DM343.70.

FT-SE Eurotrack 100

Aug 31, 1990 - 1000



There were arguments for caution. First, chart resistance was perceived at 1,600 on the DAX. Secondly, on the Deutsche Terminbörse, the put to call ratio nearly doubled from around 2.1 to 4.1.

ZURICH contrasted gains in banks and cyclical industrials with the painful contraction of Mr Werner Rey's empire. The Credit Suisse index rose 10.8, or 2 per cent to 558.8.

Omni, Mr Rey's holding company, dropped SF360 to SF260 on its return from suspension, having announced that it would apply for court protection from its creditors. Adia, the employment agency group in which Omni was selling a 53 per cent stake, a deal now under review, fell SF20 to

FT-SE Eurotrack 100 - Mar 6

Hourly changes

Open	10 am	11 am	Noon	2 pm	3 pm	Close
1086.15	1086.85	1088.43	1088.23	1082.17	1083.99	1082.50
Day's High	1088.41	Day's Low	1085.96			

Mar 5 1054.17 Mar 4 1054.98 Mar 1 1045.70 Feb 28 1058.74 Feb 27 1056.85

Base value 1000 (28/10/90)

SFR900: Sulzer, the textile machinery producer in which Omni has 50 per cent of the registered shares, fell SF20 to SF445.

PARIS came off its highs in active trading as investors took cues from many sellings was expected. The market has gained 7.6 per cent in the current trading account.

The CAC 40 index closed 20.38 or 1.1 per cent up at 1,621.01, a seven-month high. Turnover swelled from about FF3.1bn to about FF4.7bn, the best level since the Gulf war started.

Construction stocks continued to attract demand on Middle Eastern hopes. Poliet leapt FF43 or 8.2 per cent to FF355 with 141.50 shares traded. Rémy et Associés was also strong, rising FF15 or 6.4 per cent to FF251.

AMSTERDAM ran into some late profit-taking but still closed at a high for the year. The CDS tendency index reached 93.5, before closing 1.8, or 2 per cent, higher at 92.8. Turnover soared to FF1.27bn from FF1.78bn.

Elsevier, the publisher, bounced back FF2.70 to FF7.90 after falling on Tuesday during the placing of the Pearson stake. Polygram, the music company controlled by Philips, rose FF1.20 to FF135.50 following its good results on Tuesday. The company meets UK and US analysts today.

MILAN surprised many with its strength as the Comit index put on 14.23 or 2.5 per cent to 576.72 in volume estimated at more than Tuesday's 1.120bn. Generali rose L890 to L35,500. In its preliminary 1990 results, the insurer said that premium income rose 12 per cent in line with expectations, and reiterated that net profits were unchanged. But signs that the dividend would be held steady or even slightly reduced disappointed some analysts.

STOCKHOLM reached a high for the year. The Allshare index rose 20.7 or 1.9

per cent to 1,083.3 in volume of SKR795m, one of the highest ever and double Tuesday's SKR680m.

Rumours that Sandvik, the steel and tool making group, would bid for SKF, the ball bearing maker, pushed SKF three B shares SKR5.5 higher to SKR102. The president of Sandvik denied the rumours and analysts gave little credence to the speculation.

MADRID's rally continued, although share prices closed below their highs. The general index ended 3.55 or 1.4 per cent up at 271.88 after finishing the morning session at 273.79. Nissan Motor Iberica declined again after its dividend cut, losing Ptas3 or 5.7 per cent to Ptas542.

BRUSSELS encountered demand for industrial shares which had slipped last year. The cash market index added 10.61 or 1.9 per cent to 5,740.84. Générale de Banque rose BF800 to BF5,360 after reporting a good recovery in 1990 net profits and a small increase in the dividend.

OSLO's all-share index jumped 12.49 or 2.5 per cent to 502.30 in hectic trading worth Nkr262m. STANBOL occupied 5.1 per cent after its recent weakness, the 75-share index rising 226.34 to 4,691.02.

Caution governs Vienna despite recent advances

Foreigners have not returned, says Judy Dempsey

THE END of the Gulf war is giving the Vienna bourse a much-needed fillip, but traders in the Austrian capital remain cautious about prospects.

This caution may seem surprising. The Austrian economy is buoyant. Gross domestic product this year is expected to grow 3.3 per cent, compared with 4.5 per cent last year. This makes it one of the fastest growing economies among the OECD countries.

The country's current account balance for 1990 closed with a surplus of Sch8bn (\$740m), nearly Sch7bn more than in 1989. The opportunities, particularly for Austrian construction companies, in Germany are considerable, given that sections of the German economy are at full capacity. Germany accounts for 35 per cent of Austria's exports and 43 per cent of its imports.

The socialist-led coalition government intends to reduce state holdings to less than the current 51 per cent, which means that the exchange can expect more listings and the budget deficit will be reduced further.

These trends, however, are not inspiring optimism among Viennese traders. Mr Christian Gutleider, a senior bourse official, points out that the exchange still has much ground to regain since August, when Iraq invaded Kuwait.

The house index stood at 713 just before the invasion, and closed at 602.26 on the last day of trading in 1990, a loss of 30 per cent. Prices started to pick up two weeks ago, yesterday the index advanced 13.27 to 565.13, a rise of 12.5 per cent so far this year. Mr Gutleider says: "We will be very lucky if we gain 20 per cent by the end of the year."

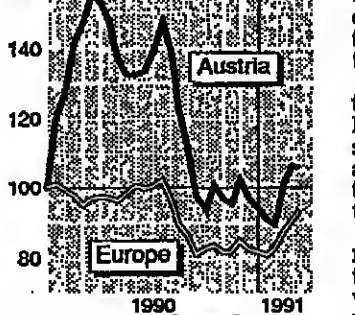
Volume of trading on the stock exchange was also affected by the Gulf war.

Although turnover during 1990 totalled Sch22bn, an increase of 200 per cent from Sch17bn the previous year, the activity was concentrated in the first half. "It was very low in the second half of last year. Foreign investors withdrew," explains Mr Gutleider.

The war also meant that listings planned for spring this year were postponed. Companies, including Schindler

FT-Austria World Index in local

monies (rebased)



Source: Datastream

ger, the food processing group, Zentralparkasse, the savings and loans bank, and Econos, which manufactures seals and other engineering products, will be listed next month.

This will increase the exchange's market capitalisation by Sch1bn to Sch30bn. However, a trader from one of Vienna's private banks believes this will not fuel a sustained rally, because of the negative developments in both Germany and the new democracies of eastern Europe.

Although construction companies such as Wienerberger are building in Czechoslovakia, Hungary and Germany, the poor state of the economies in the region is creating an economic and psychological deterrence for domestic investors.

A private banker explains:

"Austrian bankers say Austria will gain all the benefits but will not share any of the burden in rebuilding the economies of eastern Germany and our eastern neighbours. This is the case in the short term, but the costs of transforming the economies of the region will be enormous for all the European countries."

"Taxes are increasing in Germany. The situation in Yugoslavia is very unstable. That is why we are cautious and realistic about how much, in reality, we can gain from the economic reconstruction of eastern Europe. Remember, these countries have no capital to speak of," he concludes.

People in touch with the Vienna exchange, such as Mr Josef Oswald, head of the securities research department at Creditanstalt Bankverein, the country's largest bank, try to be upbeat about the future.

"We hope the foreigners will return," says Mr Oswald. "At the moment, the domestic private investor is making the running here. Compared to the late 1980s, when only 1.5 per cent of the population bought shares, today, over 4 per cent hold shares."

Mr Oswald also reckons that the construction industry, already involved in the costly World Exhibition which will be hosted jointly in 1995 by Vienna and Budapest, might boost the exchange.

Confidence, however, depends on company profits. Last year, company results across the board showed marked decreases. There may be a turnaround this year, but Mr Gutleider believes it will not be enough to provide a sustained rally.

As one private banker says: "We are very cautious. I would not be prepared to make any recommendations at the moment. This is a time for reflection."

ASIA PACIFIC

Nikkei tops 26,000 on index-linked buying

Tokyo

WALL STREET's surge and hopes of a short recession in the US encouraged index-linked buying in Japan yesterday, writes Emilio Terrazono in Tokyo.

The Nikkei average finished at 26,382.90, up 460.51, exceeding the 26,000 level for the first time in four days. The index opened at the day's low of 25,981.70 and reached the high of 26,389.94 just before the close.

Volume increased from 550m to 600m shares. Rises led falls by 731 to 262, with 34 issues unchanged. The Toxip index of all first section stocks climbed 29.23 to 1,558.21, and in London the ISE/Nikkei 50 index firmed 6.59 to 1,521.70.

Mr Tatsuo Kurokawa at Nomura Securities said some domestic institutions were returning. Foreigners were net buyers, but Mr Kurokawa added that they were not as aggressive as in February.

Concern over arbitrage positions, with March futures and options expiring today, was dispelled. Miss Benedicte Ivey at Credit Lyonnais Securities said: "It was ideal for arbitrageurs to unwind positions with the surge on Wall Street to back up the market."

Technology and pharmaceutical shares led the advance, and export-oriented electricals gained over 3 per cent. Sony rose ¥160 to ¥7,010, surpassing the ¥7,000 level for the first time since February 28.

Daichi Pharmaceutical put on ¥70 to ¥2,300. The stock has been strong recently on news that Daichi has started testing a new AIDS drug in the US.

Kumagai Gumi, a leading contractor, fell ¥13 to ¥960 on reports that its pre-tax profit for fiscal year 1991 will grow only by 2 per cent. Other contractors lost ground initially but recovered in the afternoon.

Tobishima added ¥80 to ¥1,120. Speculative issues were traded actively by individuals. Roman, the trading company trying to restructure itself following stock and land losses, rose ¥100 or 14.7 per cent to

¥780. Minchea, the leading miniature bearings maker, was the day's most active stock, gaining ¥120 to ¥1,140.

Seven-Eleven Japan moved ahead ¥280 to ¥6,930, while Shima Seki, which announced a 50 per cent scrip issue, climbed ¥1,400 to ¥18,000. These stocks were expected to be included in a ¥30bn investment fund, "New Premium Fund 91-93", to be launched by Nikko Securities on March 20.

In Osaka, the OSE average rose 340.20 to 29,035.72 on volume of 72.6m shares. Nintendo added ¥120m to ¥23,000.

Roundup

ALL PACIFIC Rim markets, except Taiwan, responded to the gains on Wall Street and in

Tokyo. Bombay was closed. USTRALIA forged ahead 2.8 per cent in spite of poor January balance of payment figures. A fall in the domestic dollar encouraged overseas buying and interest in metals stocks.

The All Ordinaries index jumped 38.4, its biggest one-day gain since October 1989, to 1,413.4 in turnover of A\$259m, up from A\$190m. Mining concern CRA rose 80 cents to A\$11.50 in spite of reporting a 27.1 per cent fall in operating profits after tax in 1990 and a dividend cut. NAB recovered 10 cents to A\$5.88 after announcing a big rights issue last week.

SINGAPORE advanced in record turnover of 271.5m shares valued at S\$445.1m, after 185.1m shares worth

S\$334.3m on Tuesday. There was busy trading in United Industrial. Corporation on rumours that it would issue new paper to reduce debt. The Straits Times Industrial index added 24.45 to 1,509.17.

KUALA LUMPUR made its biggest single-day gain since October. The composite index moved ahead 18.74 or 3.2 per cent to 596.29 in turnover of 153.3m shares, against 97.7m.

TAIWAN fell for the second day. The weighted index closed 39.67 lower at 4,487.84 after rising more than 100 points at the start. Turnover increased to T\$6.6bn from T\$5.9bn.

NEW ZEALAND rallied after a three-day drop. The Barclays index improved 24.59 to 1,348.46, while turnover expanded to NZ\$12.5m from NZ\$9.5m.

HONG KONG surged 1.5 per cent in strong trading. The Hang Seng index climbed 45.34 to 3,647.33 in turnover up from HK\$2.02bn to HK\$2.46bn, the heaviest since early August.

SEOUL was led higher by manufacturing shares after news that the Finance Ministry was considering easing credit controls for manufacturing companies. The composite index ended at 676.37, up 6.54, after active volume of Won264.2bn (Won142.9bn).

MANILA saw demand for oil issues. The composite index put on 26.17 or 2.7 per cent to 967.26 in volume of 130m pesos. JAKARTA's index moved up 3.32 to 382.41 in thin volume and BANGKOK's SET index added 16.11 to 803.21 on turnover of 4.9m baht.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY MARCH 5 1991										MONDAY MARCH 4 1991										DOLLAR INDEX																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
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US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US Dollar	US 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